

*Downtown Redwood City*

# Implementation Plan



- Introduction
- Table 1: Policies and Programs
- Table 2: Programs and Responsible Parties

**T**his Implementation Plan will guide the City Council; Boards, Commissions, and Committees; and staff in their efforts to put the General Plan goals and policies into action. The purpose of the Implementation Plan is to translate the overall direction set forth in the General Plan from general terms to specific actions, in a clear and traceable manner.

## Introduction

The City Council, by relating each program in the Implementation Plan to the policies of the General Plan, recognizes the importance of linking long-range planning considerations, budgeting, and day-to-day activities. Each implementation program is a procedure, plan, or study that requires City action, either alone or in collaboration with non-City organizations and/or State and federal agencies. Some of the implementation programs are processes or procedures that the City currently administers on a day-to-day basis, while others identify new programs, procedures, or projects.

At the end of each General Plan Chapter<sup>1</sup>, the Implementation Programs are individually listed with detailed information, including the recommended time frame of completion, the responsible City departments, and likely funding source. Completion of the identified programs will be subject to funding constraints. Timeframes for completion are generalized as follows:

- Ongoing
- Immediate (0 – 2 years upon General Plan adoption)
- Short Range (2 – 5 years upon General Plan adoption)
- Mid Range (5 – 10 years upon General Plan adoption)
- Long Range (10+ years upon General Plan adoption)

This Implementation Plan provides two tables that organize the Implementation Programs in slightly different ways. The first table (Table IP-1: Policies and Programs) lists each policy in the General Plan by Element, and links these policies with the related implementing Programs. The second table (Table IP-2: Programs and Responsible Parties) indicates the Redwood City Department or Division responsible for implementing each Implementation Program and tracking progress toward accomplishments.

This Implementation Plan should be updated annually with the budget process and whenever the City's General Plan is amended or updated to ensure continued consistency and usefulness. Updates to the Implementation Plan to reflect progress do not necessarily constitute amendments to the General Plan.

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<sup>1</sup> An exception to this statement is the Housing Element; all goals, policies, and programs are listed at the end of the Element, rather than at the end of each Chapter.

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
<b>Built Environment</b>					
BE-1.1	BE-1, BE-4, BE-12				
BE-1.2	BE-16				
BE-1.3	BE-16, BE-26				
BE-1.4	BE-1, BE-5, BE-12, BE-17				
BE-1.5	BE-5, BE-6, BE-12, BE-21				
BE-1.6	BE-1, BE-12, BE-18				
BE-1.7	BE-1, BE-12, BE-18				
BE-1.8	BE-5, BE-12, BE-17				
BE-2.1	BE-1, BE-34, BE-35, BE-37, BE-97				
BE-2.2	BE-28				
BE-2.3	BE-1				
BE-2.4	BE-1	H-5			
BE-2.5	BE-1, BE-17				
BE-2.6	BE-1, BE-17				
BE-2.7	BE-1, BE-97				
BE-2.8	BE-1, BE-18, BE-37				
BE-2.9	BE-1				
BE-3.1	BE-26, BE-49, BE-53				
BE-3.2	BE-1, BE-12				
BE-3.3	BE-1, BE-12				
BE-3.4	BE-1, BE-12				
BE-3.5	BE-1, BE-12				
BE-3.6	BE-1, BE-12				
BE-3.7	BE-1, BE-12, BE-26				
BE-3.8	BE-1, BE-12				
BE-3.9	BE-1	H-16			
BE-4.1	BE-1, BE-5, BE-12				
BE-4.2	BE-1, BE-5, BE-12				
BE-4.3	BE-1				
BE-5.1	BE-1, BE-12				
BE-5.2	BE-1, BE-12				
BE-5.3	BE-1, BE-12				
BE-5.4	BE-1, BE-97				
BE-6.1	BE-1, BE-12				
BE-6.2	BE-1, BE-97				
BE-6.3	BE-1, BE-12				
BE-7.1	BE-1, BE-4, BE-12				
BE-7.2	BE-1, BE-46, BE-47				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-7.3	BE-1, BE-12				
BE-7.4	BE-18, BE-20, BE-25, BE-26, BE-27, BE-49, BE-52, BE-53, BE-59				
BE-8.1	BE-1, BE-2				
BE-8.2	BE-1, BE-59				
BE-8.3	BE-1				
BE-9.1	BE-1, BE-12				
BE-9.2	BE-1, BE-12				
BE-9.3	BE-1, BE-6, BE-12				
BE-10.1	BE-7				
BE-10.2	BE-1, BE-12				
BE-10.3	BE-1, BE-12			PS-10	
BE-10.4	BE-17				
BE-10.5	BE-12				
BE-10.6	BE-1, BE-12				
BE-10.7	BE-13, BE-53, BE-59, BE-63		BC-9, BC-10		
BE-10.8	BE-1, BE-12, BE-43				
BE-11.1	BE-18, BE-25, BE-26, BE-27, BE-35, BE-37, BE-49, BE-53				
BE-11.2	BE-18, BE-25, BE-26, BE-27				
BE-11.3	BE-1, BE-10, BE-12, BE-18, BE-20				
BE-11.4	BE-1, BE-12, BE-17				
BE-11.5	BE-18, BE-20, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-11.6	BE-1, BE-12				
BE-11.7	BE-1, BE-8, BE-55				
BE-11.8	BE-1, BE-12, BE-17				
BE-11.9	BE-1, BE-12				
BE-11.10	BE-1, BE-12, BE-44				
BE-11.11	BE-1				
BE-12.1	BE-1, BE-12, BE-20, BE-87				
BE-12.2	BE-1, BE-20				
BE-12.3	BE-20, BE-26, BE-27, BE-37, BE-49, BE-53, BE-55				
BE-12.4	BE-20, BE-25, BE-26, BE-27, BE-49, BE-53				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-12.5	BE-20, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-12.6	BE-20, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-13.1	BE-25, BE-26, BE-27, BE-49, BE-53				
BE-13.2	BE-1, BE-12				
BE-13.3	BE-26, BE-27, BE-53				
BE-13.4	BE-1, BE-17				
BE-13.5	BE-1, BE-12				
BE-13.6	BE-1, BE-12, BE-26, BE-27, BE-62				
BE-14.1	BE-1				
BE-14.2	BE-1, BE-12, BE-19				
BE-14.3	BE-25, BE-26, BE-27, BE-49, BE-52, BE-53				
BE-14.4	BE-11, BE-31				
BE-14.5	BE-32				
BE-14.6	BE-8, BE-18, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-14.7	BE-19, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-14.8	BE-1, BE-8, BE-58				
BE-14.9	BE-19, BE-28				
BE-14.10	BE-18, BE-19, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-15.1	BE-1				
BE-15.2	BE-1, BE-17				
BE-15.3	BE-25, BE-26, BE-27, BE-52, BE-53				
BE-16.1	BE-1, BE-58				
BE-16.2	BE-25, BE-26, BE-27, BE-49, BE-53				
BE-16.3	BE-8, BE-25, BE-26, BE-27, BE-52, BE-53, BE-54, BE-57, BE-58, BE-62, BE-73, BE-75				
BE-17.1	BE-1			PS-59, PS-73	
BE-17.2	BE-1, BE-10, BE-12				
BE-17.3	BE-1, BE-97		BC-34, BC-35, BC-37		
BE-17.4	BE-1, BE-12, BE-13				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-18.1	BE-1				
BE-18.2	BE-1, BE-12				
BE-18.3	BE-1, BE-90, BE-91				
BE-18.4	BE-1, BE-12				
BE-18.5	BE-1, BE-12				
BE-18.6	BE-8, BE-9, BE-18, BE-BE-86, BE-90				
BE-18.7	BE-1	H-5, H-6, H-7, H-13, H-20, H-23			
BE-18.8	BE-1, BE-12, BE-25, BE-77, BE-82, BE-90, BE-91				
BE-18.9	BE-1, BE-12, BE-25		BC-2, BC-4, BC-6		
BE-18.10	BE-1, BE-46, BE-47, BE-70, BE-71	H-14			
BE-19.1	BE-1, BE-12, BE-86, BE-89, BE-90, BE-94, BE-97				
BE-19.2	BE-1				
BE-19.3	BE-1, BE-8, BE-18, BE-25, BE-26, BE-27, BE-58, BE-86				
BE-19.4	BE-8, BE-97		BC-34, BC-36, BC-37		
BE-19.5	BE-1, BE-12, BE-18				
BE-19.6	BE-15, BE-24				
BE-19.7	BE-1				
BE-19.8	BE-12				
BE-19.9	BE-1, BE-17				
BE-20.1	BE-29, BE-85				
BE-20.2	BE-1, BE-10, BE-12				
BE-20.3	BE-18, BE-25, BE-26, BE-27, BE-41, BE-53, BE-58, BE-74, BE-75, BE-80, BE-85, BE-86				
BE-20.4	BE-16, BE-18, BE-25, BE-26, BE-27				
BE-20.5	BE-1, BE-16				
BE-20.6	BE-12				
BE-20.7	BE-1, BE-12				
BE-21.1	BE-1, BE-17				
BE-21.2	BE-1, BE-14, BE-95				
BE-21.3	BE-14				
BE-21.4	BE-1, BE-14, BE-75				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-22.1	BE-1				
BE-22.2	BE-1, BE-12, BE-22, BE-23, BE-83				
BE-22.3	BE-31				
BE-22.4	BE-1, BE-21, BE-30		BC-6, BC-7		
BE-22.5	BE-15, BE-22, BE-23				
BE-23.1	BE-1				
BE-23.2	BE-1, BE-31				
BE-23.3	BE-1, BE-81, BE-92, BE-93				
BE-23.4	BE-9, 10, BE-34, BE-58, BE-60, BE-75, BE-86, BE-99				
BE-23.5	BE-1, BE-128				
BE-23.6	BE-1				
BE-23.7	BE-1, BE-9				
BE-23.8	BE-1				
BE-23.9	BE-1				NR-22, NR-27, NR-30, NR-35, NR-37, NR-38
BE-23.10	BE-1, BE-12				
BE-24.1	BE-1, BE-2, BE-5, BE-12, BE-17				
BE-24.2	BE-1, BE-9, BE-10, BE-22				
BE-24.3	BE-9, BE-80, BE-126				
BE-24.4	BE-26, BE-27, BE-31				
BE-24.5	BE-21, BE-30	H-4			
BE-24.6	BE-21				
BE-24.7	BE-30				
BE-24.8	BE-21				
BE-24.9	BE-21				
BE-24.10	BE-1, BE-12, BE-21				
BE-24.11	BE-2, BE-3				
BE-24.12	BE-21, BE-30				
BE-24.13	BE-18, BE-25, BE-26, BE-27, BE-49, BE-53				
BE-25.1	BE-33, BE-34, BE-41, BE-53, BE-59, BE-60, BE-69, BE-75				
BE-25.2	BE-34, BE-41, BE-53, BE-59, BE-75				
BE-25.3	BE-35, BE-52, BE-53, BE-74				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-25.4	BE-2				
BE-25.5	BE-52				
BE-25.6	BE-33, BE-65				
BE-25.7	BE-75				
BE-26.1	BE-34, BE-36, BE-38, BE-54, BE-55				
BE-26.2	BE-37, BE-38, BE-39, BE-53				
BE-26.3	BE-53, BE-56, BE-74				
BE-26.4	BE-36, BE-38, BE-42, BE-43, BE-49, BE-57, BE-66, BE-72				
BE-26.5	BE-33, BE-34, BE-36				
BE-26.6	BE-39, BE-43, BE-55				
BE-26.7	BE-56, BE-67				
BE-26.8	BE-36				
BE-26.9	BE-37		BC-10		
BE-26.10	BE-38				
BE-26.11	BE-75				
BE-26.12	BE-75				
BE-26.13	BE-75				
BE-26.14	BE-37, BE-49, BE-53, BE-72				
BE-26.15	BE-57, BE-66, BE-72, BE-53				
BE-26.16	BE-53, BE-57, BE-72				
BE-26.17	BE-51, BE-53, BE-57, BE-72,				
BE-26.18	BE-37, BE-43, BE-53, BE-72				
BE-26.19	BE-51, BE-53				
BE-26.20	BE-62, BE-63, BE-64, BE-72				
BE-26.21	BE-38, BE-53, BE-72				
BE-26.22	BE-38, BE-66				
BE-26.23	BE-39, BE-75				
BE-26.24	BE-39				
BE-26.25	BE-36				
BE-26.26	BE-66				
BE-27.1	BE-49, BE-60, BE-72, BE-73, BE-75				
BE-27.2	BE-58				
BE-27.3	BE-72				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-27.4	BE-75				
BE-27.5	BE-40				
BE-27.6	BE-75				
BE-27.7	BE-41, BE-59				
BE-27.8	BE-41, BE-75				
BE-27.9	BE-41, BE-59, BE-75				
BE-27.10	BE-41, BE-59, BE-75				
BE-28.1	BE-75				
BE-28.2	BE-75				
BE-28.3	BE-60				
BE-28.4	BE-75				
BE-29.1	BE-61, BE-72				
BE-29.2	BE-42, BE-50, BE-52				
BE-29.3	BE-42, BE-45, BE-53, BE-67				
BE-29.4	BE-61				
BE-29.5	BE-50				
BE-29.6	BE-51				
BE-29.7	BE-43				
BE-29.8	BE-44, BE-62, BE-75				
BE-29.9	BE-44, BE-53, BE-63, BE-64, BE-75				
BE-30.1	BE-53, BE-68, BE-75				
BE-30.2	BE-45				
BE-30.3	BE-75				
BE-30.4	BE-75				
BE-31.1	BE-42				
BE-31.2	BE-46, BE-65, BE-69				
BE-31.3	BE-1				
BE-31.4	BE-69				
BE-31.5	BE-65, BE-69				
BE-31.6	BE-69				
BE-31.7	BE-46, BE-47, BE-70				
BE-31.8	BE-46, BE-70, BE-71				
BE-31.9	BE-69, BE-70, BE-71				
BE-31.10	BE-70				
BE-31.11	BE-71				
BE-32.1	BE-90, 91, 94, 96				
BE-32.2	BE-80, BE-83, BE-134, BE-136				
BE-32.3	BE-1, BE-78, BE-82, BE-96				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-32.4	BE-82, BE-95, BE-96 port				
BE-32.5	BE-77, BE-78, BE-89, BE-90, BE-94, BE-98				
BE-33.1	BE-77, BE-78, BE-89, BE-90, BE-94, BE-98				
BE-33.2			BC-15		
BE-33.3	BE-82	H-5, H-20			
BE-33.4	BE-8, BE-82				
BE-33.5	BE-46, BE-47, BE-70, BE-71				
BE-34.1	BE-92, BE-93				
BE-34.2	BE-82				
BE-34.3			BC-17		
BE-34.4	BE-97		BC-34 through BC-41		
BE-34.5			BC-22, BC-23		
BE-34.6	BE-1, BE-82				
BE-34.7	BE-81				
BE-35.1	BE-1, BE-77, BE-78, BE-80, BE-85, BE-86, BE-87, BE-90				
BE-35.2	BE-87, BE-89, BE-90, BE-91, BE-94, v98				
BE-35.3	BE-84				
BE-35.4	BE-86, BE-99				
BE-35.5	BE-23, BE-80, BE-88				
BE-35.6			BC-56		
BE-35.7	BE-20, BE-25, BE-83				
BE-36.1	BE-113, BE-114				
BE-36.2	BE-112				
BE-36.3	BE-113				
BE-37.1	BE-100, BE-101, BE-102, BE-103, BE-104, BE-105, BE-106, BE-107, BE-108, BE-109, BE-110, BE-111, BE-112, BE-112, BE-113, BE-114, BE-115, BE-116, BE-117, BE-118, BE-119, BE-120, BE-121				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-37.2	BE-110, BE-118, BE-120, BE-121				
BE-37.3	BE-111				
BE-37.4	BE-118, BE-121				
BE-37.5	BE-101, BE-102, BE-107, BE-111, BE-117				
BE-37.6	BE-103, BE-105, BE-108				
BE-37.7	BE-100, BE-103, BE-104, BE-107, BE-108				
BE-37.8	BE-100, BE-103, BE-104, BE-107				
BE-38.1	BE-112, BE-115				
BE-38.2	BE-112, BE-115				
BE-38.3	BE-106, BE-107, BE-108, BE-116				
BE-38.4	BE-119, BE-121				
BE-38.5	BE-117, BE-119, BE-120, BE-121				
BE-38.6	BE-117, BE-119, BE-120, BE-121				
BE-39.1	BE-105, BE-107, BE-111, BE-118				
BE-39.2	BE-106				
BE-39.3	BE-104, BE-106, BE-108, BE-110, BE-119				
BE-39.4	BE-120				
BE-40.1	BE-122, BE-134, BE-135, BE-143				
BE-40.2	BE-122, BE-134				
BE-40.3	BE-122, BE-134, BE-135				
BE-40.4	BE-122, BE-134, BE-135				
BE-40.5	BE-134, BE-135				
BE-40.6	BE-135				
BE-41.1	BE-123, BE-124, BE-136				
BE-41.2	BE-123, BE-124, BE-136				
BE-41.3	BE-136, BE-138, BE-142				

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BE-42.1	BE-125, BE-126, BE-139				
BE-42.2	BE-130, BE-132, BE-133, BE-139, BE-144				NR-16, NR-17, NR-19, NR-21
BE-42.3	BE-130, BE-132, BE-133, BE-139, BE-144				NR-16, NR-17, NR-19, NR-21
BE-42.4	BE-125, BE-126				
BE-43.1	BE-127, BE-129				
BE-43.2	BE-127, BE-129, BE-130				
BE-43.3	BE-127, BE-128				
BE-44.1	BE-125, BE-126				
BE-44.2	BE-1, BE-125, BE-126				
BE-44.3	BE-1, BE-126				
BE-44.4	BE-126				
BE-45.1	BE-131, BE-140				
BE-45.2	BE-131, BE-141				
BE-45.3	BE-130				
BE-45.4	BE-137				
BE-45.5	BE-131, BE-144				
BE-45.6	BE-137				
<b>Housing</b>					
H-1.1		H-16, H-19, H-26			
H-1.2		H-1, H-2			
H-1.3		H-12, H-25			
H-1.4	BE-100, BE-103, BE-104, BE-105	H-1, H-5			
H-1.5		H-20, H-26			
H-1.6		H-4, H-9, H-H-19			
H-1.7				PS-38, PS-39	
H-1.8		H-2			
H-2.1		H-5, H-6, H-13, H-24			
H-2.2		H-2, H-5, H-13, H-17, H-24			
H-2.3		H-21			
H-2.4		H-21			
H-2.5		H-3			
H-3.1	BE-1	H-5, H-7, H-12, H-13, H-18			

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
H-3.2		H-3, H-5, H-7, H-12, H-13, H-18, H-23			
H-3.3		H-3, H-5, H-6, H-7, H-12, H-13, H-23			
H-3.4		H-24			
H-3.5		H-5, H-6, H-7			
H-3.6		H-7, H-22			
H-3.7		H-10, H-11, H-17			
H-4.1		H-5, H-6, H-8, H-10, H-14, H-22			
H-4.2		H-24, H-25			
H-4.3		H-3, H-6, H-7, H-8, H-12, H-13, H-14, H-18, H-22			
H-4.4		H-13, H-20			
H-4.5		H-8, H-12, H-13, H-14, H-18, H-22			
H-5.1		H-15			
H-5.2		H-15			
H-5.3		H-15			
H-5.4		H-6, H-13, H-16			
H-5.5		H-6, H-13, H-16, H-21			
<b>Building Community</b>					
BC-1.1	BE-1		BC-3		
BC-1.2			BC-3, BC-5		
BC-1.3	BE-18, BE-25, BE-26, BE-27		BC-4, BC-6, BC-7		
BC-1.4	BE-12		BC-1, BC-2		
BC-1.5			BC-7		
BC-1.6			BC-1, BC-6		
BC-2.1			BC-1, BC-7		
BC-2.2			BC-1, BC-12		
BC-2.3			BC-6, BC-7		
BC-3.1			BC-1, BC-13		
BC-3.2			BC-1, BC-12		
BC-4.1			BC-1		
BC-4.2			BC-1		
BC-4.3			BC-1, BC-12		
BC-4.4			BC-1, BC-6, BC-12		
BC-4.5			BC-27, BC-28		
BC-5.1			BC-6, BC-8		

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BC-5.2			BC-10		
BC-5.3			BC-10		
BC-5.4			BC-1, BC-13		
BC-5.5			BC-9		
BC-5.6					NR-38
BC-6.1			BC-11		
BC-6.2			BC-17		
BC-6.3			BC-14, BC-18		
BC-6.4			BC-17		
BC-6.5			BC-12, BC-13, BC-14, BC-16		
BC-6.6			BC-14, BC-19		
BC-6.7			BC-14		
BC-6.8			BC-15		
BC-7.1	BE-37		BC-, BC-7		
BC-7.2			BC-1, BC-11		
BC-7.3			BC-20		
BC-7.4			BC-23		
BC-7.5			BC-22, BC-23		
BC-7.6			BC-20, BC-21		
BC-8.1			BC-24, BC-30, BC-32		
BC-8.2			BC-30, BC-32		
BC-8.3			BC-18, BC-30, BC-31, BC-32, BC-33		
BC-8.4			BC-27, BC-28, BC-33, BC-53		
BC-8.5			BC-25, BC-28, BC-53		
BC-8.6			BC-25		
BC-8.7			BC-26, BC-28, BC-33		
BC-8.8			BC-33		
BC-8.9			BC-28, BC-33		
BC-9.1			BC-25		
BC-9.2			BC-24, BC-26, BC-29		
BC-9.3			BC-24, BC-26, BC-32, BC-53		
BC-10.1			BC-36, BC-37, BC-38, BC-40		

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
BC-10.2			BC-34, BC-35, BC-37		
BC-10.3			BC-39, BC-40, BC-41		
BC-10.4			BC-34, BC-35, BC-37, BC-39		
BC-11.1			BC-42		
BC-11.2	BE-1		BC-42, BC-45		
BC-11.3			BC-43, BC-44, BC-45, BC-45, BC-46, BC-47, BC-48		
BC-11.4			BC-43, BC-49		
BC-11.5			BC-42, BC-43, BC-49		
BC-11.6			BC-4, BC-42, BC-44, BC-47		
BC-12.1			BC-5, BC-52, BC-57		
BC-12.2			BC-51		
BC-12.3			BC-53, BC-57		
BC-12.4			BC-54		
BC-12.5			BC-54, BC-58		
BC-12.6			BC-54		
BC-12.7			BC-58		
BC-12.8			BC-51, BC-57, BC-58		
BC-12.9			BC-58		
BC-13.1			BC-51, BC-57		
BC-13.2			BC-54, BC-57		
BC-13.3			BC-57		
BC-14.1			BC-55		
BC-14.2			BC-55		
BC-14.3			BC-56		
<b>Public Safety</b>					
PS-1.1				PS-1, PS-2, PS-3, PS-11	
PS-1.2	BE-37, BE-41, BE-58, BE-59, BE-75			PS-12	
PS-1.3	BE-132, BE-133,			PS-5, PS-11, PS-15	
PS-1.4	BE-1, BE-2, BE-60, BE-75			PS-13, PS-14	
PS-1.5	BE-1, BE-12			PS-2, PS-4, PS-5, PS-6, PS-7, PS-8, PS-20	

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
PS-2.1				PS- 6, PS-7, PS-8	
PS-2.2	BE-1, BE-9			PS-8	
PS-2.3	BE-68				
PS-2.4	BE-1			PS-7	
PS-2.5				PS-12	
PS-2.6				PS-7, PS-8	
PS-2.7	BE-1				
PS-3.1	BE-69			PS-11, PS-13, PS-14, PS-22	
PS-3.2	BE-37, BE-41, BE-58, BE-59, BE-75				
PS-3.3	BE-1				
PS-3.4	BE-18, BE-27, BE-41, BE-58, BE-59, BE-69				
PS-3.5	BE-75				
PS-4.1				PS-19	
PS-4.2				PS-14	
PS-4.3				PS-12	
PS-4.4					NR-39 through NR-46
PS-5.1				PS-13	
PS-5.2				PS13, PS-14, PS-15	
PS-5.3				PS-53, PS-13, PS-14, PS-15, PS-19	
PS-5.4				PS-9, PS-10, PS-21, PS-22	
PS-5.5				PS-22	
PS-5.6				PS-9, PS-16, PS-17, PS-19, PS-21	
PS-5.7				PS-19	
PS-6.1				PS-23, PS-24, PS-25, PS-26, PS-44	
PS-6.2				PS-50	
PS-6.3				PS-23, PS-24, PS-25, PS-32, PS-44	
PS-7.1	BE-1			PS-25, PS-27, PS-29	
PS-7.2				PS-28, PS-29, PS-48, PS-53	
PS-7.3	BE-1			PS-25, PS-45, PS-48, PS-49, PS-53, PS-58	
PS-7.4				PS-28, PS-41, PS-43, PS-49	

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
PS-7.5				PS-29, PS-48, PS-49, PS-52, PS-53, PS-58	
PS-7.6				PS-41, PS-46, PS-51, PS-57	
PS-7.7				PS-41, PS-46, PS-49, PS-51, PS-57	
PS-7.8				PS-27, PS-43, PS-48, PS-49, PS-52, PS-53, PS-58	
PS-8.1				PS-30	
PS-8.2				PS-50, PS-54, PS-55	
PS-8.3				PS-31, PS-47, PS-56	
PS-8.4	BE-130			PS-56	
PS-9.1				PS-32, PS-33, PS-34, PS-35	
PS-9.2	BE-134				
PS-9.3				PS-36	
PS-10.1				PS-37	
PS-11.1				PS-32, PS-33, PS-39, PS-40, PS-42	
PS-11.2				PS-32, PS-33, PS-39, PS-42	
PS-11.3				PS-38	
PS-12.1	BE-53				
PS-13.1				PS-59, PS-73	
PS-13.2	BE-1			PS-59, PS-73	
PS-13.3	BE-1, BE-12			PS-61	
PS-13.4				PS-59, PS-62, PS-67, PS-68, PS-70, PS-72	
PS-13.5				PS-59, PS-60, PS-71, PS-73	
PS-13.6				PS-59, PS-66	
PS-13.7				PS-60, PS-65, PS-73	
PS-13.8				PS-62, PS-70, PS-74	
PS-13.9				PS-59, PS-60, PS-62, PS-66, PS-74	
PS-13.10				PS-59, PS-60, PS-73, PS-74	
PS-14.1				PS-63, PS-64, PS-75	
PS-14.2				PS-63, PS-64, PS-75	
PS-14.3				PS-63, PS-64, PS-75	
PS-14.4				PS-59, PS-67, PS-75	

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
PS-14.5				PS-59, PS-71	
PS-14.6				PS-74	
<b>Natural Resources</b>					
NR-1.1					NR-4, NR-11
NR-1.2					NR-4, NR-11, NR-12
NR-1.3					NR-9, NR-10
NR-1.4					NR-4, NR-11
NR-1.5					NR-11
NR-2.1	BE-22, BE-135			PS-15	NR-9
NR-2.2					NR-8
NR-2.3					NR-1
NR-2.4					NR-2, NR-8, NR-9
NR-3.1					NR-4, NR-5, NR-7, NR-12
NR-3.2					NR-9, NR-10
NR-3.3					NR-2, NR-3, NR-6, NR-7, NR-12
NR-4.1	BE-130			PS-5, PS-19	
NR-4.2					NR-16, NR-17, NR-18, NR-19
NR-4.3					NR-14, NR-15
NR-4.4					NR-13, NR-19, NR-21
NR-4.5	BE-130				NR-13, NR-20, NR-21
NR-5.1					NR-24, NR-25, NR-26, NR-27, NR-28, NR-29, NR-30, NR-31, NR-32, NR-35, NR-36, NR-37, NR-38
NR-5.2					NR-23, NR-24, NR-25
NR-5.3					NR-35
NR-5.4	BE-138			PS-41	NR-33
NR-5.5					NR-20, NR-23
NR-5.6					NR-24, NR-30, NR-31
NR-5.7					NR-28, NR-33, NR-34
NR-6.1					NR-22, NR-27
NR-6.2					NR-27, NR-37

Table IP-1: Policies and Programs

Policies	General Plan Elements				
	Built Environment	Housing	Building Community	Public Safety	Natural Resources
NR-6.3					NR-27, NR-37
NR-6.4					NR-38
NR-6.5					NR-26, NR-28, NR-29, NR-32, NR-33
NR-6.6					NR-31
NR-7.1					NR-23, NR-26, NR-28, NR-29, NR-36
NR-7.2	BE-138			PS-41	NR-25, NR-26, NR-28, NR-29, NR-36
NR-7.3					NR-25
NR-8.1					NR-22, NR-23, NR-27, NR-37
NR-8.2					NR-22, NR-27, NR-35
NR-8.3	BE-138				NR-33, NR-34
NR-8.4					NR-27, NR-34, NR-37
NR-8.5					NR-30
NR-9.1					NR-39, NR-40, NR-41, NR-42, NR-43, NR-44, NR-45, NR-46
NR-9.2					NR-39, NR-42, NR-43, NR-46
NR-9.3					NR-39
NR-9.4					NR-40, NR-41, NR-42, NR-43, NR-45, NR-46

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Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Built Environment Element

Programs <sup>1</sup>		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
			Economic Development	Housing	Planning										
<b>URBAN FORM AND LAND USE</b>															
Program BE-1:	Amend Zoning Ordinance and Map			◆								Immediate Short Range Ongoing			
Program BE-2:	Environmental Review			◆								Ongoing Short Range			
Program BE-3:	Floodplain Annual Review			◆								Ongoing			
Program BE-4:	Neighborhood Maintenance	◆										Ongoing			
Program BE-5:	Context Sensitivity in Historic Influence High Density Neighborhoods			◆			◆					Ongoing			
Program BE-6:	Variety in Master Planned Neighborhoods			◆								Ongoing			
Program BE-7:	Access to Residential Waterfront Neighborhoods	◆		◆							◆	Ongoing			
Program BE-8:	Transit Amenities	◆		◆							◆	Long Range			
Program BE-9:	Priority Development Areas		◆	◆								Immediate			
Program BE-10:	Revitalize Targeted Sites		◆	◆								Ongoing			
Program BE-11:	Redwood City/Sphere Compatibility	◆		◆							◆	Ongoing			
Program BE-12:	Design Guidelines	◆		◆								Short Range			
Program BE-13:	Redwood Creek/Harbor Master Plan	◆		◆								Mid Range			
Program BE-14:	Port Area Master Plan			◆						◆		Mid Range			
Program BE-15:	Jobs: Housing Balance			◆								Short Range Ongoing			

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Built Environment Element**

		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
Program BE-16:	Gateways	◆		◆								Short Range		
Program BE-17:	Land Use/Neighborhood Transitions			◆								Short Range		
Program BE-18:	Enhance the Pedestrian Experience on Corridors	◆		◆							◆	Short Range		
Program BE-19:	Design Guidelines for Middlefield			◆								Long Range		
Program BE-20:	Grand Boulevard Initiative	◆	◆	◆								Ongoing		
Program BE-21:	Green Building Program	◆		◆								Immediate		□
Program BE-22:	New Development and Available Water Resources Tracking	◆		◆							◆	Immediate		□
Program BE-23:	Fiscal Impact Analysis			◆			◆					Short Range		
Program BE-24:	Jobs: Housing Balance Definition			◆								Short Range		
Program BE-25:	Public Amenities in Corridors	◆		◆							◆	Short Range		
Program BE-26:	Streetscape Plans and Improvements	◆		◆							◆	Long Range		
Program BE-27:	Active Pedestrian Environment Streetscape Improvements	◆		◆							◆	Short Range		
Program BE-28:	Public Outreach	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	Ongoing		
Program BE-29:	Automobile Sales and Related Uses Consolidation		◆	◆								Ongoing		
Program BE-30:	Green Building Outreach	◆		◆								Short Range		□
Program BE-31:	Participate with local, Regional, State, and Federal Agencies and other organizations	◆		◆								Ongoing		
Program BE-32:	Annexation			◆								Short Range		
<b>CIRCULATION</b>														
Program BE-33:	Transportation Impact Fee	◆	◆									Immediate Ongoing		
Program BE-34:	Transportation Funding Prioritization	◆	◆									Short Range		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Built Environment Element

Programs <sup>1</sup>	Building, Infrastructure and Transportation	Redwood City Responsible Departments									Timing		Sustainability Focus <sup>3</sup>	
		Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
Program BE-35: Complete Streets Coordinator	◆			◆								Short Range		□
Program BE-36: Pedestrian and Bicycle Facilities Maintenance	◆							◆		◆		Ongoing		
Program BE-37: Pedestrian Connectivity	◆			◆		◆				◆		Mid Range		□
Program BE-38: Bicycle Detection Devices	◆									◆		Ongoing		□
Program BE-39: Off-Street Bicycle and Electrical Scooter Parking and Storage Requirements	◆			◆								Short Range		
Program BE-40: Bus Facilities Funding	◆											Ongoing		
Program BE-41: New Development Shuttle Service	◆			◆		◆						Ongoing		
Program BE-42: Neighborhood Traffic Management Program	◆											Short Range		
Program BE-43: Smaller Street Blocks	◆			◆								Ongoing		
Program BE-44: US101/Woodside Road Redesign	◆											Ongoing		
Program BE-45: Off-Street Loading Requirements	◆											Ongoing		
Program BE-46: Parking Standards Update	◆											Immediate		□
Program BE-47: Parking Demand Analysis				◆								Ongoing		
Program BE-48: New Development Roadway Consistency	◆			◆								Ongoing		
Program BE-49: Street Standards	◆											Ongoing		□
Program BE-50: Level of Service Policy Evaluation	◆			◆								Immediate		
Program BE-51: Multi-Modal Level of Service Standards	◆											Short Range Ongoing		
Program BE-52: Pedestrian Enhanced Design (PED) Criteria	◆											Mid Range		□
Program BE-53: Complete Streets Master Plan	◆			◆								Short Range		□
Program BE-54: Capital Improvement Program	◆									◆		Ongoing		
Program BE-55: On-site Bicycle and Electric Scooter Facilities	◆			◆								Ongoing		□

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Built Environment Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Economic Development	Housing	Planning	Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
Program BE-56: Pedestrian, Bicycle, and Electric Scooter Counts and Survey	◆			◆								Ongoing		
Program BE-57: Street Modification Procedures	◆			◆							◆	Mid Range		□
Program BE-58: Street Car Route	◆			◆								Long Range		□
Program BE-59: Community Shuttle Study	◆			◆	◆				◆			Mid Range		□
Program BE-60: High-Speed Rail Adjacent Land Use		◆		◆								Short Range		□
Program BE-61: Intelligent Transportation System	◆											Short Range		
Program BE-62: Grade Separation Removal Study	◆											Mid Range		
Program BE-63: Blomquist Street Extension	◆											Mid Range		
Program BE-64: Skyway Extension	◆											Mid Range		
Program BE-65: Transportation Impact Fee Reduction	◆			◆								Ongoing		
Program BE-66: Pedestrian, Bicycle, and Electric Scooter Safety Programs	◆				◆		◆				◆	Short Range		
Program BE-67: Collision Data Evaluation	◆											Ongoing		
Program BE-68: Truck Route Designation Review	◆											Ongoing		
Program BE-69: TDM Programs and Monitoring	◆			◆			◆					Immediate Ongoing		□
Program BE-70: Shared Parking Incentive				◆								Short Range		□
Program BE-71: Parking Benefit District				◆								Short Range		□
Program BE-72: Streets Typologies	◆			◆								Ongoing		
Program BE-73: Bus Route Street Improvements and Pavement Requirements	◆										◆	Ongoing		
Program BE-74: "Complete Streets" Advisory Committee	◆			◆								Short Range		
Program BE-75: Participate with local, Regional, State, and Federal Agencies and other organizations	◆			◆			◆		◆	◆		Ongoing		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Built Environment Element

Programs <sup>1</sup>	Building, Infrastructure and Transportation	Redwood City Responsible Departments									Timing		Sustainability Focus <sup>3</sup>	
		Economic Development	Housing	Planning	Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
<b>ECONOMIC DEVELOPMENT</b>														
Program BE-77:	Commercial Sites Identification		◆	◆								Ongoing		
Program BE-78:	Large Industrial Sites Identification		◆									Ongoing		
Program BE-79:	Entitlement Processing	◆		◆								Ongoing		
Program BE-80:	Infrastructure Investment Funding		◆	◆								Ongoing		
Program BE-81:	Local Resident Hiring		◆									Ongoing		
Program BE-82:	Zoning Implementation			◆								Short Range		
Program BE-83:	Service Infrastructure Impacts Benchmarks			◆								Short Range		
Program BE-84:	Public Investment Cost Recovery	◆									◆	Short Range		
Program BE-85:	Freeway Visibility	◆		◆								Ongoing		
Program BE-86:	Caltrain – Employment Zones Transit Connection			◆								Mid Range		□
Program BE-87:	Grand Boulevard Initiative		◆	◆								Ongoing		
Program BE-88:	Business-to-Business Sales Tax Study		◆									Short Range		
Program BE-89:	Small Scale Strategic Plans		◆									Ongoing		
Program BE-90:	Economic Development Strategy		◆									Ongoing		
Program BE-91:	Downtown Marketing and Branding Events		◆	◆								Ongoing		
Program BE-92:	Residents' Education/Skill Study		◆									Short Range		
Program BE-93:	Job Training		◆		◆			◆				Short Range		
Program BE-94:	Nonprofit and Private Organizations Consultation		◆									Ongoing		
Program BE-95:	Port of Redwood City Consultation		◆								◆	Ongoing		
Program BE-96:	Industry Leaders Consultation		◆									Ongoing		
Program BE-97:	Child Care Consultation		◆		◆							Ongoing		

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Built Environment Element**

		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
Program BE-98:	Small Businesses Assistance	◆										Ongoing		
Program BE-99:	High-Speed Rail Planning	◆	◆									Ongoing		□
<b>HISTORIC RESOURCES</b>														
Program BE-100:	Historic Preservation Ordinance	◆		◆								Ongoing		
Program BE-101:	Funding Resources			◆								Ongoing		
Program BE-102:	Low Interest Loans			◆								Ongoing		
Program BE-103:	Secretary of the Interior's Standards			◆								Ongoing		
Program BE-104:	Review Process	◆		◆								Short Range		
Program BE-105:	Cultural Resources Management Plan			◆								Ongoing		
Program BE-106:	Redwood City Downtown Precise Plan			◆								Ongoing		
Program BE-107:	California State Historical Building Code	◆		◆								Ongoing		
Program BE-108:	Additions/Construction in Neighborhoods	◆		◆								Ongoing		
Program BE-109:	Certified Local Government			◆								Ongoing		
Program BE-110:	Sign Ordinance	◆		◆								Ongoing		
Program BE-111:	Maintenance and Repair Guidelines			◆								Mid Range		
Program BE-112:	Historic Context Statements			◆								Ongoing		
Program BE-113:	Historic Inventory			◆								Ongoing		
Program BE-114:	Historic Resource Survey Prioritization			◆								Short Range		
Program BE-115:	Historic Resources Collection							◆				Ongoing		
Program BE-116:	Historic Recognition			◆								Ongoing		
Program BE-117:	Continuing Education on Historic Resources			◆								Ongoing		
Program BE-118:	Non-government Landmark Preservation			◆								Ongoing		

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Built Environment Element**

		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
Program BE-119:	Preserve America			◆								Short Range		
Program BE-120:	Historical Significance of Redwood Creek	◆		◆								Long Range		
Program BE-121:	Consultation with other Organizations and Agencies	◆		◆			◆					Mid Range		
<b>INFRASTRUCTURE</b>														
Program BE-122:	Funding for Water System Maintenance and Upgrades	◆										Ongoing		
Program BE-123:	Wastewater System Maintenance	◆								◆		Ongoing		
Program BE-124:	Future Wastewater Collection Agreements	◆										Ongoing		
Program BE-125:	Utility Project Review	◆		◆								Ongoing		
Program BE-126:	Underground Utilities	◆		◆								Short Range Ongoing Mid Range		
Program BE-127:	Telecommunications Infrastructure Review			◆			◆					Ongoing		
Program BE-128:	Expand Public Access to Wireless Internet	◆	◆									Mid Range		
Program BE-129:	Require Technology Installation in Large-Scale Projects	◆										Mid Range		
Program BE-130:	Green Building Ordinance	◆		◆								Ongoing		□
Program BE-131:	Recycling Collection Facilities in New Development	◆		◆								Short Range		□
Program BE-132:	Alternative Energy/Building Performance Initiatives	◆										Ongoing		
Program BE-133:	Solar Power Agreements	◆										Ongoing		

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Built Environment Element**

Programs <sup>1</sup>		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
			Economic Development	Housing	Planning										
Program BE-134:	Water Master Plan	◆										Short Range Ongoing			
Program BE-135:	Expand Recycled Water Use	◆									◆	Long Range Ongoing Short Range		□	
Program BE-136:	Sewer Master Plan	◆										Mid Range			
Program BE-137:	Support Recycling Industries		◆	◆								Ongoing		□	
Program BE-138:	Creek Daylighting	◆		◆	◆						◆	Mid Range		□	
Program BE-139:	Accommodate Alternative Energy Infrastructure	◆									◆	Short Range		□	
Program BE-140:	Waste Diversion						◆				◆	Short Range		□	
Program BE-141:	Recycling and Composting Education and Incentive						◆		◆	◆	◆	Immediate Ongoing Short Range Mid Range		□	
Program BE-142:	Creek Property Owner Incentives	◆										Ongoing		□	
Program BE-143:	Water System Agency Consultation	◆										Ongoing			
Program BE-144:	Renewable and Low-Emission Power	◆					◆					Ongoing		□	

Notes:

- 1) All programs are subject to funding availability.
- 2) Immediate (1 to 2 years), Short Range (3 to 5 years), Mid Range (5 to 8 years), Long Range (8 to 20 years), Ongoing.
- 3) Sustainability focus means that a program includes specific attention to best practices from the perspective of reducing greenhouse gas emissions and conserving natural resources.

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Housing Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
Economic Development		Housing	Planning											
<b>HOUSING</b>														
Program H-1: Code Enforcement	◆											Ongoing		
Program H-2: Preservation of At-Risk Rental Housing		◆	◆									Immediate		
Program H-3: Inclusionary Housing Ordinance		◆	◆	◆								Immediate		
Program H-4: Sustainable Building Practices and Energy and Water Conservation	◆		◆	◆								Ongoing		□
Program H-5: Adequate Sites to Meet Regional Fair Share of Housing Growth		◆	◆	◆								Ongoing Immediate		
Program H-6: Senior Housing Needs		◆		◆								Ongoing		
Program H-7: Density Bonus Ordinance			◆	◆								Immediate		
Program H-8: Development on Larger Lots in R2 Zone				◆								Immediate		
Program H-9: Plan for the Adequate Provision of Water				◆						◆		Immediate Ongoing		□
Program H-10: Site Improvements and Fees			◆	◆								Ongoing Immediate		
Program H-11: Permit Processing				◆								Ongoing		
Program H-12: Residential Care Facilities and Group Homes				◆								Immediate		
Program H-13: Extremely Low Income and Special Needs Housing				◆								Immediate		
Program H-14: Revised Parking Standards				◆								Immediate		□
Program H-15: Fair Housing Services		◆	◆									Ongoing		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Housing Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development		Housing	Planning										
Program H-16: Reasonable Accommodation			◆	◆							Immediate		
Program H-17: Commercial Linkage Fee			◆	◆							Immediate		
Program H-18: Small Lot Duplex Development			◆	◆							Short Range		
Program H-19: Rehabilitation Programs			◆								Ongoing		□
Program H-20: Affordable Housing Development		◆	◆								Ongoing		
Program H-21: First-Time Homebuyer Program		◆	◆								Ongoing		
Program H-22: Second Units	◆	◆	◆	◆							Immediate		
Program H-23: Alternative Housing Models		◆		◆							Ongoing		
Program H-24: Workforce Housing/Community Land Trusts		◆	◆	◆							Ongoing		
Program H-25: Outreach Plan			◆	◆							Immediate		
Program H-26: Acquisition and Rehabilitation of Existing Housing		◆	◆								Ongoing		□
Program H-27: Consult with Public Agencies	◆		◆	◆			◆				Ongoing		

Notes:

- 1) All programs are subject to funding availability.
- 2) Immediate (1 to 2 years), Short Range (3 to 5 years), Mid Range (5 to 8 years), Long Range (8 to 20 years), Ongoing.
- 3) Sustainability focus means that a program includes specific attention to best practices from the perspective of reducing greenhouse gas emissions and conserving natural resources.

Table IP-2: Programs and Responsible Parties

		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
		Building, Infrastructure and Transportation Department	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
<b>PUBLIC PLACES</b>														
Program BC-1:	Redwood City Parks and Facilities Needs Assessment				◆							Ongoing		
Program BC-2:	Transit and Public Places Integration	◆		◆	◆							Ongoing		□
Program BC-3:	Land Dedication and In-Lieu Fees			◆	◆							Ongoing		
Program BC-4:	Urban Beautification			◆	◆							Mid Range		
Program BC-5:	Park and Public Facility Impact Fee				◆							Immediate		
Program BC-6:	Public Use of Private and Quasi-Private Properties Liability Issues				◆		◆					Mid Range		
Program BC-7:	Creative Parkland Options				◆							Ongoing		□
<b>URBAN AND NATURAL TRAILS AND CONNECTIONS</b>														
Program BC-8:	Hetch Hetchy Easement Trail Plan	◆			◆							Mid Range		□
Program BC-9:	Redwood Creek Boat Access	◆			◆							Mid Range		
Program BC-10:	Bay Trail Interagency Consultation	◆			◆							Short Range		
<b>RECREATION AND HUMAN SERVICES</b>														
Program BC-11:	Recreation and Human Services Program and Staff Expansion				◆		◆					Ongoing		
Program BC-12:	Parks, Recreation, and Community Services Annual Reports and Strategic Plans				◆							Ongoing		
Program BC-13:	Accessible Recreation Activities Program				◆							Ongoing		

Table IP-2: Programs and Responsible Parties

		Redwood City Responsible Departments									Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation Department	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services		Time Frame <sup>2</sup>
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
Program BC-14:	Positive Teen Activities				◆	◆						Ongoing		
Program BC-15:	Volunteer Opportunities				◆			◆				Ongoing		
Program BC-16:	Senior Activities and Programs				◆			◆				Ongoing		
Program BC-17:	Human Services Outreach				◆			◆				Short Range Ongoing		
Program BC-18:	Secular and Faith-Based Organizations Partnerships				◆		◆	◆				Short Range Ongoing		
Program BC-19:	Sports Fields Interagency Consultation				◆							Ongoing		
<b>HEALTH</b>														
Program BC-20:	Zoning Code Amendments				◆							Short Range		
Program BC-21:	Farmer's Markets				◆							Short Range		
Program BC-22:	Health, Transportation, Economic Development, Recreation, Education Forums				◆			◆				Ongoing		
Program BC-23:	Healthier Lifestyle Education				◆			◆				Ongoing		
<b>LIFELONG LEARNING, LIBRARIES, AND SCHOOLS</b>														
Program BC-24:	After-School Homework Assistance				◆			◆				Ongoing		
Program BC-25:	Library Literacy Story-Time Programs							◆				Ongoing		
Program BC-26:	Adult Education Surveys				◆			◆				Ongoing		
Program BC-27:	Library Customer Reviews							◆				Ongoing		
Program BC-28:	Library Needs Assessment							◆				Ongoing		
Program BC-29:	Foreign Literacy and Library Services and Programs				◆			◆				Ongoing		

Table IP-2: Programs and Responsible Parties

		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>
		Building, Infrastructure and Transportation Department	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	
Economic Development	Housing		Planning											
<b>Programs<sup>1</sup></b>														
Program BC-30:	Public School and Community College District Consultation				◆		◆	◆				Ongoing		
Program BC-31:	Internship Programs Support	◆			◆			◆				Ongoing		
Program BC-32:	Redwood City 2020 Consultation				◆	◆		◆				Mid Range		
Program BC-33:	Redwood City Public Library Foundation and Friends of the Redwood City Library Partnership							◆				Ongoing		
<b>CHILD CARE</b>														
Program BC-34:	Child Care Zoning			◆	◆							Short Range		
Program BC-35:	Child Care Impact Fee or Inclusionary Ordinance				◆		◆					Mid Range		
Program BC-36:	Child Care/Preschool Information and Referral Services				◆							Ongoing		
Program BC-37:	Child Care Facilities in Transit Stations and Large Development Projects			◆	◆							Ongoing		□
Program BC-38:	Preschool and Day Care Educational Needs Support				◆			◆				Ongoing		
Program BC-39:	Comprehensive Child Care Plan			◆	◆			◆				Mid Range Ongoing		
Program BC-40:	Child Care Subsidies Legislation Support				◆							Ongoing		
Program BC-41:	School District Child Care and After School Program Support				◆			◆				Ongoing		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Building Community Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation Department	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
	Economic Development	Housing	Planning											
<b>CULTURAL ARTS</b>														
Program BC-42:	Public Art Program				◆							Ongoing		
Program BC-43:	Downtown Public Arts Events	◆			◆							Ongoing		
Program BC-44:	Cultural Activities Event Locations				◆			◆				Ongoing		
Program BC-45:	One Percent Art Ordinance				◆			◆				Mid Range		
Program BC-46:	Cultural Events Marketing Strategy				◆			◆				Short Range Ongoing		
Program BC-47:	The Redwood City – San Mateo County Chamber of Commerce Event Planning Support	◆			◆							Ongoing		
Program BC-48:	Cultural Events and Art Activities Identification				◆			◆				Ongoing		
Program BC-49:	School District and Art Organizations Consultation				◆			◆				Ongoing		
<b>GOVERNANCE</b>														
Program BC-50:	Commissions, Boards, and Committees Joint Meetings	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	Ongoing		
Program BC-51:	Diversity in Boards, Committees, and Commissions							◆				Short Range Ongoing		
Program BC-52:	Boards, Committees, and Commissions Responsiveness to Community Issues							◆				Ongoing		
Program BC-53:	Technology Use in Public Services			◆				◆		◆		Ongoing		□

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Building Community Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation Department	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
Program BC-54: Community-Based and Neighborhood Associations						◆					Ongoing			
Program BC-55: City Organizational Structure and Priorities						◆					Ongoing			
Program BC-56: Reserve Funding						◆					Ongoing			
Program BC-57: Increased Public Participation	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	Ongoing			
Program BC-58: PACT						◆					Ongoing			
Program BC-59: Facilities Joint-Use					◆	◆					Ongoing			

Notes:

- 1) All programs are subject to funding availability.
- 2) Immediate (1 to 2 years), Short Range (3 to 5 years), Mid Range (5 to 8 years), Long Range (8 to 20 years), Ongoing.
- 3) Sustainability focus means that a program includes specific attention to best practices from the perspective of reducing greenhouse gas emissions and conserving natural resources.

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Public Safety Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
<b>ATMOSPHERE AND CLIMATE</b>														
Program PS-1:	Air Quality Standards			◆								Ongoing		
Program PS-2:	Dust and Emission Abatement	◆									◆	Long Range		
Program PS-3:	Air Pollution Emission Standards			◆								Long Range		□
Program PS-4:	Air Pollution Control Plans			◆								Long Range		□
Program PS-5:	Energy Efficiency Standards	◆		◆								Ongoing		□
Program PS-6:	Allowable Emission Sources			◆								Ongoing		
Program PS-7:	Sensitive Receptor Protection			◆								Ongoing		
Program PS-8:	Sensitive Receptor Siting Requirements			◆								Ongoing		
Program PS-9:	Climate Change Indicators			◆			◆					Ongoing		□
Program PS-10:	Construction Standards Amendment	◆		◆								Mid Range		
Program PS-11:	"Spare the Air" Program						◆					Long Range		□
Program PS-12:	New Technologies						◆				◆	Ongoing		□
Program PS-13:	Greenhouse Gas Emissions Reduction Targets						◆					Immediate		□
Program PS-14:	Climate Action Plan						◆					Immediate		□
Program PS-15:	Greenhouse Gas Inventories			◆								Ongoing		
Program PS-16:	Sea Level Rise Response Strategy						◆					Ongoing		
Program PS-17:	Global Warming Response Plans	◆				◆	◆					Ongoing		□
Program PS-18:	Air Quality Education						◆					Long Range		□
Program PS-19:	Green Building Education						◆					Long Range		□
Program PS-20:	Regional Air Quality Consultation	◆		◆								Ongoing		□

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Public Safety Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
Program PS-21: Climate Change Consultation						◆						Ongoing		□
Program PS-22: Local Agency Consultation						◆						Ongoing		□
<b>HAZARDS MANAGEMENT</b>														
Program PS-23: Seismic Safety Addressed in CEQA			◆									Ongoing		
Program PS-24: Geotechnical Analysis	◆											Ongoing		
Program PS-25: International Building Code	◆											Ongoing		
Program PS-26: Geological Hazard Mapping	◆											Ongoing		
Program PS-27: New Development Protected from Flooding	◆		◆									Ongoing		
Program PS-28: Stormwater System Maintenance and Upgrade Funding	◆											Ongoing		
Program PS-29: Update Flooding Information and Maps	◆											Ongoing		
Program PS-30: Hazardous Waste Ordinance				◆						◆		Ongoing		
Program PS-31: Hazardous Materials Buffer				◆		◆						Ongoing		
Program PS-32: Emergency Operations Plan						◆	◆					Ongoing		
Program PS-33: Emergency Vehicle Access and Secure Evacuation Routes						◆						Ongoing		
Program PS-34: Emergency Aid Standing Agreements						◆						Ongoing		
Program PS-35: Emergency Response Preparedness Programs						◆						Ongoing		
Program PS-36: Community Emergency Response Team						◆						Ongoing		
Program PS-37: County Airport Land Use Plan				◆								Ongoing		
Program PS-38: Crime and Drug Prevention Programs						◆						Ongoing		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Public Safety Element

Programs <sup>1</sup>	Redwood City Responsible Departments											Timing		Sustainability Focus <sup>3</sup>
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>	Date Completed	
		Economic Development	Housing	Planning										
Program PS-39: Adequate Police and Fire Departments Service Requirements					◆	◆						Ongoing		
Program PS-40: Adequate Lighting	◆			◆								Ongoing		
Program PS-41: Stormwater and Creek Protection	◆			◆								Ongoing		
Program PS-42: Emergency Evacuation Routes and Plans					◆							Ongoing		
Program PS-43: Storm Drainage Facility Master Plan	◆											Mid Range		
Program PS-44: Geologic Hazard Abatement Districts	◆											Ongoing		
Program PS-45: Protect Essential Public Facilities From Flooding	◆											Ongoing		
Program PS-46: Community Facility Improvement Maintenance	◆											Mid-Range		
Program PS-47: Hazardous Material Releases from Prior Land Uses				◆								Ongoing		
Program PS-48: Levees Upgraded to FEMA Standards	◆										◆	Ongoing		
Program PS-49: Implement Strategy to Address Flooding (2000)	◆										◆	Mid Range		
Program PS-50: Hazardous Materials Outreach	◆					◆					◆	Ongoing		
Program PS-51: Creekside Property Owner Education	◆										◆	Ongoing		
Program PS-52: Interagency Stormwater Drainage Consultation	◆											Ongoing		
Program PS-53: Flooding Consultation	◆											Ongoing		
Program PS-54: County Environmental Health Department Consultation	◆					◆						Ongoing		
Program PS-55: Hazardous Waste Consultation						◆	◆					Ongoing		
Program PS-56: Bay Area Air Quality Management District Asbestos Airborne Toxic Control Measure	◆											Ongoing		
Program PS-57: Watershed Multi-Jurisdictional Consultation	◆										◆	Mid Range		
Program PS-58: Flood Insurance Rate Map Revisions	◆										◆	Ongoing		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Public Safety Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
<b>NOISE</b>														
Program PS-59:	Noise Regulation Enforcement	◆				◆						Ongoing		
Program PS-60:	Acoustical Analyses	◆										Ongoing		
Program PS-61:	Commercial Drive-Through Compatibility			◆								Ongoing		
Program PS-62:	Enforcing Construction and Maintenance Hours	◆										Ongoing		
Program PS-63:	Noise Element and Amendment Comprehensive Airport Land Use Plan Consistency			◆								Ongoing		
Program PS-64:	New Project and Comprehensive Airport Land Use Plan Consistency			◆								Ongoing		
Program PS-65:	Vibration Standards	◆										Short Range		
Program PS-66:	Maintenance Equipment Restrictions	◆		◆								Short Range		
Program PS-67:	Noise Enforcement	◆										Ongoing Short Range		
Program PS-68:	Motor Vehicle Noise Standards					◆						Ongoing		
Program PS-69:	Noise-generating Equipment	◆								◆		Ongoing		
Program PS-70:	Enforce Standard Construction Noise Controls	◆										Short Range Ongoing		
Program PS-71:	Noise Complaints Monitoring System	◆										Short Range Ongoing		
Program PS-72:	Quiet Pavement Surfaces									◆		Short Range Ongoing		

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Public Safety Element**

Programs <sup>1</sup>		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
			Economic Development	Housing	Planning										
Program PS-73:	Noise/Land Use Compatibility Guidelines			◆								Short Range			
Program PS-74:	Noise Education			◆								Ongoing			

Notes:

- 1) All programs are subject to funding availability.
- 2) Immediate (1 to 2 years), Short Range (3 to 5 years), Mid Range (5 to 8 years), Long Range (8 to 20 years), Ongoing.
- 3) Sustainability focus means that a program includes specific attention to best practices from the perspective of reducing greenhouse gas emissions and conserving natural resources.

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Natural Resources Element

Programs <sup>1</sup>	Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
	Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
		Economic Development	Housing	Planning										
<b>WATER RESOURCES</b>														
Program NR-1:	Water Conservation Programs										◆	Short Range		□
Program NR-2:	Water Usage Monitoring										◆	Ongoing		
Program NR-3:	UWMP Update			◆							◆	Ongoing		
Program NR-4:	Transferring Supply Assurances	◆									◆	Ongoing		
Program NR-5:	Water System Fee Requirements	◆									◆	Short Range		
Program NR-7:	New Development Water Demand Tracking	◆		◆							◆	Short Range		
Program NR-6:	Ongoing Water Studies	◆		◆							◆	Long Range		
Program NR-8:	Native Landscape/Drought Tolerant Plant Materials			◆							◆	Ongoing		□
Program NR-9:	Public Information and Education	◆					◆				◆	Ongoing		□
Program NR-10:	Citizen Participation in Water Supply Discussions	◆					◆				◆	Ongoing		
Program NR-11:	BAWSCA Membership	◆					◆				◆	Ongoing		
Program NR-12:	Water Supply Planning			◆							◆	Ongoing		
<b>ENERGY CONSERVATION</b>														
Program NR-13:	Energy Conservation Ordinance	◆		◆			◆					Immediate		□
Program NR-14:	City Energy Efficient Fleet						◆				◆	Ongoing		□
Program NR-15:	City Purchasing Requirements						◆	◆				Immediate		□
Program NR-16:	On-site Alternative Energy Sources	◆		◆								Ongoing		□
Program NR-17:	Small Scale Energy-Producing Technologies in Public Buildings	◆					◆					Ongoing		□

Table IP-2: Programs and Responsible Parties

**Implementation Program Matrix – Natural Resources Element**

Programs <sup>1</sup>		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
			Economic Development	Housing	Planning										
Program NR-18:	Small Scale Wind Power on Private Buildings	◆					◆						Short Range		□
Program NR-19:	Alternative Energy Incentives	◆					◆						Short Range		□
Program NR-20:	Over-Illumination Information and Design Assistance	◆											Ongoing Short Range		□
Program NR-21:	Energy Reduction Information	◆					◆						Ongoing		□
<b>NATURAL HABITAT AND OPEN SPACE</b>															
Program NR-22:	Sensitive Species Identification				◆								Ongoing		□
Program NR-23:	Mitigate Adverse Impacts of Development	◆			◆								Ongoing		□
Program NR-24:	Creek Improvements	◆			◆								Ongoing		□
Program NR-25:	Creek Enhancement Ordinance	◆			◆								Ongoing		□
Program NR-26:	NPDES	◆					◆				◆		Ongoing		□
Program NR-27:	State and Federal Regulations	◆			◆								Ongoing		□
Program NR-28:	SMCWPPP				◆						◆		Ongoing		□
Program NR-29:	Water Quality Improvement	◆			◆						◆		Ongoing		□
Program NR-30:	Fisheries Restoration										◆		Long Range		□
Program NR-31:	Upland – Bayland Transition Zones				◆								Short Range		□
Program NR-32:	Stormwater Runoff Education	◆					◆				◆		Ongoing		□
Program NR-33:	Volunteer Creek Maintenance	◆					◆				◆		Ongoing		□
Program NR-34:	Natural Space Community Involvement				◆	◆	◆						Ongoing		□
Program NR-35:	Hillside Conservation	◆			◆								Ongoing		□
Program NR-36:	Watershed Multi-Jurisdictional Consultation and Pollution Prevention	◆					◆				◆		Mid Range		

Table IP-2: Programs and Responsible Parties

Implementation Program Matrix – Natural Resources Element

Programs <sup>1</sup>		Redwood City Responsible Departments										Timing		Sustainability Focus <sup>3</sup>	
		Building, Infrastructure and Transportation	Community Development			Parks, Recreation, Community Services	Police/Fire	City Manager's Office	Library	Finance	Port of Redwood City	Public Works Services	Time Frame <sup>2</sup>		Date Completed
			Economic Development	Housing	Planning										
Program NR-37:	State and Federal Consultation	◆			◆							Ongoing		□	
Program NR-38:	BCDC and Other Interested Stakeholders Consultation	◆		◆								Long Range		□	
<b>URBAN FOREST</b>															
Program NR-39:	Tree Protection and Preservation Enforcement	◆									◆	Ongoing		□	
Program NR-40:	Tree Preservation Ordinance										◆	Short Range		□	
Program NR-41:	Tree Master Plan										◆	Short Range		□	
Program NR-42:	Trees in Public Rights-of-Way	◆		◆							◆	Ongoing		□	
Program NR-43:	Tree Replacement	◆		◆							◆	Ongoing		□	
Program NR-44:	Tree City USA										◆	Ongoing		□	
Program NR-45:	Tree Education										◆	Long Range		□	
Program NR-46:	Tree Planting										◆	Short Range		□	

Notes:

- 1) All programs are subject to funding availability.
- 2) Immediate (1 to 2 years), Short Range (3 to 5 years), Mid Range (5 to 8 years), Long Range (8 to 20 years), Ongoing.
- 3) Sustainability focus means that a program includes specific attention to best practices from the perspective of reducing greenhouse gas emissions and conserving natural resources.