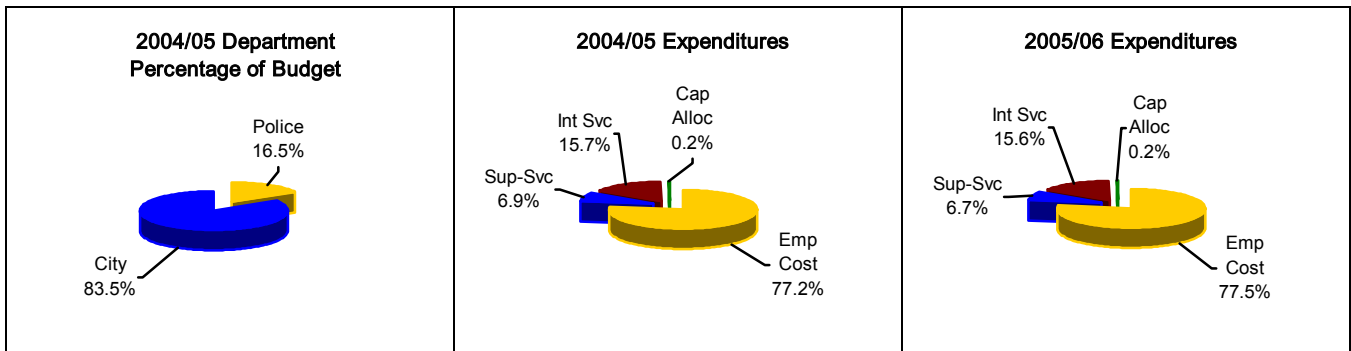


POLICE

Law Enforcement

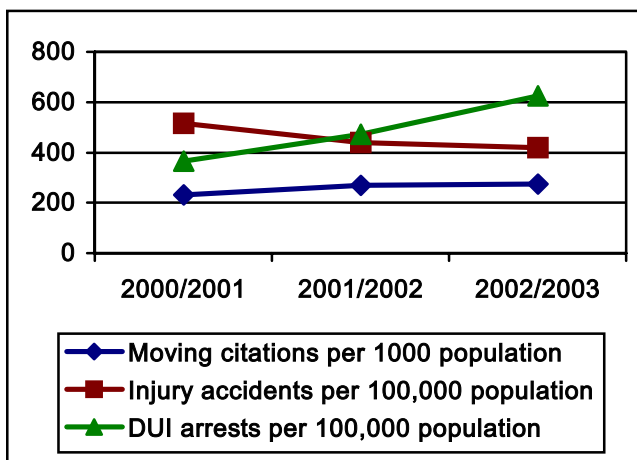
RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	16,191,929	17,062,323	19,745,349	20,664,315	19,745,349	20,664,315
Supplies and Services	1,611,859	1,577,765	1,774,165	1,774,165	1,774,165	1,774,165
Internal Services	3,308,502	3,398,850	4,011,585	4,166,001	4,011,585	4,166,001
Capital Allocations	52,100	54,600	53,350	53,350	53,350	53,350
Total	21,164,390	22,093,538	25,584,449	26,657,831	25,584,449	26,657,831
PROGRAM FINANCING						
General Fund	19,395,548	20,200,585	23,571,041	24,570,884	23,571,041	24,570,884
Internal Services Fund	1,768,842	1,892,953	2,013,408	2,086,947	2,013,408	2,086,947
Total	21,164,390	22,093,538	25,584,449	26,657,831	25,584,449	26,657,831

BUDGET DATA



HISTORIC TRENDS

Traffic Enforcement



- Enforcement of moving violations traditionally leads to safer driving and fewer collisions. The number of citations issued remains consistent, with a slight increase over the past year.
- Injury producing collisions have continued to decrease due to consistent enforcement of moving violations and community education programs.
- The number of drunk driving arrests continues an upward trend due to our consistently high level of enforcement and our participation in local, state, and national anti-drunk driving programs and events.

NEIGHBORHOOD SERVICES SURVEY OBJECTIVES

• **Perception of Public Safety After Dark**

Improve the perception of safety after dark, from 78% to 83% or higher, with a concentration in the 94063 zip code.

Status

78% of the respondents to the 2003 Citizen Survey reported that they felt “very” or “reasonably” safe in their neighborhood after dark. This is a slight drop from the 2001 survey, where 83% reported that they felt “very” or “reasonably” safe in their neighborhood after dark.

Steps taken to meet this objective: Increased high-visibility patrols utilizing marked vehicles, foot patrols, and bicycles, in conjunction with the efforts of officers assigned to the Community Coordinating Activities Team.

• **Perception of Public Safety in the Downtown Area After Dark**

Improve from 61% to 66% or higher, the perception of public safety after dark in the downtown business area.

Status

61% of the respondents to the 2003 Citizen Survey reported that they felt “very” or “reasonably” safe in the downtown area after dark, with 9% offering no opinion. The most recent survey has now established base line data from which to measure our efforts.

Steps taken to meet this objective: Increased high-visibility patrols utilizing marked vehicles, foot patrols, and bicycles, in conjunction with the activities of Community Policing Officers.

• **Police Addressing Neighborhood Concerns**

Maintain the 90% citizen satisfaction rate with the police department in the addressing of neighborhood concerns.

Status

90% of the respondents to the 2003 Citizen Survey reported that they were satisfied with police in addressing neighborhood concerns. This represents a significant increase over the 2001 Citizen Survey, which found that 74% of the respondents reported they were satisfied with police in addressing neighborhood concerns.

Steps taken to meet this objective: Continued focus on Community Policing, one-on-one citizen contacts and high-visibility patrols.

CITY COUNCIL PRIORITIES

- Create a permanent PAL facility.

Status

A long-term land lease was signed between PAL and the school district for the land to be occupied by the PAL facility within the Taft School campus. Construction of the facility began in October of 2002. Construction is scheduled to be completed in April 2004, with the facility projected to open in June 2004.

- Provide unduplicated contacts with youth utilizing the PAL and DARE programs.

Status

The department achieved 2,471 unduplicated contacts with youth FY 2001/02, and 2,475 unduplicated contacts with youth FY 2002/03. This already high number of unduplicated contacts with youth is anticipated to further increase with the opening of the new PAL building.

PERFORMANCE MEASURES OBJECTIVES

- Maintain the 2-minute average response time from the dispatch of top priority calls to arrival on scene for 2004/05 and 2005/06.

Status

The department met and exceeded the FY 2002/03 objective of a 2.5 minute response time by achieving a 2 minute response time from the dispatch of top priority calls to arrival on scene.

- Increase the number of moving violation citations issued per 100,000 population from 27,330 to 27,600 for 2004/05, and maintain that figure for 2005/06.

Status

The FY 02/03 objective of 15,500 citations per 100,000 population was met and exceeded by the department, with 27,330 citations issued.

- Decrease injury producing traffic collisions per 100,000 population from 418 to 400 for 2004/05, and maintain that level for 2005/06.

Status

The department met the FY 2002/03 objective of reducing the number of injury producing traffic collisions to 450 per 100,000, by reducing the number of injury producing traffic collisions to 418.

- Increase the percentage of the Uniform Crime Reports Part I violent crimes cleared from 66% to 70% for 2004/05, and maintain that level for 2005/06.

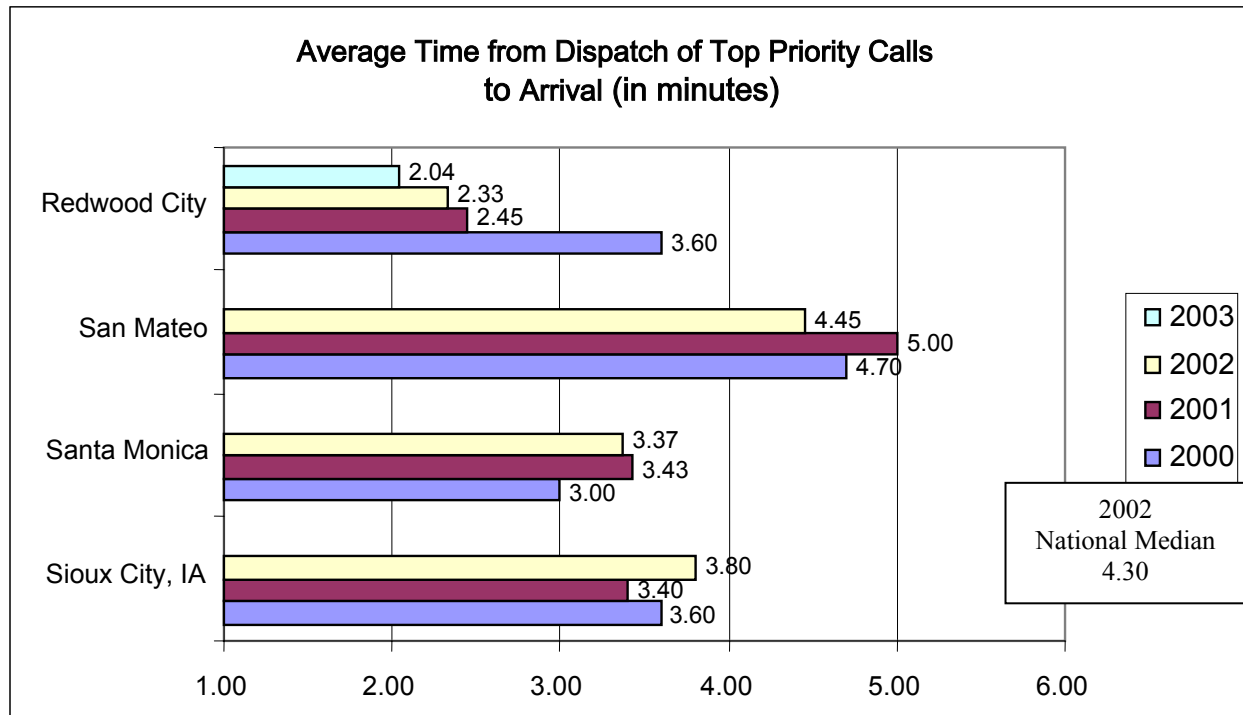
Status

Though the department did not meet the FY 2002/03 objective of a 75% clearance rate for Part I violent crimes, we remain well above the national median for Part I violent crime clearances.

- Increase the percentage of the Uniform Crime Reports Part I property crimes cleared from 21% to 25% for 2004/05, and maintain that level for 2005/06.

Status

The department met and exceeded the FY 2002/03 objective of a 17% clearance rate for Part I property crimes, by achieving a 21% clearance rate.



Definition

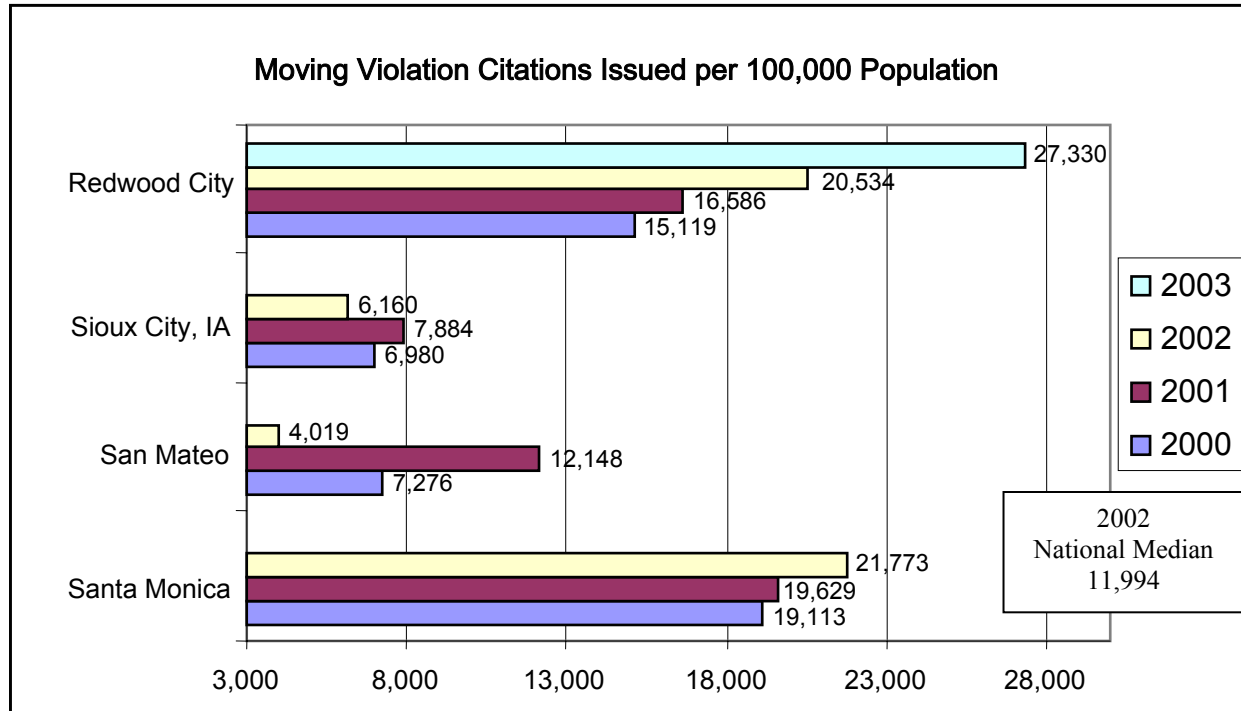
A Top Priority call for service includes immediate threat to life, violent criminal act in progress, suspects pursuing a citizen, imminent danger, and the possibility of a major property loss. This graph indicates how many minutes it takes from dispatch to arrival on the scene for all top priority calls.

Analysis

Redwood City continues to be among the California cities with the fastest response times. Police units are dispersed throughout the City to ensure citizens receive the most rapid response to their emergency calls for assistance.

Next Steps

The department will continue to monitor response times to ensure the fastest possible response to all calls for service.



Definition

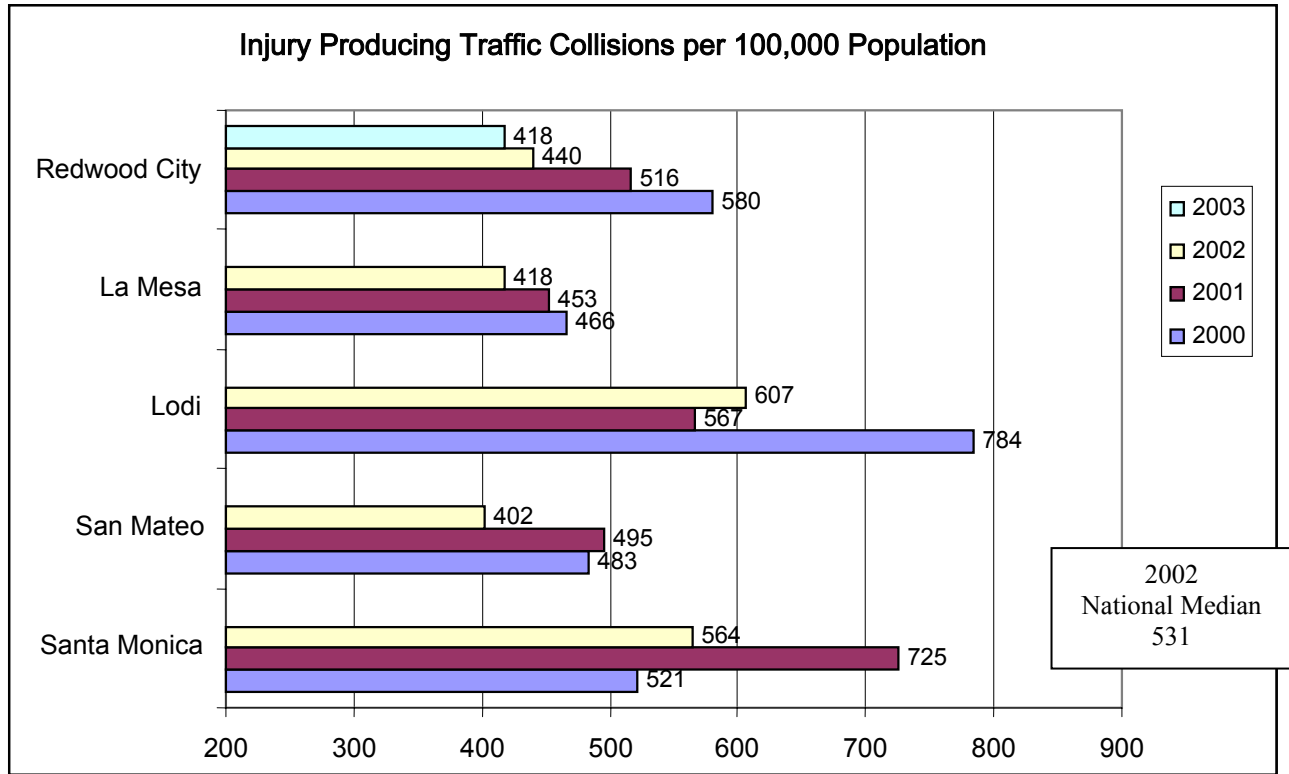
Moving violations are traffic offenses associated with driver operation. This graph depicts the number of moving violation citations issued per 100,000 population.

Analysis

The number of moving violations issued per 100,000 population increased in FY 2002/2003 and met the performance objectives of the FY 2002/03 budget. The department continues to be a leader among comparative cities in this category.

Next Steps

The Police Department has prioritized traffic enforcement per City Council priorities over the past several years. The department will continue this emphasis on enforcement, and focus on high traffic complaint areas, occupant safety violations, and alcohol impaired drivers. The department will strive to maintain its leadership among comparative cities during this budget cycle.



Definition

Injury producing traffic collisions are collisions in which any party involved reports an injury, regardless of severity. This graph depicts injury producing traffic collisions per 100,000 population.

Analysis

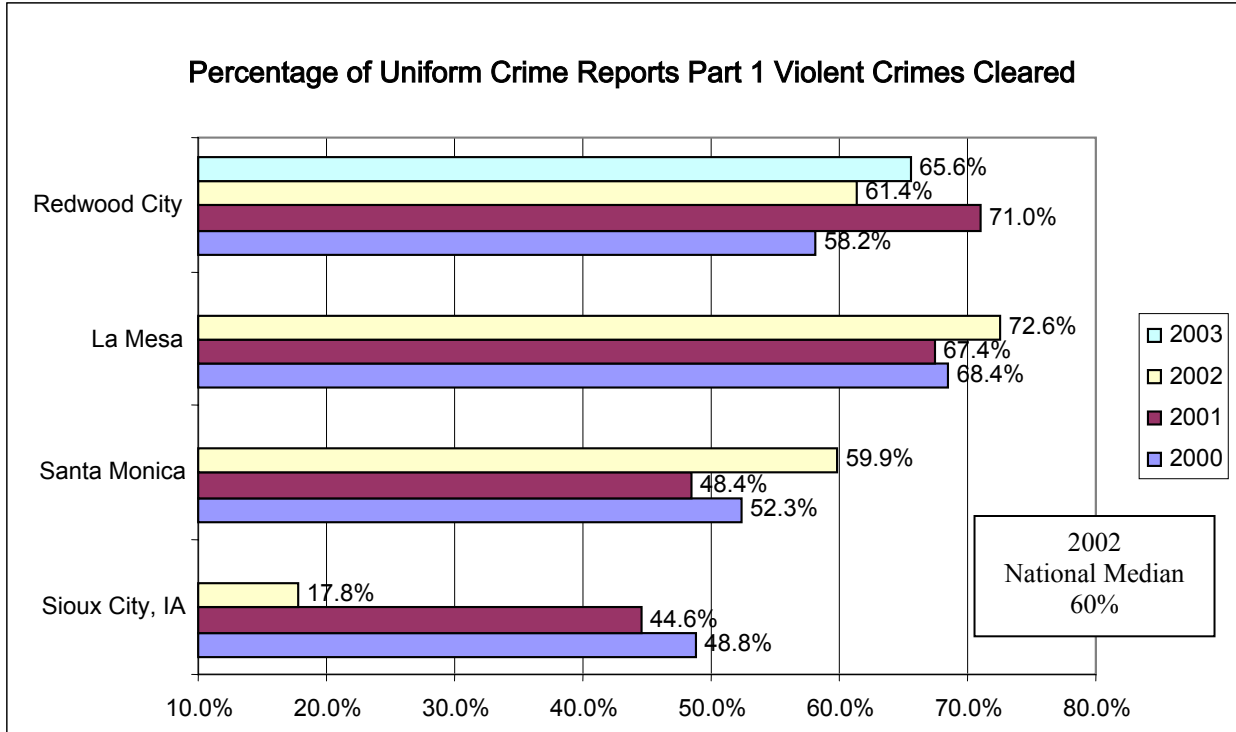
As a result of the department's continued emphasis on traffic enforcement and public education regarding traffic safety, the number of injury producing traffic collisions per 100,000 population was decreased from 516 in FY 2000/01, to 440 in FY 2001/02. With only 418 injury-producing traffic collisions per 100,000 population occurring in FY 2002/03, the department met its goal of reducing the number of accidents to 450.

Next Steps

The department's goal during this budget cycle is to sustain the downward trend in the total number of injury producing collisions through its focus on traffic enforcement and the education of the public regarding traffic safety.

The department will continue the use of the Mobile Radar Display Trailer to educate drivers about speed laws and to participate in traffic enforcement programs. These programs include the Avoid the 23 drunk driving awareness program, Lights on for Life program, Child Passenger Safety Week program, and Buckle Up America safety belt program.

The department continues to be successful in applying for and receiving state grants from the California Office of Traffic Safety to obtain equipment and salary reimbursements to better enforce the laws pertaining to driving while under the influence of alcohol and occupant safety. We will continue to seek out grant opportunities to further enhance our efforts in traffic enforcement and in reducing injury accidents.



Definition

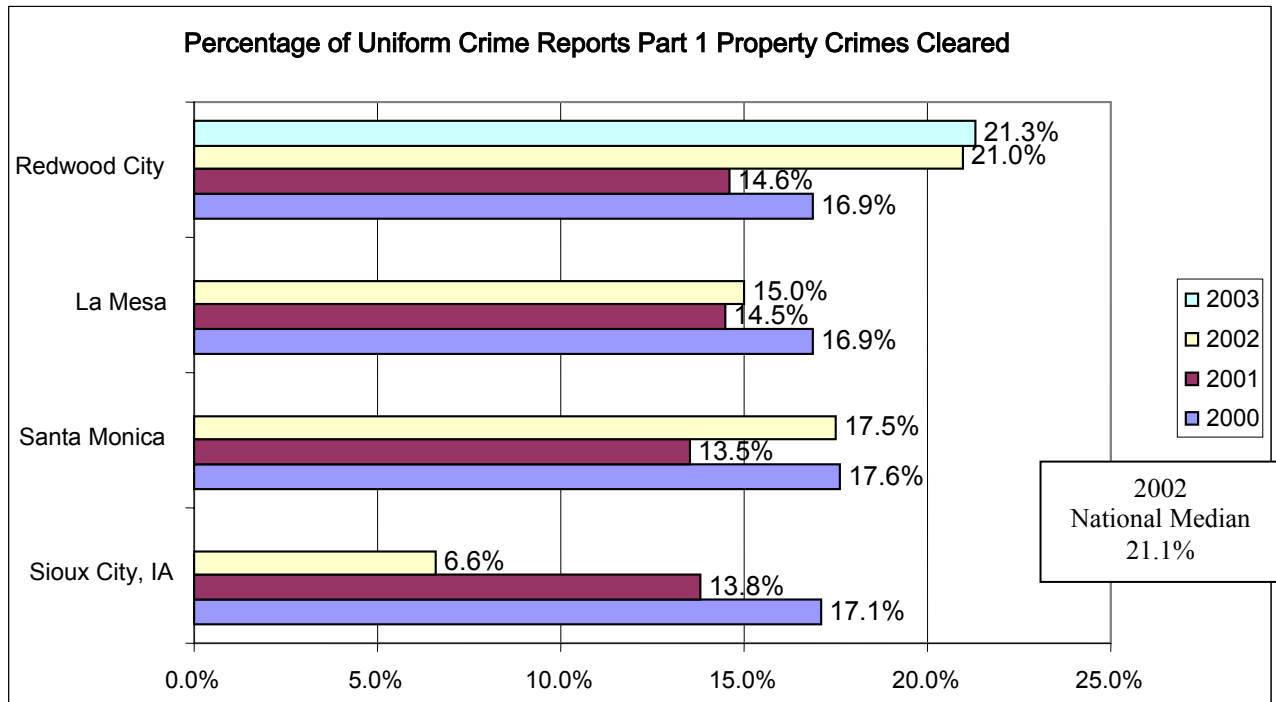
The Uniform Crime Reports Part I violent crimes are criminal homicide, rape, robbery, and aggravated assault. This graph depicts the percentage of Uniform Crime Reports Part I violent crimes cleared. A crime is classified as “cleared” when at least one person is arrested, charged with the commission of the offense, and turned over to the court for prosecution. Some crimes may be “cleared” by exceptional means. Exceptional means are the death of the offender, the victim’s refusal to cooperate with the prosecution, and the denial of extradition. In cases cleared by exceptional means, the offender must be identified, sufficient evidence for the offender’s arrest must exist, and the offender’s location must be known.

Analysis

Redwood City’s clearance rate is above the national median and also above the majority of our comparative cities.

Next Steps

The Redwood City Police department is superior at solving violent crimes. The department will endeavor to maintain the present clearance rate in this category while increasing its clearance rate for property crimes.



Definition

The Uniform Crime Reports Part I property crimes are burglary, larceny-theft, motor vehicle theft, and arson. This graph depicts the percentage of Uniform Crime Reports Part I property crimes cleared. A crime is classified as “cleared” when at least one person is arrested, charged with the commission of the offense, and turned over to the court for prosecution. Some crimes may be “cleared” by exceptional means. Exceptional means are the death of the offender, the victim’s refusal to cooperate with the prosecution, and the denial of extradition. In cases cleared by exceptional means, the offender must be identified, sufficient evidence for the offender’s arrest must exist, and the offender’s location must be known.

Analysis

The department met and exceeded its performance goal and Redwood City’s clearance rate is well above that of our comparative cities. However, the department’s emphasis on solving crimes of violence may have kept the clearance rate from being even higher.

Next Steps

A detective has been reassigned to investigate property crimes, and an additional portion of the street crimes team has been dedicated to the investigation of property crimes.

PROGRAM: Law Enforcement
SUB-PROGRAM: Administration (62111)

SUB-PROGRAM PURPOSE OR BUSINESS:

To provide overall administration and ensure proper interaction within the City and with other groups and agencies as functionally required. Monitor spending within established norms.

SUB-PROGRAM CHANGES FROM LAST YEAR:

1. Due to the reduction in the Police Department's budget, the secretary's position has been eliminated.
2. Police departments in San Mateo County are now paying the County for forensic lab services. As a result, an additional \$84,000 was added for FY 2005 and 2006.

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	630,297	706,961	710,119	748,375	710,119	748,375
Supplies and Services	863,713	886,519	970,519	970,519	970,519	970,519
Internal Services	2,324,154	2,409,056	2,867,507	2,999,204	2,867,507	2,999,204
Capital Allocations	12,500	15,000	14,250	14,250	14,250	14,250
Total	3,830,664	4,017,536	4,562,395	4,732,348	4,562,395	4,732,348
PROGRAM FINANCING						
General Fund	3,830,664	4,017,536	4,562,395	4,732,348	4,562,395	4,732,348
PERSONNEL (FTE)						
Police Chief	0.15	0.15	0.15	0.15	0.15	0.15
Police Captain	0.50	0.50	0.50	0.50	0.50	0.50
Sr Info Tech Analyst	1.00	1.00	1.00	1.00	1.00	1.00
Information Tech Analyst I	1.00	1.00				
Information Tech Analyst II			1.00	1.00	1.00	1.00
Administrative Secty	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00				
Police Sergeant	1.00	1.00	1.00	1.00	1.00	1.00
Total	5.65	5.65	4.65	4.65	4.65	4.65

PROGRAM: Law Enforcement
SUB-PROGRAM: Records (62112)

SUB-PROGRAM PURPOSE OR BUSINESS:

Report all statistical information within five working days after the end of the month. Ensure that all operational records needs are met. Interact with citizens at the front counter of the Police Department to assist as needed.

SUB-PROGRAM CHANGES FROM LAST YEAR:

Due to the reduction in the department’s budget, 131 hours (\$4900) were eliminated from the Records Holiday Overtime object (16).

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	824,362	864,361	902,173	953,436	902,173	953,436
Supplies and Services	53,075	53,075	53,075	53,075	53,075	53,075
Internal Services	5,485	5,178	10,224	10,539	10,224	10,539
Capital Allocations						
Total	882,922	922,614	965,472	1,017,050	965,472	1,017,050
PROGRAM FINANCING						
General Fund	882,922	922,614	965,472	1,017,050	965,472	1,017,050
PERSONNEL (FTE)						
Police Chief	0.05	0.05	0.05	0.05	0.05	0.05
Police Captain	0.10	0.10	0.10	0.10	0.10	0.10
Administrative Services Manager	0.50	0.50	0.50	0.50	0.50	0.50
Lead Police Clerk	2.00	2.00	2.00	2.00	2.00	2.00
Police Clerk	9.00	9.00	9.00	9.00	9.00	9.00
Total	11.65	11.65	11.65	11.65	11.65	11.65

PROGRAM: Law Enforcement
SUB-PROGRAM: Training (62113)

SUB-PROGRAM PURPOSE OR BUSINESS:

To plan, organize, and implement training for all police personnel. Ensure compliance with state mandated training. Maintain all training records according to State of California standards.

SUB-PROGRAM CHANGES FROM LAST YEAR:

Due to the budget cut, 22 hours (\$2,000) were removed form Training Holiday Overtime (object 16).

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	171,387	193,893	234,641	252,495	234,641	252,495
Supplies and Services	257,229	194,729	194,729	194,729	194,729	194,729
Internal Services	1,032	992	2,127	2,188	2,127	2,188
Capital Allocations						
Total	429,648	389,614	431,497	449,412	431,497	449,412
PROGRAM FINANCING						
General Fund	429,648	389,614	431,497	449,412	431,497	449,412
PERSONNEL (FTE)						
Police Chief	0.05	0.05	0.05	0.05	0.05	0.05
Police Captain	0.10	0.10	0.10	0.10	0.10	0.10
Police Sergeant	1.00	1.00	1.00	1.00	1.00	1.00
Total	1.15	1.15	1.15	1.15	1.15	1.15

PROGRAM: Law Enforcement
SUB-PROGRAM: Property and Evidence (62114)

SUB-PROGRAM PURPOSE OR BUSINESS:

Receive and maintain property and evidence collected by department personnel. Minimize the amount of property and evidence stored to the minimum required by law.

SUB-PROGRAM CHANGES FROM LAST YEAR:

Due to the reduction in the Police Department’s budget, 25 hours (\$1,039) were removed from Holiday Overtime (object 16).

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	163,709	174,033	185,378	198,110	185,378	198,110
Supplies and Services	25,357	25,357	25,357	25,357	25,357	25,357
Internal Services	6,558	6,622	8,452	8,625	8,452	8,625
Capital Allocations						
Total	195,624	206,012	219,187	232,092	219,187	232,092
PROGRAM FINANCING						
General Fund	195,624	206,012	219,187	232,092	219,187	232,092
PERSONNEL (FTE)						
Police Chief	0.05	0.05	0.05	0.05	0.05	0.05
Police Captain	0.10	0.10	0.10	0.10	0.10	0.10
Community Service Officer	2.00	2.00	2.00	2.00	2.00	2.00
Total	2.15	2.15	2.15	2.15	2.15	2.15

PROGRAM: Law Enforcement
SUB-PROGRAM: Patrol Services (62131)

SUB-PROGRAM PURPOSE OR BUSINESS:

To provide adequate resources to meet the demand for uniformed police services. Under a community policing philosophy, enforce laws, provide emergency response, initiate preliminary investigations, and respond to community complaints on quality of life issues.

SUB-PROGRAM CHANGES FROM LAST YEAR:

1. Due to the reduction in the Police Department’s budget, one Community Service Officer position and one sergeant position have been eliminated.
2. Holiday overtime was also eliminated by 130 hours for sergeants (\$12,300) and 132 hours for officers (\$9500).
3. Regular overtime for police officers was reduced by 42 hours (\$3,000).

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	10,028,328	10,541,306	12,793,742	13,366,488	12,793,742	13,366,488
Supplies and Services	220,440	220,440	220,440	220,440	220,440	220,440
Internal Services	722,310	718,781	817,757	831,992	817,757	831,992
Capital Allocations	28,200	28,200	27,700	27,700	27,700	27,700
Total	10,999,278	11,508,727	13,859,639	14,446,620	13,859,639	14,446,620
PROGRAM FINANCING						
General Fund	10,999,278	11,508,727	13,859,639	14,446,620	13,859,639	14,446,620
PERSONNEL (FTE)						
Police Chief	0.40	0.40	0.40	0.40	0.40	0.40
Police Captain	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secty	1.00	1.00	1.00	1.00	1.00	1.00
Community Service Officer	6.00	6.00	5.00	5.00	5.00	5.00
Police Sergeant	11.00	11.00	10.00	10.00	10.00	10.00
Police Officer	61.00	61.00	61.00	61.00	61.00	61.00
Police Officer Trainee	3.00					
Total	83.40	80.40	78.40	78.40	78.40	78.40

PROGRAM: Law Enforcement
SUB-PROGRAM: Investigation Division (62134)

SUB-PROGRAM PURPOSE OR BUSINESS:

Investigate criminal violations and ensure apprehension and prosecution or resolution. Refer juveniles to diversion programs when appropriate, recover stolen property, and develop partnerships within the law enforcement community.

SUB-PROGRAM CHANGES FROM LAST YEAR:

1. Due to the reduction in the Police Department’s budget, the Secretary position has been eliminated. One Detective and one Community Service Officer position have also been eliminated.
2. Holiday overtime associated with the Detective position was also eliminated (\$2600).

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	2,868,337	2,965,827	3,321,961	3,480,124	3,321,961	3,480,124
Supplies and Services	54,000	54,000	54,000	54,000	54,000	54,000
Internal Services	123,675	124,855	145,490	147,838	145,490	147,838
Capital Allocations	11,400	11,400	11,400	11,400	11,400	11,400
Total	3,057,412	3,156,082	3,532,851	3,693,362	3,532,851	3,693,362
PROGRAM FINANCING						
General Fund	3,057,412	3,156,082	3,532,851	3,693,362	3,532,851	3,693,362
PERSONNEL (FTE)						
Police Chief	0.20	0.20	0.20	0.20	0.20	0.20
Police Captain	0.90	0.90	0.90	0.90	0.90	0.90
Juvenile Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00				
Community Service Officer	3.00	3.00	2.00	2.00	2.00	2.00
Police Sergeant	3.00	3.00	3.00	3.00	3.00	3.00
Police Officer	16.00	15.00	14.00	14.00	14.00	14.00
Total	25.10	24.10	21.10	21.10	21.10	21.10

PROGRAM: Law Enforcement
SUB-PROGRAM: Dispatching Services (67310)

SUB-PROGRAM PURPOSE OR BUSINESS:

Dispatch will provide 24-hour emergency contact for the Police Department, Public Works Services, citizens, and allied agencies. Police units will be dispatched within prescribed guidelines.

SUB-PROGRAM CHANGES FROM LAST YEAR:

1. Due to the reduction in the Police Department's budget, one Communications Dispatcher has been eliminated.
2. Holiday overtime associated with the Communications Dispatcher position was also eliminated (\$4000).
3. The police department recently joined the San Mateo County Sheriff's Office new Voice Radio Digital Trunking system. As a result, the cost of maintaining vehicle and portable radios has increased an additional \$133,400 for FY 2005 and 2006.

SUB-PROGRAM CHANGES YEAR ONE (FY 04/05) TO YEAR TWO (FY 05/06):

No significant changes.

RESOURCES ALLOCATED	Prior Budgets		City Manager Recommends		City Council Approved	
	2002-03	2003-04	2004-05	2005-06	2004-05	2005-06
	\$	\$	\$	\$	\$	\$
Employee Costs	1,505,509	1,615,942	1,597,335	1,665,287	1,597,335	1,665,287
Supplies and Services	138,045	143,645	256,045	256,045	256,045	256,045
Internal Services	125,288	133,366	160,028	165,615	160,028	165,615
Capital Allocations						
Total	1,768,842	1,892,953	2,013,408	2,086,947	2,013,408	2,086,947
PROGRAM FINANCING						
Internal Service Fund	1,768,842	1,892,953	2,013,408	2,086,947	2,013,408	2,086,947
PERSONNEL (FTE)						
Police Chief	0.10	0.10	0.10	0.10	0.10	0.10
Police Captain	0.30	0.30	0.30	0.30	0.30	0.30
Administrative Services Manager	0.50	0.50	0.50	0.50	0.50	0.50
Communications Dispatcher	12.00	12.00	11.00	11.00	11.00	11.00
Lead Public Safety Dispatcher	1.00	1.00	1.00	1.00	1.00	1.00
Total	13.90	13.90	12.90	12.90	12.90	12.90

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