

FINANCE

Revenue Services

Financial Management Services

Administrative Support

Risk Management and Insurance

Information Technology

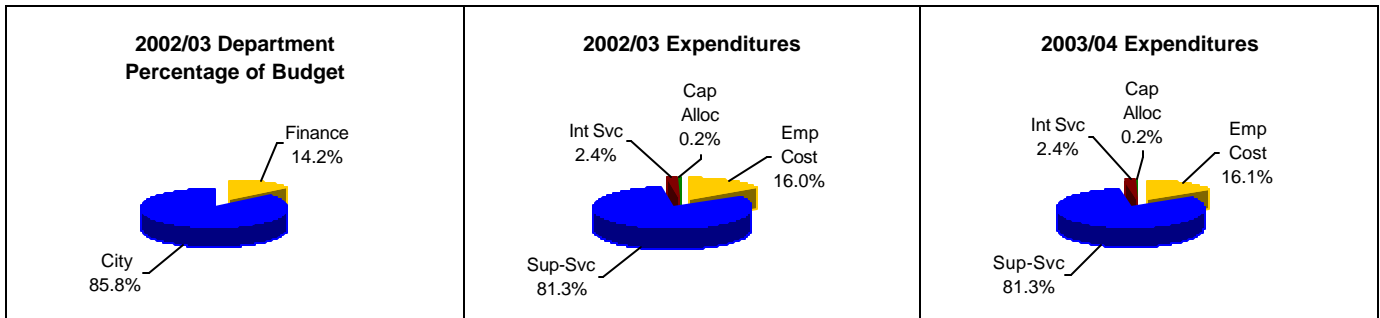
Debt Service

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	2,603,036	2,872,040	3,125,283	3,385,901	3,125,283	
Supplies and Services	14,671,303	14,893,552	15,850,193	17,067,075	15,850,193	
Internal Services	425,160	448,152	474,034	501,382	474,034	
Capital Allocations	69,670	62,890	36,176	33,848	36,176	
Total	17,769,169	18,276,634	19,485,686	20,988,206	19,485,686	

PROGRAM FINANCING

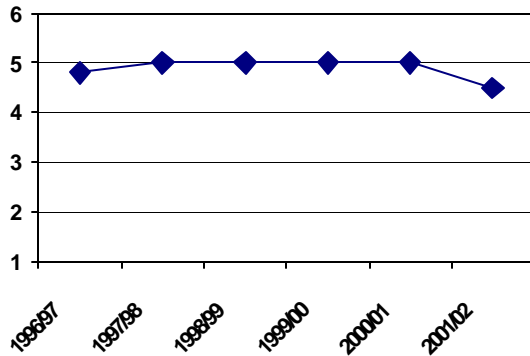
General Fund	2,874,065	3,156,639	3,827,956	4,058,585	3,827,956	
Water Fund	483,661	494,970	585,763	646,683	585,763	
Sewer Fund	347,939	365,246	399,344	421,183	399,344	
Parking Fund	104,528	105,632	109,046	111,184	109,046	
Utility Users Tax	2,289,878	2,283,885	2,402,755	2,399,042	2,402,755	
Transportation Fund	11,206	11,255	199,585	200,117	199,585	
Internal Service Charges	2,326,804	2,347,245	2,596,980	2,696,949	2,596,980	
Outside Services	444,237	535,596	447,520	479,611	447,520	
Special Assessments	2,683,831	2,724,450	2,689,387	3,750,261	2,689,387	
Debt Service Property Tax	2,057,141	2,100,335	2,089,729	2,077,105	2,089,729	
Public Financing Authority	2,369,878	2,363,885	2,360,717	2,357,742	2,360,717	
Property Tax Increment	1,524,110	1,525,880	1,531,870	1,525,800	1,531,870	
Revenue from C/CAG	251,891	261,616	245,034	263,944	245,034	
Total	17,769,169	18,276,634	19,485,686	20,988,206	19,485,686	

BUDGET DATA



HISTORIC TRENDS

Overall Information Technology (IT) Customer Satisfaction



- The scale is 6 for excellent, 4 for good, 3 for fair, and 2 for poor.
- The objective is to maintain an overall rating of 5 (very good) or better.
- We have implemented a web-based helpdesk tracking system to help maintain the excellent and good ratings at this high level, even with the increase in the number of desktop devices. Additionally, this will help us balance our workload. We have also installed remote access tools to assist us in our quest to deliver timely services to our customers. This allows us to resolve problems that users are experiencing without having to travel to the user's site, thus eliminating unproductive travel time, and enabling IT to respond more quickly to user's problems. The IT staff has also set standards for hardware and software throughout Redwood City which enables us to focus our training on specific products and systems, while also building more knowledge depth in these areas. We are continuing to build in redundancies to eliminate outages in the data center and the network.

SIGNIFICANT BUDGET ISSUES

No significant budget issues to report.

NEIGHBORHOOD SERVICES SURVEY OBJECTIVES

- Not applicable

CITY COUNCIL PRIORITIES

- External management/cost audit every two years.

Status

The Council is considering alternatives to an expensive management audit every two years.

PERFORMANCE MEASURES OBJECTIVES

- Comparison of Information Technology staffing levels - Maintain staffing at levels comparable to similar sized agencies for each of the next two years.

Status

The IT staff is making every effort to identify more efficient ways to deliver IT services to minimize the need for additional staff.

IT has implemented a web-based helpdesk tracking system. This tracking system benefits the end-user, as it provides an avenue for IT to communicate effectively, and deliver services in a more efficient manner.

- Overall Information Technology customer satisfaction - Maintain customer satisfaction at the level of "very good" for each of the next two years.

Status

Continue on quality of customer service through training, education, and standards and striving to meet customer deadlines.

We have implemented a web-based helpdesk tracking system to help maintain the excellent and good ratings at this high level, even with the increase in the number of desktop devices. Additionally, this will help us balance our workload. We have also installed remote access tools to assist us in our quest to deliver timely services to our customers. This allows us to resolve problems that users are experiencing without having to travel to the user's site, thus eliminating unproductive travel time, and enabling IT to respond more quickly to user's problems. The IT staff has also set standards for hardware and software throughout Redwood City which enables us to focus our training on specific products and systems, while also building more knowledge depth in these areas. We are continuing to build in redundancies to eliminate outages in the data center and the network.

- Ratio desktop computers supported to desktop analysts - Strive to have a desktop analyst for at least 100 desktop computers for each of the next two years. The industry standard, according to the Gartner Group, is 60 to 100 desktop units per analyst.

Status

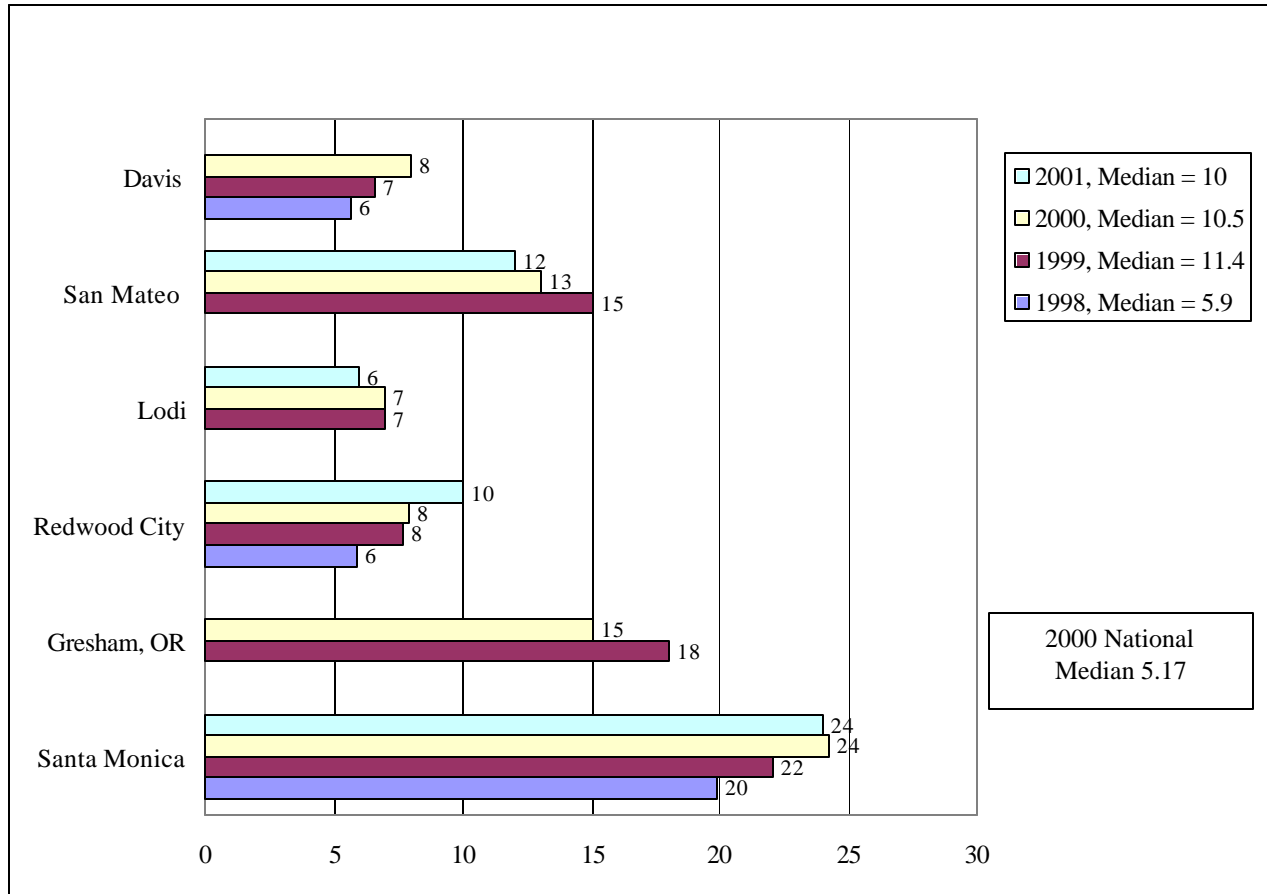
As desktop computers are added to the organization, staff continues to look for hardware and software solutions that will enable us to support these additional units without increasing staff.

- Citywide general liability losses - Maintain the City's general liability loss rate for each of the next two years (as measured by the total cost of losses per \$100 of payroll) lower than the average loss experience of the other 15 members of the City's general liability insurance pool, the Bay Cities Joint Powers Insurance Authority.

Status

Continue to monitor the City's losses and recommend the appropriate course of action to maintain our losses at a level lower than the average of the insurance pool.

Central Information Technology (IT) FTEs (Full Time Equivalent Positions)



Definition:

- Full-time Redwood City IT positions (staff supporting other agencies excluded).

Analysis:

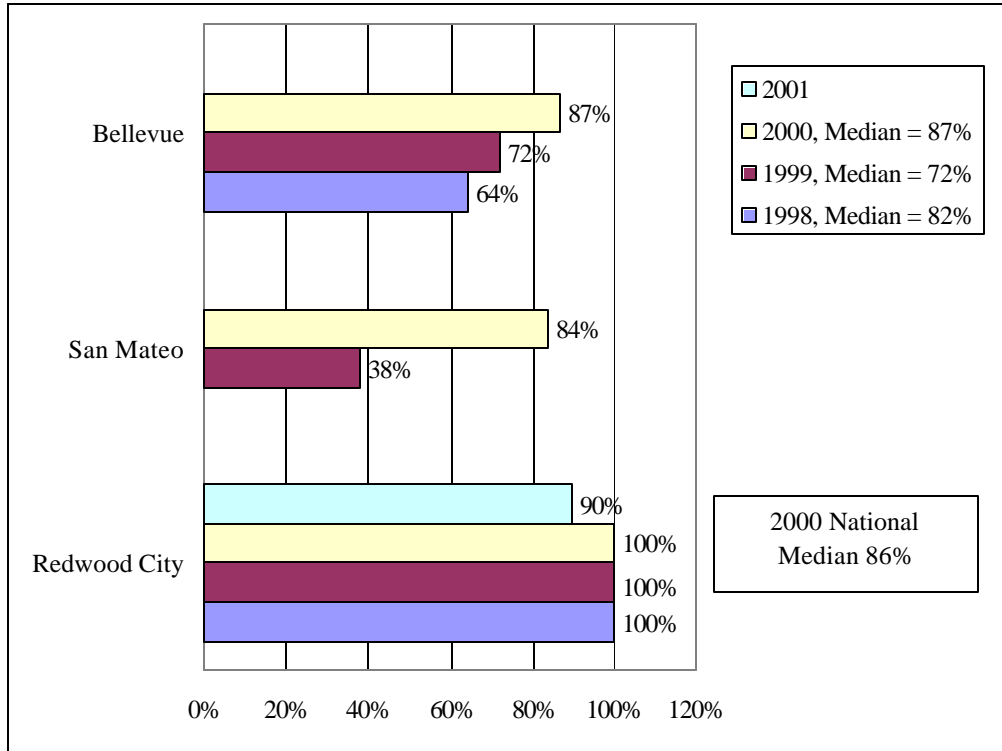
- Staffing has been fairly lean in comparison to other cities, in spite of the high demand for IT services. For example, Gresham, Oregon with a population of 85,435 has IT staff of 15.1 FTE. Gresham’s IT personnel are almost twice the size of Redwood City’s IT staff of 7.9 FTE with a population of 78,000 in 2000. The average number of IT staff per capita (in 1000’s) is 16.650% and Redwood City’s is 10.128%, which is much lower than the average.

Next Steps:

- The IT staff is making every effort to identify more efficient ways to deliver IT services to minimize the need for additional staff.

IT has implemented a web-based helpdesk tracking system. This tracking system benefits the end-user, as it provides an avenue for IT to communicate effectively, and deliver services in a more efficient manner.

**Percentage of Excellent or Good Ratings Out of All Responses to the Customer Survey
On the Question of the Overall Customer Satisfaction on the Service provided
By the Information Technology (IT) Department**



Definition:

- Percentage of excellent or good ratings in the IT annual survey.

Analysis:

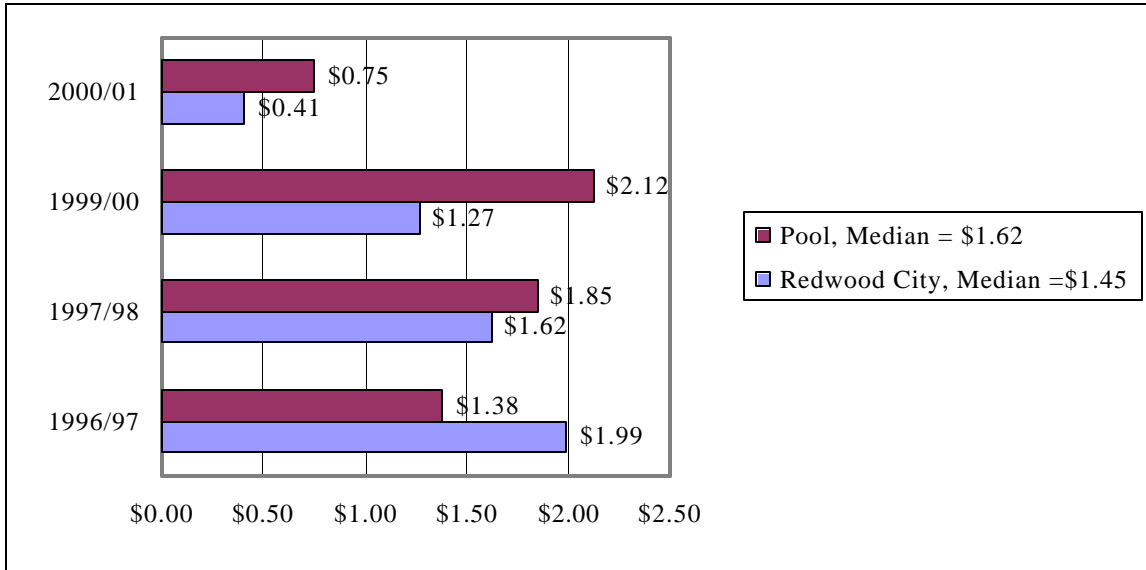
- The “100% of excellent or good” ratings surpass the ratings of the other reporting agencies.

Next Steps:

- Continue on quality of customer service through training, education, and standards and striving to meet customer deadlines.

We have implemented a web-based helpdesk tracking system to help maintain the excellent and good ratings at this high level, even with the increase in the number of desktop devices. Additionally, this will help us balance our workload. We have also installed remote access tools to assist us in our quest to deliver timely services to our customers. This allows us to resolve problems that users are experiencing without having to travel to the users’ site, thus eliminating unproductive travel time, and enabling IT to respond more quickly to user’s problems. The IT staff has also set standards for hardware and software throughout Redwood City which enables us to focus our training on specific products and systems, while also building more knowledge depth in these areas. We are continuing to build in redundancies to eliminate outages in the data center and the network.

Total General Liability Loss Experience for Redwood City and the Average of the Bay Cities Joint Powers Insurance Authority (BCJPIA) for Each of the Past Three Years



- **Definition:**
 Total general liability losses (including payments to claimants, legal defense fees, and investigation costs) per \$100 of payroll for Redwood City and the average for the 16 public agencies belonging to the BCJPIA, the City's general liability insurance "pool."
- **Analysis:**
 For the past three years, Redwood City's losses are lower than the average loss experienced by the other members of the City's insurance pool.
- **Next Steps:**
 Continue to monitor the City's losses and recommend the appropriate course of action to maintain our losses at a level lower than the average of the insurance pool.

PROGRAM: Financial Management
SUB-PROGRAM: Revenue Services (61410)

SUB-PROGRAM PURPOSE OR BUSINESS:

Oversee the collection and deposit of all City revenues and generate utility bills.

SUB-PROGRAM CHANGES FROM LAST YEAR:

No significant changes.

SUB-PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

No significant changes anticipated.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs	475,955	504,275	547,018	593,044	547,018	
Supplies and Services	188,944	186,484	211,563	225,092	211,563	
Internal Services	207,887	220,708	237,159	251,920	237,159	
Capital Allocations	14,870	4,490	2,400	6,000	2,400	
Total	887,656	915,957	998,140	1,076,056	998,140	
PROGRAM FINANCING						
General Fund	106,860	112,203	117,813	123,704	117,813	
Water Fund	433,215	439,190	495,697	548,101	495,697	
Sewer Fund	319,345	335,312	352,078	369,681	352,078	
Parking Fund	28,236	29,252	32,552	34,570	32,552	
Total	887,656	915,957	998,140	1,076,056	998,140	
PERSONNEL (FTE)						
Account Clerk II	5.00	5.00	5.00	5.00	5.00	
Sr. Accountant/Rev. Svcs. Mgr.	1.00	1.00	1.00	1.00	1.00	
Accounting Technician II	1.00	1.00	1.00	1.00	1.00	
Parking Meter Collector	0.75	0.75	0.75	0.75	0.75	
Dir. of Fin. & Fin. Plng.	0.10	0.10	0.10	0.10	0.10	
Financial Services Manager	0.25	0.25	0.25	0.25	0.25	
Total	8.10	8.10	8.10	8.10	8.10	

PROGRAM: Financial Management
SUB-PROGRAM: Financial Management Services (61430)

SUB-PROGRAM PURPOSE OR BUSINESS:

Manage a financial system pursuant to federal, state, and city statutes in accordance with generally accepted accounting principles and to maximize earnings on idle cash resources within the framework of the City Investment Policy.

SUB-PROGRAM CHANGES FROM LAST YEAR:

Due to the decision to halt the computer software conversion, \$50,000 has been deleted from the professional services line item which had been previously budgeted for software maintenance.

SUB-PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs	559,503	663,554	725,200	788,750	725,200	
Supplies and Services	284,752	360,098	322,737	331,189	322,737	
Internal Services	119,173	125,858	131,464	139,161	131,464	
Capital Allocations	<u>13,100</u>	<u>21,600</u>	<u>2,000</u>	<u>3,500</u>	<u>2,000</u>	<u></u>
Total	976,528	1,171,110	1,181,401	1,262,600	1,181,401	
PROGRAM FINANCING						
General Fund	976,528	1,171,110	1,181,401	1,262,600	1,181,401	
PERSONNEL (FTE)						
Director of Fin. & Fin. Plng.	0.35	0.35	0.35	0.35	0.35	
Financial Services Manager	0.60	0.60	0.60	0.60	0.60	
Senior Accountant	1.45	1.45	1.45	1.45	1.45	
Administrative Assistant	0.50	0.50	0.50	0.50	0.50	
Account Clerk II	2.00	2.00	2.00	2.00	2.00	
Accounting Technician	2.80	2.80	2.80	2.80	2.80	
Accountant	<u></u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u></u>
Total	7.70	8.70	8.70	8.70	8.70	

PROGRAM: Administrative Support Services (61710)

PROGRAM PURPOSE OR BUSINESS:

To support policy formation and administrative programs not directly assigned to any one project. Services provided through this program include external audit of the City’s financial affairs, animal control services, health insurance coverage for retirees, lease payments related to Public Financing Authority bonds, City membership in various organizations, and payroll and benefit services for City/County Association of Governments employees that are reimbursed on a cost plus basis.

PROGRAM CHANGES FROM LAST YEAR:

1. Health insurance for retirees will increase \$226,750 due to increased health premiums, in addition to an increase in the number of retired employees covered.
2. The contract with the Humane Society for animal control services will increase substantially (to \$475,287) due to a new allocation method based on actual services provided to each agency receiving services from the Humane Society.
3. The City/County Association of Governments approved the San Mateo County Congestion Relief Plan to begin in fiscal year 2002/03. This plan will result in expenditures of \$179,400 over each of the next four years.

PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	239,754	262,013	270,034	288,944	270,034	
Supplies and Services	3,564,723	3,635,923	4,306,386	4,462,171	4,306,386	
Internal Services	15,907	15,640	15,791	16,145	15,791	
Capital Allocations						
Total	3,820,384	3,913,576	4,592,211	4,767,260	4,592,211	

PROGRAM FINANCING

General Fund	1,186,177	1,268,826	1,605,111	1,751,559	1,605,111	
Utility Users Tax	2,289,878	2,283,885	2,402,755	2,399,042	2,402,755	
Revenue from C/CAG	251,891	261,616	245,034	263,944	245,034	
Parking Fund	2,192	2,280	2,394	2,514	2,394	
Transportation Fund	11,206	11,255	199,585	200,117	199,585	
Water Fund	50,446	55,780	90,066	98,582	90,066	
Sewer Fund	28,594	29,934	47,266	51,502	47,266	
Total	3,820,384	3,913,576	4,592,211	4,767,260	4,592,211	

PERSONNEL (FTE)

Contract Exec. Director-C/CAG	1.00	1.00	1.00	1.00	1.00	
Contract Secretary-C/CAG	1.00	1.00	1.00	1.00	1.00	
Total	2.00	2.00	2.00	2.00	2.00	

PROGRAM: Risk Management and Insurance (67711-14)

PROGRAM PURPOSE OR BUSINESS:

Manage risk situations and provide insurance protection and self-insurance levels to adequately protect the City against loss.

PROGRAM CHANGES FROM LAST YEAR:

No significant changes.

PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	82,651	94,346	103,529	110,542	103,529	
Supplies and Services	946,030	941,356	954,053	954,525	954,053	
Internal Services	4,962	5,094	5,011	5,194	5,011	
Capital Allocations	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u> </u>
Total	1,053,643	1,060,796	1,082,593	1,090,261	1,082,593	
PROGRAM FINANCING						
Internal Service Charges	1,053,643	1,060,796	1,082,593	1,090,261	1,082,593	
PERSONNEL (FTE)						
Director of Fin. & Fin. Plng.	0.25	0.25	0.25	0.25	0.25	
Financial Services Manager	0.10	0.10	0.10	0.10	0.10	
Administrative Assistant	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u> </u>
Total	0.85	0.85	0.85	0.85	0.85	

PROGRAM: Information Technology Summary

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs	1,219,039	1,318,096	1,446,646	1,569,079	1,446,646	
Supplies and Services	433,977	443,268	458,372	466,164	458,372	
Internal Services	42,682	43,881	45,113	46,708	45,113	
Capital Allocations	<u>21,700</u>	<u>16,800</u>	<u>11,776</u>	<u>4,348</u>	<u>11,776</u>	
Total	1,717,398	1,822,045	1,961,907	2,086,299	1,961,907	
PROGRAM FINANCING						
Outside Services	444,237	535,596	447,520	479,611	447,520	
Internal Service Charges	<u>1,273,161</u>	<u>1,286,449</u>	<u>1,514,387</u>	<u>1,606,688</u>	<u>1,514,387</u>	
Total	1,717,398	1,822,045	1,961,907	2,086,299	1,961,907	

PROGRAM: Information Technology
SUB-PROGRAM: Data Services (67110)

SUB-PROGRAM PURPOSE OR BUSINESS:

Assist Redwood City operating departments and other client agencies in the delivery of their services through the application of cost effective data technology.

SUB-PROGRAM CHANGES FROM LAST YEAR:

Convert two Senior IT Analyst positions to Supervising Analyst positions.

SUB-PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

Reducing Supervising Analyst position from 1.0 FTE to 0.8 FTE (moved to Voice).

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	1,082,032	1,171,094	1,266,801	1,373,979	1,266,801	
Supplies and Services	197,211	203,687	216,483	223,256	216,483	
Internal Services	30,139	30,862	31,720	32,627	31,720	
Capital Allocations	18,700	13,800	8,776	1,348	8,776	
Total	1,328,082	1,419,443	1,523,780	1,631,210	1,523,780	
PROGRAM FINANCING						
Outside Services	444,237	535,596	447,520	479,611	447,520	
Internal Service Charges	883,845	883,847	1,076,260	1,151,599	1,076,260	
Total	1,328,082	1,419,443	1,523,780	1,631,210	1,523,780	
PERSONNEL (FTE)						
Director of Finance and Financial Planning	0.10	0.10	0.10	0.10	0.10	
IT Manager	0.80	0.80	0.80	0.80	0.80	
Supervising IT Analyst		2.00	1.80	1.80	1.80	
Webmaster	1.00	1.00	1.00	1.00	1.00	
Senior IT Analyst	5.00	3.00	5.00	5.00	5.00	
IT Analyst II	4.60	4.60	2.60	2.60	2.60	
Total	11.50	11.50	11.30	11.30	11.30	

PROGRAM: Information Technology
SUB-PROGRAM: Voice Services (67211)

SUB-PROGRAM PURPOSE OR BUSINESS:

Assist Redwood City operating departments and other client agencies in the delivery of their services through the application of cost effective voice technology.

SUB-PROGRAM CHANGES FROM LAST YEAR:

No significant changes.

SUB-PROGRAM CHANGES YEAR ONE (FY 02/03) TO YEAR TWO (FY 03/04):

Adding Supervising Analyst position 0.2 FTE (moved to Data).

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	137,007	147,002	179,845	195,100	179,845	
Supplies and Services	236,766	239,581	241,889	242,908	241,889	
Internal Services	12,543	13,019	13,393	14,081	13,393	
Capital Allocations	3,000	3,000	3,000	3,000	3,000	
Total	389,316	402,602	438,127	455,089	438,127	
PROGRAM FINANCING						
Internal Service Charges	389,316	402,602	438,127	455,089	438,127	
PERSONNEL (FTE)						
Admin. Clerk III (switchboard)	1.00	1.00	1.00	1.00	1.00	
Admin. Clerk II (HR rec.)	0.15	0.15	0.15	0.15	0.15	
Executive Assistant	0.10	0.10	0.10	0.10	0.10	
IT Analyst II	0.40	0.40	0.40	0.40	0.40	
IT Manager	0.20	0.20	0.20	0.20	0.20	
Supervising IT Analyst			0.20	0.20	0.20	
Total	1.85	1.85	2.05	2.05	2.05	

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PROGRAM: Debt Service Summary

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs	26,134	29,756	32,856	35,542	32,856	
Supplies and Services	9,252,877	9,326,423	9,597,082	10,627,934	9,597,082	
Internal Services	34,549	36,971	39,496	42,254	39,496	
Capital Allocations						
Total	9,313,560	9,393,150	9,669,434	10,705,730	9,669,434	

PROGRAM FINANCING

Special Assessments	2,683,831	2,724,450	2,689,387	3,750,261	2,689,387	
Debt Service Property Tax	2,057,141	2,100,335	2,089,729	2,077,105	2,089,729	
Public Financing Authority	2,369,878	2,363,885	2,360,717	2,357,742	2,360,717	
Property Tax Increment	1,524,110	1,525,880	1,531,870	1,525,800	1,531,870	
General Fund	604,500	604,500	923,631	920,722	923,631	
Parking Fund	74,100	74,100	74,100	74,100	74,100	
Total	9,313,560	9,393,150	9,669,434	10,705,730	9,669,434	

PROGRAM: Debt Service

SUB-PROGRAM: Seaport Consolidated Assessment District Bonds (411-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs						
Supplies and Services	1,256,793	1,310,645	1,306,320	1,307,620	1,306,320	
Internal Services						
Capital Allocations						
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Total	1,256,793	1,310,645	1,306,320	1,307,620	1,306,320	
PROGRAM FINANCING						
Special Assessments	1,256,793	1,310,645	1,306,320	1,307,620	1,306,320	

PROGRAM: Debt Service

SUB-PROGRAM: Redwood Shores Traffic Improvement District (409-61421 and 415-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	<u>2000-01 (\$)</u>	<u>2001-02 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>	<u>2002-03 (\$)</u>	<u>2003-04 (\$)</u>
Employee Costs						
Supplies and Services	170,000	304,235	280,853	382,613	280,853	
Internal Services						
Capital Allocations						
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	170,000	304,235	280,853	382,613	280,853	
PROGRAM FINANCING						
Special Assessments	170,000	304,235	280,853	382,613	280,853	

PROGRAM: Debt Service

SUB-PROGRAM: General Improvement District Bonds (418-61422 and 419-61422-23)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs	26,134	29,756	32,856	35,542	32,856	
Supplies and Services	1,996,458	2,033,608	2,017,377	1,999,309	2,017,377	
Internal Services	34,549	36,971	39,496	42,254	39,496	
Capital Allocations						
Total	2,057,141	2,100,335	2,089,729	2,077,105	2,089,729	
PROGRAM FINANCING						
Debt Service Property Tax	2,057,141	2,100,335	2,089,729	2,077,105	2,089,729	
PERSONNEL (FTE)						
Director of Fin. & Fin. Plng.	0.10	0.10	0.10	0.10	0.10	
Accounting Technician	0.20	0.20	0.20	0.20	0.20	
Total	0.30	0.30	0.30	0.30	0.30	

PROGRAM: Debt Service

SUB-PROGRAM: Pacific Shores Infrastructure Bonds (423-61423 and 425-61421)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs						
Supplies and Services	1,257,038	1,109,570	1,102,214	2,060,028	1,102,214	
Internal Services						
Capital Allocations						
Total	1,257,038	1,109,570	1,102,214	2,060,028	1,102,214	
PROGRAM FINANCING						
Special Assessments	1,257,038	1,109,570	1,102,214	2,060,028	1,102,214	

PROGRAM: Debt Service
SUB-PROGRAM: Public Financing Authority (470-61423 and 478-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs						
Supplies and Services	2,369,878	2,363,885	2,360,717	2,357,742	2,360,717	
Internal Services						
Capital Allocations						
Total	2,369,878	2,363,885	2,360,717	2,357,742	2,360,717	
PROGRAM FINANCING						
Public Financing Authority	2,369,878	2,363,885	2,360,717	2,357,742	2,360,717	

PROGRAM: Debt Service
SUB-PROGRAM: Redevelopment Agency Tax Allocation Bonds (476-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs						
Supplies and Services	1,524,110	1,525,880	1,531,870	1,525,800	1,531,870	
Internal Services						
Capital Allocations						
Total	1,524,110	1,525,880	1,531,870	1,525,800	1,531,870	
PROGRAM FINANCING						
Property Tax Increment	1,524,110	1,525,880	1,531,870	1,525,800	1,531,870	

PROGRAM: Debt Service
SUB-PROGRAM: City Hall Bonds (481-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs						
Supplies and Services	604,500	604,500	923,631	920,722	923,631	
Internal Services						
Capital Allocations						
Total	604,500	604,500	923,631	920,722	923,631	
PROGRAM FINANCING						
General Fund	604,500	604,500	923,631	920,722	923,631	

PROGRAM: Debt Service
SUB-PROGRAM: Parking (681-61423)

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2000-01 (\$)	2001-02 (\$)	2002-03 (\$)	2003-04 (\$)	2002-03 (\$)	2003-04 (\$)
Employee Costs						
Supplies and Services	74,100	74,100	74,100	74,100	74,100	
Internal Services						
Capital Allocations						
Total	74,100	74,100	74,100	74,100	74,100	
PROGRAM FINANCING						
Parking Fund	74,100	74,100	74,100	74,100	74,100	