

**CITY OF REDWOOD CITY  
REDWOOD CITY, CALIFORNIA**

**ADOPTED  
BUDGET AMENDMENTS  
FY 2007/08**

**CITY COUNCIL**

Barbara Pierce, Mayor  
Rosanne Foust, Vice Mayor  
Alicia Aguirre, Council Member  
Ian Bain, Council Member  
Jim Hartnett, Council Member  
Diane Howard, Council Member  
Jeff Ira, Council Member

**CITY MANAGER**

Edward P. Everett

**DIRECTOR OF FINANCE and FINANCIAL PLANNING**

Brian J. Ponty

**COMPILED BY**

Alison Freeman, Financial Services Manager  
Kyi Khin, Rajesh Sewak, Araceli Fierro, Senior Accountants  
Sandy Jennings, Administrative Assistant

# CITY OF REDWOOD CITY

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## DEPARTMENT DIRECTORS

City Manager.....	Edward Everett
Deputy City Manager .....	Magda Gonzalez
City Attorney.....	Stan Yamamoto
City Clerk.....	Patricia Howe
Community Development Services .....	Peter Ingram
Finance and Financial Planning .....	Brian Ponty
Fire.....	Gerry Kohlmann
Human Resources .....	Bob Bell
Library .....	David Genesy
Parks, Recreation and Community Services.....	Corinne Centeno
Police .....	Louis Cobarruviaz
Public Works Services.....	Larry Barwacz

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## **PREFACE**

During the budget study sessions, the City Council directed staff to make several changes to the recommended FY 2007/08 budget. These changes are described in the attached staff report that was presented to Council on July 9, 2007 along with the resolution required to adopt the FY 2007/08 budget.

Each of the schedules in the budget document has been revised to reflect the changes approved by Council. The only portion of the budget document that has not been changed is the City Manager's budget message (pg. i-vii).

# REPORT

To the Honorable Mayor and City Council  
From the City Manager

July 9, 2007

## SUBJECT

Fiscal Year 2007/08 Budget

## RECOMMENDATION

Approve a resolution adopting the FY 2007/08 budget.

## BACKGROUND

On June 18 and 25, the City Council held budget study sessions at which times the Council reviewed and approved the recommended FY2007/08 budget as submitted by the City Manager. In addition to the recommended budget a list (see attached) of options pertaining to the general fund totaling \$1,072,438 was submitted to the Council for consideration. In accordance with the direction provided by Council at the conclusion of the June 18 budget study session that list of options is included as part of the budget that is submitted to you for adoption. At the June 18 budget study session Council also directed staff to include the following additional items in the FY2007/08 general fund budget:

- Additional funds for community building (\$20,000);
- Additional temporary staff for fire inspections (\$75,000); and
- Funds for video streaming of City Council meetings (\$15,000).
- We are still only adding 25% to the child care coordinator position. This position has been budgeted at 75% with 25% being contracted to the County. The original council option brings this position to 100% and the loss of the County contract will be a loss of revenue to the general fund of \$17,000 (see Attachment 1).

The foregoing changes, including the initial budget options, will:

- Increase the budgeted general fund expenditures in FY2007/08 by \$976,438 from \$75,274,907 in the recommended budget to \$76,251,345;
- Increase expenditures within the special gas tax street improvements fund by \$206,000 from \$1,797,297 to \$2,003,297 (the budget option to increase street maintenance staffing and materials).

Although not an "option," the general fund will need to contribute \$1.2 million to the parking fund in FY 2007/08 because expenses in the parking fund will exceed the revenues this fund generates (an operating deficit). Because this projected operating deficit in the parking fund is viewed as a short-term to medium-term situation, this transfer from the general fund was not included in FY 2007/08 estimates contained in the recommended budget so as not to distort the long-term financial picture. This transfer is now included in the budget to ensure that appropriate accounting and budgeting methods are adhered to.

Attached is a list of follow-up items requested by the Council.

A copy of the recommended budget is on file with the City Clerk for public review.

  
for Brian Ponty  
Director of Finance and Financial Planning

  
Edward Everett  
City Manager

**ATTACHMENTS**

1. Budget Options Summary
2. List of Council-Requested Follow-up Items

**RELATED DOCUMENTS IN CITY CLERK'S OFFICE**

1. City of Redwood City FY 2007/08 Recommended Budget Amendments

## Attachment 1

## Budget Options Summary

Budget Option Title	Department	Amount
<b>General Fund</b>		
<i><b>Expenditure Appropriation Increases</b></i>		
Child Care Coordinator - Addition of 0.25 FTE	City Council Option	24,881
Climate Protection	City Manager	32,000
Community Building	City Manager	45,000
Council Chambers Repair and Maintenance	City Clerk	2,000
Downtown Operation and Maintenance <sup>1</sup>	Comm. Develop. Svcs.	105,420
Economic Development Initiative	City Council Option	50,000
Engine 9 - Reinstatement to full staffing	City Council Option	208,000
Facility Aide - Addition of 0.50 FTE	Comm. Develop. Svcs.	35,075
Fire Inspections	Fire	75,000
Firefighter - Add .42 FTE in anticipation of employee retirement	Fire	63,000
Landscape Gardener - Addition of 0.60 FTE	Parks, Recr. & Comm. Svcs.	52,320
Laserfiche Software Support Contract	City Clerk	12,710
Maintenance Custodian - Addition of 0.40 FTE <sup>1</sup>	Parks, Recr. & Comm. Svcs.	31,032
Planning Staff Funding Sources Realignment	Comm. Develop. Svcs.	135,000
Police Records Manager - Additional position	Police	90,000
Video Streaming for City Council Meetings	City Clerk	15,000
		<u>976,438</u>
<i><b>Estimated Revenue Decreases</b></i>		
Miscellaneous Revenues (childcare contract)		(17,000) <sup>2</sup>
<i><b>Transfers-out Increases</b></i>		
From general fund		(1,200,000)
<b>Parking Fund</b>		
<i><b>Transfers-in Increases</b></i>		
From general fund		<u>1,200,000</u>
<b>Special Gas Tax Street Improvement Fund</b>		
Street Maintenance Staffing and Materials	Public Works Svcs.	<u>206,000</u>
<b>Internal Service Fund</b>		
Maintenance Custodian - Addition of 0.40 FTE <sup>3</sup>	Parks, Recr. & Comm. Svcs.	31,032
Downtown Operations & Maintenance - Addition of 1.0 Building Maintenance Worker <sup>3</sup>	Parks, Recr. & Comm. Svcs.	<u>105,420</u>
		<u>136,452</u>

<sup>1</sup> Since these positions were added to a program operated in an internal service fund, an appropriation for such amounts must be appropriated in the internal service fund and then will be charged to the general fund. This amount represents the amount charged to the general fund.

<sup>2</sup> In FY 2006/07 the City was able to "sell" 25% of the child care coordinator's time to the County Office of Education. The County Office of Education has advised us that they no longer desire to continue this arrangement, resulting in a decrease of general fund revenues by \$17,000.

<sup>3</sup> Since these positions were added to a program operated by an internal service fund, an appropriation for such amounts must be appropriated in the internal service fund and then will be charged back to the general fund. This amount represents the amount appropriated in the internal service fund.

## Attachment 2

**Council-Requested Follow-up Items from Budget Discussions**

- Have Downtown Committee and/or Finance Committee review parking fund financial projections.
- Mid-year report from the Fire Department regarding fire inspection backlog.
- Provide organization charts for each department.
- Have each department on a rotational basis provide a brief report on “exciting things” happening within their department at the beginning of a Council meeting. The first report is to be from Community Development Services.
- A report on how the full-time child care coordinator will be used.
- Mid-year report on accomplishments of additional code enforcement officer and use of volunteers.
- Bring back to Council a scope of work for new economic development position. Work with Chamber of Commerce to develop this scope of work.
- Joint meeting with the community college board.
- Report regarding the process/timeline/plan for Bradford site as well as block 2.



**ORIGINAL**

**RESOLUTION NO. 14793**

**A RESOLUTION OF THE CITY OF REDWOOD CITY ADOPTING THE FINAL BUDGET OF THE CITY OF REDWOOD CITY FOR FISCAL YEAR JULY 1, 2007 - JUNE 30, 2008; PROVIDING FOR THE APPROPRIATION AND EXPENDITURE OF ALL SUMS SET FORTH IN SAID BUDGET; PROVIDING FOR EMERGENCY EXPENDITURES, TRANSFERS, ADDITIONAL APPROPRIATIONS, CANCELLATIONS AND REAPPROPRIATIONS OF EXISTING APPROPRIATIONS; ADOPTING THE BUDGET FOR GENERAL IMPROVEMENT DISTRICT NO. 1-64 FOR FISCAL YEAR JULY 1, 2007 - JUNE 30, 2008; AND MAKING PROVISION FOR INTERIM EXPENDITURES AS OF JULY 1, 2007.**

**WHEREAS**, in accordance with the Charter of the City of Redwood City, the City Manager has submitted to the Council of Redwood City a proposed annual budget for Fiscal Year July 1, 2007 - June 30, 2008; and

**WHEREAS**, pursuant to Section 51.5 of the Charter of the City of Redwood City, after duly noticed public hearing, the Council of Redwood City has approved said budget and said budget has been certified by the City Clerk and City Manager as the Final Budget of the City for Fiscal Year 2007/2008; and

**WHEREAS**, it is the intention of the Council of Redwood City to adopt the certified copy of the Budget, as amended, presently on file in the office of the City Clerk;

**NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF REDWOOD CITY AS FOLLOWS:**

**SECTION 1. Adoption of Budget.** The Budget for the Fiscal Year July 1, 2007 - June 30, 2008, approved by the Council of Redwood City and certified by the City Clerk and City Manager, presently on file in the office of the City Clerk, included in that document entitled "City of Redwood City - Recommended Budget Amendments FY 2007/2008," is hereby referred to and incorporated herein as if fully set forth herein

verbatim, and that portion of said document relating to Fiscal Year 2007/08 is hereby adopted as the Annual Budget of the City of Redwood City for the Fiscal Year July 1, 2007 - June 30, 2008.

**SECTION 2. Appropriations.** From and after the operative date of this resolution, the several amounts stated in the Annual Budget referenced in Section 1 hereof as Resources Allocated for the Fiscal Year July 1, 2007 - June 30, 2008 shall become and thereafter be appropriated to the offices, departments (therein referred to as "programs" and "subprograms"), objects and purposes therein stated for said Fiscal Year, and said monies are hereby authorized to be expended for said offices, departments, objects and purposes by the offices and departments specified in the Budget. The Budget Transmittal Letter and Budget Message, Explanation of the Budget Process, the Program Summaries, notations, memoranda and information contained in the Operating Programs consisting of the portions thereof designated program financing, goals, subprogram goals, objectives, comments, subprogram changes, priorities, personnel, performance indicators and financing; the Capital Improvement Summary and project listings; the financial summaries, and personnel allocations are for informational purposes only and shall not be construed to limit or affect in any manner any appropriation item. To the extent otherwise permissible, actions affecting such information items may be taken from time to time without amendment hereto, or to the Budget adopted hereby. The annual budgets of the Redevelopment Agency, the Redwood City Public Financing Authority and special assessment districts, are likewise set forth in said document for informational purposes only.

**SECTION 3. Transfers, Additional Appropriations, Cancellations.** From time to time during the Fiscal Year, the Council may transfer sums from any appropriated

item to any other appropriated item by resolution. Additional appropriations may be made and authorized in accordance with the procedure referenced in Section 51.5 of the Charter of the City of Redwood City. No appropriation set forth in the Budget, or in any subsequent resolution, shall be cancelled in whole or in part except by resolution adopted by the affirmative vote of 5/7ths of all members of the Council; provided, however, that transfers of sums from one appropriated item to any other appropriated item may be accomplished by resolution.

**SECTION 4. Expenditures.** The City Manager and Director of Finance are hereby authorized to expend all sums set forth in the Budget for the purposes and objects specified therein.

Expenditures made, liabilities incurred, or warrants issued in excess of any of the budget appropriations as originally approved or as thereafter increased or decreased shall not constitute an obligation or liability of the City. Any official making or incurring such expenditures in an amount known to him or her to be in excess of the available balance of the appropriation against which it is drawn, shall be liable therefore upon his or her official bond. The City Manager and the City Council shall approve no claims and the Director of Finance shall issue no warrant or check for any expenditure in excess of existing appropriations except on an order of a Court of competent jurisdiction or for an emergency as herein provided.

**SECTION 5. Emergency Expenditures.** Upon the happening of any emergency caused by fire, flood, explosion, storm, earthquake, epidemic, riot or insurrection, or for the immediate preservation of public order, peace, health or safety, or for the restoration to a condition of usefulness of any public property, the usefulness of which has been destroyed by accident or Act of God, or for the relief of an area

stricken by calamity, or to meet monetary expenditure required by law, the Council may, upon 2/3rds vote of the members present at any regular, adjourned or special meeting, adopt a resolution stating the facts constituting the emergency, thereby making the expenditure necessary to meet such emergency. All emergency expenditures shall be paid by warrant or check from any fund properly chargeable therewith and the Director of Finance is hereby authorized and directed to pay such warrants.

**SECTION 6. Budget for General Improvement District No. 1-64.** The budget designated as the budget for General Improvement District No. 1-64, for the Fiscal Year July 1, 2007 - June 30, 2008, in the Annual Budget referenced in Section 1 hereof, is hereby adopted.

**SECTION 7. Provision for Interim Expenditures as of July 1, 2007; Reappropriations.** All unencumbered General Fund balances remaining at the close of the Fiscal Year June 30, 2007, except for those amounts otherwise legally disposed of, are hereby appropriated to the General Fund program "Resources Held in Reserve." The Director of Finance is hereby authorized to transfer monies hereby appropriated to the program resources held in reserve from said program to any other program or budget item established by Annual Budget referenced in Section 1 hereof, or by this 2007/08 Fiscal Year Budget resolution, for expenditure from such other program or budget item, without further Council approval for such transfer; provided, however, that the sum of all expenditures of General Fund monies during Fiscal Year July 1, 2007 - June 30, 2008, plus expenditures during the interim period between the close of Fiscal Year June 30, 2007, and the date of adoption of the 2007/08 Fiscal Year budget shall not exceed the total amount appropriated by this 2007/08 Fiscal Year Budget Resolution.

All unencumbered balances remaining in all funds other than the General Fund at the close of Fiscal Year June 30, 2007, are hereby appropriated to those same funds for purposes of expenditure during the interim period as previously specified in this section. Any fund(s) which has or have no unencumbered balances as of June 30, 2007, shall receive no additional appropriation during said interim period, and no expenditure of monies shall be authorized during said interim period except as transferred from the General Fund by the Finance Director.

All encumbered balances remaining in all funds at the close of Fiscal Year June 30, 2007, are hereby reappropriated to the same funds and for the same purposes and objects for Fiscal Year July 1, 2007 - June 30, 2008, and all unexpended appropriations for capital projects for Fiscal Year ending June 30, 2007, are hereby reappropriated for expenditure for the same purposes and objects during Fiscal Year July 1, 2007 - June 30, 2008, unless otherwise provided in this resolution or in the Annual Budget referenced in Section 1 hereof.

**SECTION 8. Effective Date and Operative Date.** In accordance with Section 51.5 of the Charter of the City of Redwood City, this resolution shall be effective immediately upon adoption.

\* \* \*

Passed and adopted by the Council of the City of Redwood City at a Joint City Council and Redevelopment Agency Board Meeting thereof held on the 9<sup>th</sup> day of July, 2007 by the following votes:

A YES, and in favor of the passage and adoption of the foregoing resolution,

Council members: Aguirre, Bain, Foust, Hartnett, Ira and Mayor Pierce

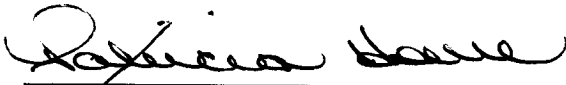
NOES: None

ABSENT: Howard



BARBARA PIERCE  
Mayor of the City of Redwood City

Attest:



Patricia Howe  
City Clerk of Redwood City

I hereby approve the foregoing resolution this 10<sup>th</sup> day of July, 2007.



BARBARA PIERCE  
Mayor of the City of Redwood City



May 31, 2007

Honorable Mayor Pierce and Members of the City Council:

*Build a Great  
Community  
Together*

## INTRODUCTION AND ECONOMIC OVERVIEW

Much has changed since I submitted my first budget as your city manager 15 years ago; much hasn't.

While parts of the community barely resemble what they looked like 15 years ago, the fundamental challenges of financing a municipal enterprise remain constant. Matching ongoing revenues with ongoing expenditures is as true today as it was when I arrived here and will likely be the gold standard of governmental financial management well into the foreseeable future.

The budget that the department head team and I are recommending to you matches ongoing revenues and expenditures. Our ability to match ongoing revenues with ongoing expenditures is due primarily to: 1) the Council's willingness and courage to make difficult decisions during the early portion of the decade when we were faced with operating deficits, and 2) a local economy that is now expanding and producing stronger revenues for us.

Evidence of an expanding local economy is confirmed by increased jobs and lower commercial office vacancy rates. Job growth in San Mateo County actually increased as measured by the March 2007 job count against the March 2006 job count. As of March 2007, the most recent data available showed an estimated 362,000 jobs in the county, an increase of 14,200 jobs from a year earlier. San Mateo County employment reached a high point in November 2000 at 401,600 jobs. Santa Clara County, an area to which our economic fortunes are closely linked, reached its peak of 1,006,500 jobs in December 2000. As of March 2007, 812,000 jobs were reported in Santa Clara County. This represents an increase of 37,500 jobs from one year earlier.

*Excellence:  
Passion  
to do our  
Best in Each  
Moment*

According to a report released by BT Commercial Real Estate for the first quarter of 2007, the Redwood City and Redwood Shores commercial office real estate markets had 1.3 million square feet of vacant office space with a vacancy factor of 13%. This is an improvement over the 21% vacancy factor (2.1 million vacant square feet) from the first quarter of 2006.

FY 2007/08 is the second year of the recommended two-year budget and contains modest programmatic changes from the budget the Council approved in July 2006.

## GENERAL FUND

### Revenues

General fund revenues (including transfers into the general fund) are expected to increase slightly to \$78.3 million (or 0.3%) in FY 2007/08 from \$78.0 million in FY 2006/07. This increase is primarily the result of several factors:

- Secured property tax revenues will increase about 6.3% from \$21.8 million to \$23.1 million in FY 2007/08.
- Transient occupancy tax revenues will increase 6% from \$2.9 million to \$3.1 million.
- Property tax in-lieu of vehicle license fees will increase \$400,000 from \$4.9 million to \$5.3 million.

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Community  
Together*

The foregoing increases will be partially offset by the following decreases:

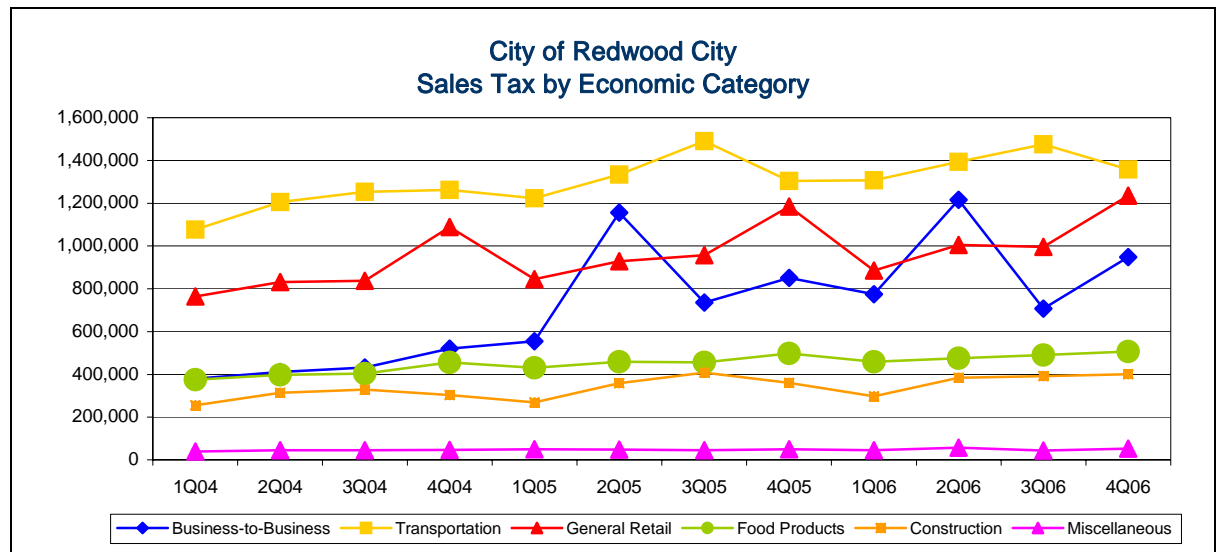
- Declines in several development-related revenues such as building permits, plan checking fees, reimbursable planning contracts, and the planning cost recovery program.
- An anticipated decline in Educational Revenue Augmentation Fund (ERAF) refunds (property taxes) due to the cessation of ERAF III – since less payments are flowing into the ERAF, less refunds will be coming from the ERAF.
- Flat sales tax growth as Costco is expected to be closed for six months while the new store is being constructed.

Our best predictions at this time are that we will see a rebound in our development-related revenues after FY 2007/08 as the pace of development activity quickens.

As of this date we still do not know the amount of additional property tax revenue, if any, that will be received in FY 2007/08 as a result of the sale and subsequent reassessment of the Pacific Shores complex due to its sale in October 2006. This is a complex real estate transaction that is requiring much time and effort from the county assessor's staff. The additional annual property tax to be generated for the City could be several hundred thousand dollars.

The recommended budget assumes we will receive \$1.7 million of ERAF refunds in FY 2007/08, but we continue to be concerned over the long-term prospects for the continued receipt of these funds due to the complexity and number of factors involved in determining these amounts along with the risk that the state could redirect these revenues elsewhere.

The following graph illustrates the performance of locally-generated sales tax revenues (which accounts for about 95% of our total sales tax revenues) for the past 12 quarters.



*Integrity:  
Do the  
Right Thing,  
Not the Easy  
Thing*

Clearly the City's sales tax is very dependent on the health of the transportation and general retail categories. The transportation category is comprised primarily (71%) of new vehicle sales while the largest single segment in the general retail category is department stores (Mervyn's, Target, K-Mart, and Costco), which comprise 42% of this category. Although not factored into this budget, we remain very concerned about future losses of sales tax revenue due to the electronic delivery of software by local businesses engaged in software sales. Should a significant sales tax decline become evident, staff will advise Council and provide options for dealing with this.

**Expenditures**

The proposed FY 2007/08 budget increases spending by \$2.5 million or 3.4% over the projected FY 2006/07 expenditures. The current terms of all employee labor agreements have been included in the recommended FY 2007/08 budget along with updated estimates of all benefits.

In September 2006 the Council approved a plan to finance the City's retiree medical benefits in accordance with new requirements adopted by the Governmental Accounting Standards Board. The



net additional costs are approximately \$105,000 in FY 2007/08 and will increase until FY 2012/13 at which time we expect to be fully funding the actuarially required contribution.

### Transfers

Included are the "normal" transfers from the general fund to the traffic safety fund (\$941,000), the gas tax operations fund (\$342,000), and the water fund (\$151,000) in FY 2007/08.

A one-time-only transfer of \$466,000 from the general fund to the capital projects fund is recommended to support the construction of the new Redwood Shores Library. These funds were included in the FY 2007/08 budget presented to Council in July 2006 for the first year of the library's operations. Since the library will not open until FY 2008/09, these funds will be used to augment the financing of the construction costs.

Not shown in the recommended budget is a transfer of \$1.2 million from the general fund to the parking fund as we do not anticipate that the parking fund revenues will equal the projected expenses within the parking fund. Since we believe that the parking fund will ultimately generate sufficient revenues to cover expenses, we view the shortfall of parking fund revenues as a medium-term situation and, accordingly, an appropriate use of general fund reserves. We will include this transfer in the budget submitted to Council for approval on July 9.

### General Fund Reserves

The Council's policy on general fund reserves is to have reserves of not less than 15% and not more than 20% of anticipated revenues. If our projections hold true and no changes are made to the recommended budget, the general fund reserves will be \$21.8 million as of June 30, 2008 or about \$6.3 million in excess of the upper range called for in the Council's reserve policy. If the Council elects to fund all of the budget options presented later in this budget, then the amount will drop to \$20.6 million (or 26.8% of anticipated revenues) as of June 30, 2008.

Given the uncertainty of how quickly the parking fund will be able to generate sufficient revenues to become self-supporting, I recommend that the Council exercise extreme caution in using these reserves.

### Budget Options

Please see the memo following this letter that discusses budget options along with a corresponding list for an understanding of the options available to the Council, some of which were requested by Council at the February priority-setting session and the options brought forward by the executive team dealing with "staff concerns."

The recommended budget shows an operating surplus (revenues minus expenditures) of \$1.1 million. The budget options presented later in the budget document approximate this amount, but this match was coincidental.

### Future Years

Current projections show general fund revenues and expenditures being roughly in balance for each of the next five years, excluding any of the previously mentioned issues.

## CAPITAL PROJECTS

The proposed total for the FY 2007/08 Capital Improvement Program (CIP) budget for the capital project fund, gas tax construction fund, transportation fund, grants and fees fund, water improvement fund, sewer improvement fund, GID 1-64, and the Redevelopment Agency is \$16,662,331.

In FY 2007/08, major CIP projects and programs are listed below according to City Council's priorities:

### Public Safety

Emergency Vehicle Traffic Signal Pre-emption System	\$95,000
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### Transportation/Traffic

Traffic Calming Program	\$75,000
Shuttle Bus Services	\$75,000

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Community  
Together*

*Service:  
We Care and  
It Makes a  
Difference*

*Build a Great  
Community  
Together*

### **Government Operations**

Sanitary Sewer Pump Station 12 Renovation	\$600,000
Bridge Rehabilitation Program	\$250,000
Redwood Shores Lagoon Dewatering Structure	\$200,000
Belmont Slough Lagoon Pump Station	\$635,000
Street Pavement and Roadway Management Program	\$1,200,000
Tree Preservation and Sidewalk Repair Program	\$950,000
Information Technology Servers Replacement Program	\$125,000
Information Technology Voice over Internet Protocol	\$45,000
Library Public Computer System	\$75,000

### **Community/Civic Support**

#### Parks and Playfields:

Playground Equipment Replacement	\$250,000
Synthetic Play Field Conversion	\$200,000
Red Morton Park Covered Picnic Area Replacement	\$125,000
Hawes Park Bleachers	\$120,000

#### Buildings:

Main Library Renovation	\$100,000
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As the result of changes in technology and the legal landscape, about \$2 million per year of utility users' tax revenues from telecommunications (the primary source of financing our general governmental capital projects) is now at risk. Staff has been working closely with the Council Finance Committee and intends to present more details about these risks and possible solutions at the June 25 Council budget study session.

### **REDEVELOPMENT AGENCY**

In September 2006 the community celebrated the completion of the new downtown Courthouse Square, Century Theatre and "On Broadway" retail and restaurants, the 590-space public parking facility, as well as the "Theatre Way" improvements between Winslow and Broadway.

The summer of 2007 will see the completion of the new directional signage and way-finding program, which will enhance the experience of Downtown as a distinct and unique place that is comfortable to everyone, whether in a car or on foot. In addition, the new and improved parking facilities and the innovative Downtown Parking Management Program will become fully operational, providing "just enough" parking at the right price and help create a "park once and walk" district. Pedestrian experience will be enhanced by improvements to Jefferson Ave. and the new Post Office Paseo, linking parking to Jefferson and the retail/cinema complex. "Theatre Way II" improvements to Middlefield between Veteran's and Broadway will attract visitors to both the free parking in the County garage and to the theatre district and key destinations such as Courthouse Square and Theatre Way – "The Place."

The public approval process for the long-awaited Downtown Precise Plan was concluded with Council's approval of the Plan on March 26, 2007. Staff anticipates that the first applications for new mixed-use developments will come in for review in the summer of 2007.

The budget for FY 2007/08 provides additional capital funding in the amount of \$500,000 for contingency purposes and \$500,000 for critical pioneering development. The money for "Contingency" should be viewed as a reserve fund to help fund projects and opportunities that have yet to surface or be identified. The FY 2007/08 budget also provides \$250,000 for planned improvements for the El Camino Real – Redwood City's pioneering work in concert with the regional "Grand Boulevard" initiative.

The proposed redevelopment housing budget for FY 2007/08 continues support for townhouse ownership units to be built by Habitat for Humanity pursuant to the disposition and development agreement with the Agency. Another \$1 million in set-aside funds is budgeted for general land assembly and gap financing purposes and most likely will be recommended for use on the Bradford site, assuming that project moves ahead.

*Creativity:  
Freedom to  
Imagine and  
Courage to  
Act*

*Build a Great  
Community  
Together*

The operational budget remains basically the same, with the exception of additional funding for citywide "Economic Development", the marketing and promotion of Downtown, and for "Storefront Improvements." The proposed budget options include a 1.0 FTE position reduction that is proposed to be shifted from the Agency to the City's general fund. Should Council approve this particular budget option, staff will then reduce the funding for this position from the Agency's budget. The savings that result from this shift will free up Agency funds to support the option for a new code enforcement officer position that will be dedicated to the Redevelopment Area.

Staff is considering revamping the Storefront Improvement Program and seeking Council approval of the new recommendation early in the fiscal year. Interest payments on the City loan to the Agency have also been included in the FY 2007/08 budget. This is the \$3 million loan that was part of the Downtown Funding Plan adopted by the Council in 2003.

The FY 2007/08 budget uses the same formula for deposits to the housing fund from the redevelopment general fund (made pursuant to the 1990 agreement with the Legal Aid Society of San Mateo) as was used in FY 2003/04, 2004/05, 2005/06, and 2006/07. The Legal Aid Society of San Mateo has agreed to the City plan about reinstating higher payments as of FY 2008/09 and extending payments for five years to insure that the total original amount agreed to is paid.

#### **Traffic Congestion and Storm Water Pollution Funds (AB 1546)**

On September 29, 2004 Governor Schwarzenegger signed into law AB 1546 which authorized the City/County Association of Governments (C/CAG) Board to impose an annual fee of \$4 on motor vehicles registered in San Mateo County for programs that address traffic congestion and storm water pollution within the county. The funding will continue annually through December 31, 2008. Collection of these funds began on July 1, 2005. Redwood City's share of the allocated funds for FY 2007/08 is \$121,492. Funds must be directed 50% for traffic congestion and 50% for storm water pollution prevention activities. The funds will be distributed to the City as a reimbursement by C/CAG based on documented expenditures made from existing budgets and compliance with identified AB 1546 performance measures.

The Public Works Services street cleaning and storm drains maintenance budgets include \$60,746, the City's reimbursement amount under AB 1546, which is above the status quo budgets for these sub-programs.

The CIP also includes a recommendation to spend an equal amount of funds (\$60,746) on downtown signage to reduce traffic congestion.

*Excellence:  
Passion  
to do our  
Best in Each  
Moment*

### **ENTERPRISE FUNDS**

#### **Water Fund**

The water enterprise fund is in sound fiscal condition, with a \$2 million emergency operating reserve and an \$8.3 million rate stabilization reserve. On June 5, 2006 the City Council approved a 12% water rate increase, increasing the monthly service charge from \$12.00 to \$14.25. The increase was driven primarily by a 14% increase in the cost of wholesale water from San Francisco and increased debt service associated with financing the City's Recycled Water Project.

In July 2007 the City Council will consider a 10% rate increase recommendation from the Council's Utilities Committee and the staff.

#### **Sewer Fund**

On June 26, 2006, the City Council approved an increase in the basic sewer service charge from \$26.27 to \$33.00 per month. The increase was driven primarily by the need for replacement and refurbishment of South Bayside System Authority (SBSA) wastewater treatment facilities. As SBSA begins a multi-year repair and replacement program for critical facilities, the City is preparing a multi-year financial plan that allows the City to meet the revenue demands for system operation, maintenance, and replacement for both collection and treatment of the City's wastewater. Through the plan, the City anticipates modest sewer service rate increases of 8% to 10% per year in upcoming years.

*Build a Great  
Community  
Together*

## **Parking Fund**

Parking revenues were initially expected to reach \$2.4 million in FY 2006/07. We are painfully aware that revenues will fall well short of this target and end up being closer to \$850,000 in FY 2006/07. The reasons for this variance are several, but the primary belief is that the continued operation of the Century 12 Theatres at the East Bayshore Boulevard location is crimping attendance at the downtown theater. Once the Century 12 Theatres are closed, we hope that our parking revenue projections will be closer to our initial estimates.

In FY 2007/08 we anticipate parking revenues of approximately \$1.1 million which will leave the parking fund with an operating deficit of \$1.2 million which will be financed by a transfer from the general fund. We hope that the use of general fund resources to support the parking fund will be required for only the next several years. If this situation appears to be of a long-term duration, then staff will provide the Council with alternatives to the current parking fund operations.

## **APPROPRIATIONS LIMITS**

Article XIII B of the California Constitution defines and establishes the City's appropriations limit. No city in California may spend from its "proceeds of taxes" more than the amount of its "appropriations limit." The appropriations limit is determined by a formula contained within Article XIII B of the State Constitution. Redwood City's appropriations limit for FY 2007/08 is estimated to be \$288 million. The FY 2007/08 appropriations subject to limitations are \$59.2 million. We are well within our legal limit.

## **ACKNOWLEDGMENTS**

This document is the result of tireless efforts of many throughout the organization, special thanks go to Magda Gonzalez, Deputy City Manager; Peter Ingram, Assistant City Manager/Director of Community Development Services; and Brian Ponty, Finance Director, for their support throughout this process.

My sincere appreciation and thanks to the very talented and capable Finance Department team: Alison Freeman, Financial Services Manager; Senior Accountants Irv Weinstock, Kyi Khin, Rajesh Sewak, and Araceli Fierro; Information Technology Manager Tony Gelpman, Senior Information Technology Analyst Debbie Matsuura; and Supervisor of Software Development Services Laure Hansen. Their consistent analysis and attention to details has made this budget document possible. My compliments to Sandy Jennings, Administrative Assistant to the Finance Director, who as always, has put forth the time and energy to publish an extremely well done budget document.

*Integrity:  
Do the  
Right Thing,  
Not the Easy  
Thing*

The department heads once again came together to agree on all of the budget recommendations including the budget option package. One couldn't ask for a brighter group of folks who are sensitive to the whole City's needs over just departmental needs.

Sincerely and on behalf of the department heads,



Ed Everett  
City Manager



May 31, 2007

To: Honorable Mayor and Members of the City Council  
From: Ed Everett, City Manager  
Cc: Department Heads  
Re: Executive Team's Recommendations Regarding Budget Options for City Council Consideration

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Two years ago, I said the state of mind of the organization was cautiously optimistic. And now, while we are not quite ready to celebrate, it feels like we are finally turning the corner and are feeling more optimistic than we have in many years.

Reflecting on the last several years, we can be very proud that in spite of \$10 million in budget reductions, we continue to serve our community well, have taken on new projects and initiatives, and thanks to the foresight of this Council, have been able to maintain a healthy reserve during these difficult budgetary times.

In preparation for this year's budget, the executive team once again came together to consider what is best for our community. The department heads and I looked at the organization as a whole and developed recommended budget options for FY 2007/08 which were developed and agreed to by all the department heads. I am extremely proud of the executive team as this was a long and difficult process where each department head had to first consider what was best for the entire organization and community, while still being concerned about their department.

The executive team was charged with identifying potential budget options based on Council priorities, "staff concerns," and our organizational values. The department heads' work yielded a total of \$1,072,500 in budget options. The team's work was strategic, thoughtful, and intelligent, while keeping in mind the impacts these budget options have on the services we provide as well as their impact on future budgets.

The executive team met regarding the budget on at least seven occasions. We extended several of our weekly meetings, developed an ad hoc downtown group, and used a couple of full mornings to develop the attached recommendations.

We started with a total of 35 potential budget options equaling \$2.6 million. After many hours of deliberation, research, and soul searching, the executive team is recommending 15 budget options totaling just over \$1 million (see attached summary list). The team is comfortable recommending this amount in options given our recent and future work in the downtown, the budget reductions we have made over the last several years, and areas where an increase or restoration in service level is essential.

At the end of the budget document, you will find a tab "Budget Option Memos" which contains the budget option forms (in alphabetical order by title) that provide more detail for the budget options requested by Council as well as those that emerged through the executive team's budget process.

5/31/2007

**Budget Options Summary**

<u>Budget Option Title</u>	<u>Department</u>	<u>Amount</u>
<b>City Budget</b>		
Child Care Coordinator - Addition of 0.25 FTE <sup>1</sup>	Parks, Recr. & Comm. Svcs.	24,881
Climate Protection	City Manager	32,000
Community Building	City Manager	25,000
Council Chambers Repair and Maintenance	City Clerk	2,000
Downtown Operation and Maintenance	Comm. Develop. Svcs.	105,420
Economic Development Initiative <sup>1</sup>	Comm. Develop. Svcs.	50,000
Engine 9 - Reinstatement to full staffing <sup>1</sup>	Fire	208,000
Facility Aide - Addition of 0.50 FTE	Parks, Recr. & Comm. Svcs.	35,075
Firefighter - Add .42 FTE in anticipation of employee retirement	Fire	63,000
Landscape Gardener - Addition of 0.60 FTE	Parks, Recr. & Comm. Svcs.	52,320
Laserfiche Software Support Contract	City Clerk	12,710
Maintenance Custodian - Addition of 0.40 FTE	Comm. Develop. Svcs.	31,032
Planning Staff Funding Sources Realignment	Comm. Develop. Svcs.	135,000
Police Records Manager - Additional position	Police	90,000
Street Maintenance Staffing and Materials	Public Works Svcs.	206,000
		<u>1,072,438</u>
<b>Redevelopment Agency Budget <sup>2</sup></b>		
Code Enforcement <sup>1</sup>	Comm. Develop. Svcs.	93,116
Planning Staff Funding Sources Realignment	Comm. Develop. Svcs.	(135,000)
		<u>(41,884)</u>

**General fund transfer to parking fund:**

Although not an "option," the general fund will need to contribute \$1.2 million to the parking fund in FY 2007/08 because expenses in the parking fund will exceed the revenues this fund generates (an operating deficit). Because this projected operating deficit in the parking fund is viewed as a short-term to medium-term situation, this transfer from the general fund has not been included in FY 2007/08 estimates contained in this document so as not to distort the long-term financial picture. When the budget is presented to Council on July 9 for adoption, this transfer will then be included in the budget to ensure that appropriate accounting and budgeting methods are adhered to.

<sup>1</sup> These options were requested by Council.

<sup>2</sup> This topic is discussed in the Redevelopment Agency budget, to be considered June 25, 2007.

## MAJOR ASSUMPTIONS

- Secured property taxes increase 6.3% in FY 2007/08 and 5% annually from FY 2008/09 through FY 2010/11.
- Sales taxes increase 5% in FY 2007/08, 4.5% in FY 2008/09, and 4% annually through FY 2010/11.
- Includes development fees for all reasonably anticipated future projects.
- No general fund support for capital projects other than transfers of utility users' taxes and the one-time transfer of \$466,000 in FY 2007/08 to partially finance the construction of the Redwood Shores library.
- Excess ERAF rebates will continue - \$1.7 million in FY 2007/08 and \$1.4 million per year through FY 2010/11.
- No further declines in sales tax due to electronically delivered software.

City of Redwood City  
 FY 2007/08 Budget Amendments

**General Fund – Five Year Projection 2007/08 Through 2010/11 (In \$000s)**

	2001-02 ACTUAL	2002-03 ACTUAL	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL
<b>REVENUES</b>					
Property Taxes	18,674	18,975	20,436	21,571	27,882
Sales Tax	14,938	15,090	15,745	16,476	17,903
Other Taxes	4,272	4,322	4,923	5,778	6,368
Licenses and Permits	1,107	871	960	1,126	1,168
Fines and Forfeitures	441	591	582	660	610
Interest Earnings/Rentals	2,860	2,021	1,466	1,096	1,823
Revenue from Other Agencies	7,394	7,329	6,406	7,721	4,973
Charges for Services	4,044	4,168	3,930	3,834	3,791
Other Revenues	4,722	5,461	5,588	6,447	6,691
Library	1,049	1,097	809	691	853
Recreation Revenues	1,185	1,373	1,583	1,565	1,686
<b>Total Revenues</b>	<b>60,686</b>	<b>61,298</b>	<b>62,428</b>	<b>66,965</b>	<b>73,748</b>
Transfers-In:					
Interest from other funds	731	936	652	466	870
Others	156	163	173	182	339
GID 1-64 Maintenance District	150	64	140	150	250
<b>Total revenues and transfers-in</b>	<b>61,723</b>	<b>62,461</b>	<b>63,393</b>	<b>67,763</b>	<b>75,207</b>
<b>EXPENDITURES</b>					
City Council	192	215	208	196	217
City Manager	945	960	975	866	955
City Attorney	504	654	626	566	609
City Clerk	428	465	477	490	532
Human Resources	1,289	1,330	1,344	1,274	1,364
Finance & Administrative Support	1,841	2,789	2,830	3,222	3,299
Police	17,260	19,187	20,567	23,706	25,227
Fire	10,319	11,808	12,420	14,072	15,017
Community Development Services	4,818	5,210	4,580	4,292	4,276
Parks & Recreation	10,333	11,240	10,743	10,772	11,274
Library	5,681	6,179	5,949	5,393	5,761
Public Works Services	1,206	1,228	1,178	1,158	1,173
Budget Adjustments	0	0	0	0	
<b>Total Expenditures</b>	<b>54,816</b>	<b>61,265</b>	<b>61,897</b>	<b>66,007</b>	<b>69,704</b>
Transfers-Out	14,678	2,069	1,166	1,172	1,793
<b>Total expenditures and transfers-out</b>	<b>69,494</b>	<b>63,334</b>	<b>63,063</b>	<b>67,179</b>	<b>71,497</b>
<b>Net surplus (deficit)</b>	<b>-7,771</b>	<b>-873</b>	<b>330</b>	<b>584</b>	<b>3,710</b>
Net surplus (deficit) as a percentage of general fund revenues and transfers-in:	<b>-12.59%</b>	<b>-1.40%</b>	<b>0.52%</b>	<b>0.86%</b>	<b>4.93%</b>
Detail of transfers-out:					
gas tax operations	0	0	0	0	0
gas tax construction	982	0	21	0	421
traffic safety	1,045	1,087	1,010	842	914
capital projects	10,775	851	0	200	0
others	1,876	131	135	130	458
<b>TOTAL</b>	<b>14,678</b>	<b>2,069</b>	<b>1,166</b>	<b>1,172</b>	<b>1,793</b>



City of Redwood City  
 FY 2007/08 Budget Amendments

**General Fund – Five Year Projection 2007/08 Through 2010/11 (In \$000s)**

2006-07 ESTIMATE	2007-08 ESTIMATE	2008-09 ESTIMATE	2009-10 ESTIMATE	2010-11 ESTIMATE
30,323	31,265	32,338	33,954	35,652
19,291	19,206	20,654	21,480	22,340
6,389	6,773	6,967	7,245	7,535
1,215	1,067	2,120	1,920	1,770
673	653	653	653	653
1,284	1,434	1,434	1,434	1,434
3,444	2,947	2,996	3,101	3,209
4,613	4,436	5,077	5,255	5,439
6,666	6,996	7,539	7,803	8,076
891	667	672	695	719
1,520	1,519	1,519	1,573	1,628
<b>76,309</b>	<b>76,964</b>	<b>81,969</b>	<b>85,114</b>	<b>88,456</b>
1,202	722	672	672	672
329	345	653	843	1,022
250	250	250	250	250
<b>78,090</b>	<b>78,281</b>	<b>83,544</b>	<b>86,879</b>	<b>90,400</b>
259	302	327	332	337
1,076	1,297	1,372	1,429	1,480
845	919	970	1,009	1,044
528	590	621	646	669
1,294	1,314	1,401	1,457	1,508
3,528	2,624	2,729	2,824	2,912
25,311	27,571	29,091	30,345	31,478
14,648	15,817	16,469	17,205	17,863
5,095	5,691	5,968	6,207	6,425
11,877	12,593	13,421	13,947	14,429
5,832	6,229	7,036	7,419	7,687
1,230	1,302	1,330	1,374	1,417
1,259				
<b>72,782</b>	<b>76,249</b>	<b>80,735</b>	<b>84,194</b>	<b>87,247</b>
<b>5,498</b>	<b>3,305</b>	<b>2,669</b>	<b>2,476</b>	<b>2,263</b>
<b>78,280</b>	<b>79,554</b>	<b>83,404</b>	<b>86,671</b>	<b>89,509</b>
<b>-190</b>	<b>-1,274</b>	<b>140</b>	<b>209</b>	<b>891</b>
<b>-0.24%</b>	<b>-1.63%</b>	<b>0.17%</b>	<b>0.24%</b>	<b>0.99%</b>
325	548	626	675	709
0	0	0	0	0
917	941	985	1,037	1,080
2,564	466	0	0	0
1,692	1,350	1,058	765	474
<b>5,498</b>	<b>3,305</b>	<b>2,669</b>	<b>2,476</b>	<b>2,263</b>

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The Redwood City Council sets annual City Council Priorities and most recently updated those priorities in February 2007. The City Council has five “Overarching Guidelines,” which are the guiding force in considering each specific project or program.

#### Overarching Guidelines

- I. Community Building
- II. Communication
- III. Aesthetics
- IV. Creating Pedestrian-Friendly Public Places Citywide
- V. Quality of Life
- VI. Economic Vitality/Sustainability

In addition, the City Council has identified five “Priority” areas which guide the work programs for all of the City departments.

#### Council Priorities

- **Economic Development**
  - Business retention, business promotion
  - Smart growth (green building / urban design)
  - Historic preservation/identity
  - Downtown redevelopment
  - Housing development
  - Child care
- **Public Safety**
  - Develop plan to restore Engine #9
  - Maintain adequate police and parking officers
  - Disaster preparedness (including Port)
  - Anti-gang activities
- **Transportation and Traffic**
  - Shuttle service
  - Neighborhood traffic liaison
  - Pedestrian/bike-friendly citywide
  - Maintain regional transportation representation
- **Government Operations**
  - Code enforcement
  - Environmental concerns – climate protection and conservation
  - Staff development and succession planning
- **Community/Civic Support**
  - Community building, community partnerships, civic engagement, public awareness, communications
  - Youth and education (after school programs)

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City of Redwood City  
 FY 2007/08 Budget Amendments

**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

<b>GENERAL FUNDS</b>	<b>Original 07/08 Budget</b>	<b>Updated 07/08 Budget</b>	<b>Programmatic Changes</b>	<b>Revised 07/08 Budget</b>
<b>Refer to 2006-2008 Adopted Budget as noted</b>				
<b>CITY COUNCIL</b>				
City Council (61110) - p. City Council-2	276,017	301,803		301,803
<b>Total</b>	<b>276,017</b>	<b>301,803</b>		<b>301,803</b>
<b>CITY MANAGER</b>				
Management/Policy Execution (61210) - p. City Manager-8	831,891	919,174		919,174
Community Promotion (61220-222) - p. City Manager-9	279,356	286,615	92,000	378,615
<b>Total</b>	<b>1,111,247</b>	<b>1,205,789</b>	<b>92,000</b>	<b>1,297,789</b>
<b>CITY ATTORNEY</b>				
Legal Services (61510) - p. City Attorney-2	875,625	919,057		919,057
<b>Total</b>	<b>875,625</b>	<b>919,057</b>		<b>919,057</b>
<b>CITY CLERK</b>				
Legisl. Svcs./Records Mgmt. (61310) - p. City Clerk-9	486,939	499,357	12,710	512,067
Elections (61320) - p. City Clerk-10	98,620	52,900		52,900
Council Support (61330) - p. City Clerk-11	7,985	8,185	17,000	25,185
<b>Total</b>	<b>593,544</b>	<b>560,442</b>	<b>29,710</b>	<b>590,152</b>
<b>COMMUNITY DEVELOPMENT SERVICES</b>				
Administration (63010) - p. CDS-12	212,108	219,927	50,000	269,927
Courthouse Square Mtc. (63410-63411) - p. CDS-13	291,792	176,844	136,453	313,297
Building Regulation (63110) - p. CDS-16	1,633,526	1,631,847	61,251	1,693,098
Code Enforcement (63310) - p. CDS-17	845,381	850,979		850,979
General Engineering (65121) - p. CDS-20	952,773	957,802		957,802
Subdivision Engineering (65122) - p. CDS-21	248,764	258,621		258,621
Planning (63210) - p. CDS-25	966,196	987,128	134,999	1,122,127
Strategic Planning (63220) - p. CDS-26	221,455	225,540		225,540
Redevelopment Agency - Housing Fund (66410) - p. CDS-30	1,426,408	1,005,000		1,005,000
Redevelopment Agency - General Fund (66410) - p. CDS-31	1,851,002	2,309,134	(41,887)	2,267,247
<b>Total</b>	<b>8,649,405</b>	<b>8,622,822</b>	<b>340,816</b>	<b>8,963,638</b>
<b>FINANCE</b>				
Financial Services (61430) - p. Finance-13	1,108,956	1,141,569	19,547	1,161,116
Admin. Supp. Svcs. (61710) - p. Finance-14	2,821,720	1,375,843	87,697	1,463,540
Public Financing Authority Lease Payments (61710) - p. Finance-14	2,322,000	2,322,000		2,322,000
<b>Total</b>	<b>6,252,676</b>	<b>4,839,412</b>	<b>107,244</b>	<b>4,946,656</b>
<b>FIRE</b>				
Administration (62210) - p. Fire-11	1,157,042	1,182,184	22,000	1,204,184
Operations (62220) - p. Fire-12	13,121,761	13,232,886	271,000	13,503,886
Prevention (62230) - p. Fire-13	682,884	691,391	75,000	766,391
Training (62240) - p. Fire-14	233,446	240,258		240,258
Emergency Medical Services (62245) - p. Fire-15	83,120	85,199		85,199
Emergency Operations (62260) - p. Fire-16	16,400	16,810		16,810
<b>Total</b>	<b>15,294,653</b>	<b>15,448,728</b>	<b>368,000</b>	<b>15,816,728</b>
<b>HUMAN RESOURCES</b>				
Human Resources (61610) - p. Human Resources-11	1,334,462	1,313,606		1,313,606
<b>Total</b>	<b>1,334,462</b>	<b>1,313,606</b>		<b>1,313,606</b>

City of Redwood City  
 FY 2007/08 Budget Amendments  
**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

	<u>Original 07/08 Budget</u>	<u>Updated 07/08 Budget</u>	<u>Programmatic Changes</u>	<u>Revised 07/08 Budget</u>
<b>GENERAL FUNDS (Cont'd)</b>				
Refer to 2006-2008 Adopted Budget as noted				
<b>LIBRARY</b>				
Administrative Svcs. Unit (66251) - p. Library-9	1,137,509	1,130,602		1,130,602
Resource Development Unit (66252) - p. Library-10	246,455	240,126		240,126
Collection Development Unit (66261) - p. Library-11	1,282,435	1,261,194		1,261,194
Collection Maintenance Unit (66262) - p. Library-12	734,246	686,687		686,687
Electronic Resources Unit (66271) - p. Library-13	433,688	425,289	19,000	444,289
Information Services Unit (66272) - p. Library-14	520,997	495,658		495,658
Literacy Services Unit (66281) - p. Library-15	692,264	686,423		686,423
Youth Services Unit (66282) - p. Library-16	634,385	667,598		667,598
Community Libraries Unit (66290) - p. Library-17	823,743	616,500		616,500
<b>Total</b>	<b>6,505,722</b>	<b>6,210,077</b>	<b>19,000</b>	<b>6,229,077</b>
<b>PARKS, RECREATION AND COMMUNITY SERVICES</b>				
Human Services Programs (64211) - p. PRCS-21	834,227	845,856		845,856
Information/Referral (64212) - p. PRCS-21	247,786	248,645		248,645
Human Svcs. Assistance (64213) - p. PRCS-12	238,200	244,155		244,155
Administration (66110) - p. PRCS-10	835,107	847,898		847,898
Civic Cultural Commission (66111) - p. PRCS-11	64,455	66,066		66,066
Landscape Maintenance-City (66121) - p. PRCS-15	2,549,114	2,614,915	52,321	2,667,236
Landscape Mtc.-Redwood Shores (66122) - p. PRCS-15	1,344,752	1,372,380		1,372,380
Youth and Teen Services (66131) - p. PRCS-22	328,926	338,517	24,880	363,397
Elementary Activities (66133) - p. PRCS-22	323,023	327,361		327,361
Teen Activities (66135) - p. PRCS-22	219,824	224,000		224,000
After School Program Grant (66137) - p. PRCS-22	747,865	749,262		749,262
After School Program Grant-21st Cent. (66138) - p. PRCS-22	412,913	413,090		413,090
Red Morton Community Center (66142) - p. PRCS-23	1,040,648	1,053,005	35,073	1,088,078
Aquatics Program (66145) - p. PRCS-23	190,821	193,658		193,658
Adult Sports (66147) - p. PRCS-23	119,200	120,694		120,694
Middle School Sports (66148) - p. PRCS-23	135,913	137,509		137,509
Special Interest Classes (66161) - p. PRCS-24	847,652	867,013		867,013
Sandpiper Community Center (66162) - p. PRCS-24	354,664	360,602		360,602
Sandpiper Youth Club (66163) - p. PRCS-24	68,279	68,443		68,443
Community Services (66172) - p. PRCS-25	1,049,436	1,070,361		1,070,361
Senior Nutrition (66173) - p. PRCS-25	304,547	317,477		317,477
<b>Total</b>	<b>12,257,352</b>	<b>12,480,907</b>	<b>112,274</b>	<b>12,593,181</b>
<b>POLICE</b>				
Administration (62111) - p. Police-10	5,113,031	5,262,725	(288,000)	4,974,725
Records (62112) - p. Police-11	1,053,672	1,069,513	90,000	1,159,513
Training (62113) - p. Police-12	448,210	466,243		466,243
Property/Evidence (62114) - p. Police-13	264,490	271,274		271,274
Police Activities League (62115) - p. Police-14	50,000	48,997		48,997
Patrol Services (62131) - p. Police-15	15,540,505	16,503,791		16,503,791
Criminal Investigation (62134) - p. Police-16	3,901,088	4,147,034		4,147,034
<b>Total</b>	<b>26,370,996</b>	<b>27,769,577</b>	<b>(198,000)</b>	<b>27,571,577</b>
<b>PUBLIC WORKS SERVICES</b>				
Street System Maintenance (65132) - p. PWS-14	192,194	199,138	15,000	214,138
Street Cleaning (65133) - p. PWS-14	99,427	101,589		101,589
Sidewalk Maintenance/Replacement (65134) - p. PWS-15	13,432	13,737		13,737
Street Tree Maintenance (65135) - p. PWS-16	773,760	785,623		785,623
Downtown/Entry Feature Maintenance (65136) - p. PWS-17	30,500	31,263		31,263
Storm Water Collection/Disposal (65161) - p. PWS-24	150,144	155,976		155,976
<b>Total</b>	<b>1,259,457</b>	<b>1,287,326</b>	<b>15,000</b>	<b>1,302,326</b>
<b>TOTAL GENERAL FUNDS</b>	<b>80,781,156</b>	<b>80,959,546</b>	<b>886,044</b>	<b>81,845,590</b>

**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

	<u>Original 07/08 Budget</u>	<u>Updated 07/08 Budget</u>	<u>Programmatic Changes</u>	<u>Revised 07/08 Budget</u>
<b>SPECIAL REVENUE FUNDS</b>				
Refer to 2006-2008 Adopted Budget as noted				
<b>TRAFFIC SAFETY FUND</b>				
<b>Public Works</b>				
Traffic Control Maint. (65131) - p. PWS-13	1,038,234	1,050,460		1,050,460
Paint and Sign Maint. (65137) - p. PWS-18	263,743	249,524		249,524
<b>Fund Total</b>	<b>1,301,977</b>	<b>1,299,984</b>		<b>1,299,984</b>
<b>SPECIAL GAS TAX STREET IMPROVEMENT FUND</b>				
<b>Public Works</b>				
Street System Maint. (65132) - p. PWS-14	1,131,705	1,097,458	206,000	1,303,458
Street Cleaning (65133) - p. PWS-21	155,031	154,466		154,466
Sidewalk Maint. & Replacement (65134) - p. PWS-15	212,592	218,664		218,664
Storm Water Coll. & Disposal (65161) - p. PWS-25	332,724	326,709		326,709
<b>Fund Total</b>	<b>1,832,052</b>	<b>1,797,297</b>	<b>206,000</b>	<b>2,003,297</b>
<b>GID 1-64 MAINTENANCE &amp; OPERATION</b>				
<b>Public Works</b>				
Storm Water Coll. & Disposal (65161) - p. PWS-25	456,871	453,088		453,088
<b>Fund Total</b>	<b>456,871</b>	<b>453,088</b>		<b>453,088</b>
<b>SEAPORT CENTRE MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121)	3,392	3,341		3,341
<b>Public Works</b>				
Water Supply & Distr. (65144)	6,729	6,729		6,729
Sewer System Maint. (65152)	27,437	27,207		27,207
Storm Water Coll. & Disposal (65161)	32,433	31,713		31,713
<b>Fund Total</b>	<b>69,991</b>	<b>68,990</b>		<b>68,990</b>
<b>SEAPORT LANDSCAPING MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121)	3,392	3,341		3,341
<b>Parks/Recreation</b>				
Seaport Blvd. Landscape Maint. (65184)	151,004	150,005		150,005
<b>Public Works</b>				
Storm Water Collection and Disposal (65161)	15,955	15,753		15,753
<b>Fund Total</b>	<b>170,351</b>	<b>169,099</b>		<b>169,099</b>
<b>REDWOOD SHORES LANDSCAPE MAINTENANCE DISTRICT</b>				
<b>Parks/Recreation</b>				
Lido Landscape Maint. (66123)	263,463	261,824		261,824
<b>Fund Total</b>	<b>263,463</b>	<b>261,824</b>		<b>261,824</b>
<b>CATEGORICAL GRANTS FUND</b>				
<b>Federal Grants Program</b>				
<b>Community Development</b>				
Admin - Housing Employees (66310)	683,417	630,609		630,609
Housing Rehabilitation (66320)	72,437	113,642		113,642
HOME Administration (66354)	383,895	415,769		415,769
	1,139,749	1,160,020		1,160,020
<b>Rental Income Program</b>				
Rental Rehabilitation Administration (66380)	402,443	400,000		400,000
<b>Categorical Grants Total</b>	<b>1,542,192</b>	<b>1,560,020</b>		<b>1,560,020</b>

City of Redwood City  
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**CHANGES TO 2007/08 OPERATING BUDGET**

	<u>Original 07/08 Budget</u>	<u>Updated 07/08 Budget</u>	<u>Programmatic Changes</u>	<u>Revised 07/08 Budget</u>
<b>SPECIAL REVENUE FUNDS (Cont'd)</b>				
<b>REDEVELOPMENT AGENCY</b>				
<b>Housing Fund</b>				
Administration (66410)	1,426,408	1,005,000		1,005,000
Rehabilitation (66471)	300,000	300,000		300,000
	<u>1,726,408</u>	<u>1,305,000</u>		<u>1,305,000</u>
<b>General Fund</b>				
Administration (66410)	1,851,002	2,309,134	(41,887)	2,267,247
Tax Revenue Apportionment (66411)	1,106,000	1,106,000		1,106,000
San Mateo County - State Hit (66415)				
RWC Sch. Dist. Prop. Exch. Loan (66418)	42,321	42,321		42,321
Economic Development Plan (66429)	326,240	326,672		326,672
Sequoia Station (66454)	300,000	300,000		300,000
Store Front Improvements (66464)	100,000	100,000		100,000
RDA Interest on City Loan	123,600	123,600		123,600
	<u>3,849,163</u>	<u>4,307,727</u>	<u>(41,887)</u>	<u>4,265,840</u>
<b>Redevelopment Agency Fund Total</b>	<b><u>5,575,571</u></b>	<b><u>5,612,727</u></b>	<b><u>(41,887)</u></b>	<b><u>5,570,840</u></b>
<b>TRANSPORTATION FUND</b>				
<b>Finance</b>				
Admin. Supp. Svcs. (61710)	197,886	266,683		266,683
Engineering (65121)	133,853	132,176		132,176
<b>Fund Total</b>	<b><u>331,739</u></b>	<b><u>398,859</u></b>		<b><u>398,859</u></b>
<b>LAW ENFORCEMENT GRANTS</b>				
<b>Police</b>				
Citizens' Option for Public Safety (COPS) (62131)	69,542	73,245	74,755	148,000
<b>Fund Total</b>	<b><u>69,542</u></b>	<b><u>73,245</u></b>	<b><u>74,755</u></b>	<b><u>148,000</u></b>
<b>AB 1546 MOTOR VEHICLE LICENSE FEE TRAFF. CONGESTION &amp; STORM WATER POLLUTION</b>				
<b>Public Works</b>				
Street Cleaning (65133) - p. PWS-21	39,350	39,350		39,350
Storm Water Coll. & Disposal (65161) - p. PWS-25	21,396	21,396		21,396
<b>Fund Total</b>	<b><u>60,746</u></b>	<b><u>60,746</u></b>		<b><u>60,746</u></b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b><u>11,674,495</u></b>	<b><u>11,755,879</u></b>	<b><u>238,868</u></b>	<b><u>11,994,747</u></b>



City of Redwood City  
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**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

	<u>Original 07/08 Budget</u>	<u>Updated 07/08 Budget</u>	<u>Programmatic Changes</u>	<u>Revised 07/08 Budget</u>
<b><u>DEBT SERVICE FUNDS</u></b>				
<b>GID 1-64 RECLAMATION &amp; FACILITIES BOND DEBT SERVICES FUND</b>				
<b>Finance</b>				
Reclamation - Debt Service (61422-423)	129,063	97,223		97,223
Facilities - Debt Service (61422-423)	607,105	575,223		575,223
<b>Fund Total</b>	<b>736,168</b>	<b>672,446</b>		<b>672,446</b>
<b>ASSESSMENT DISTRICTS</b>				
<b>Finance</b>				
Seaport Consolidated Assessment District Debt Service Fund (61423)	947,077	947,077		947,077
Redwood Shores Traffic Improvement District Bonds Administrative Expense Fund (61421)	28,717	28,717		28,717
Redwood Shores Traffic Improvement District Bonds Debt Service Fund (61423)	882,835	882,835		882,835
Pacific Shores Bonds Debt Service Fund (61423)	2,045,160	2,045,160		2,045,160
Pacific Shores Bonds Administrative Expense Fund (61421)	25,000	25,000		25,000
<b>Fund Total</b>	<b>3,928,789</b>	<b>3,928,789</b>		<b>3,928,789</b>
<b>PUBLIC FINANCING AUTHORITY</b>				
<b>Finance</b>				
1998 PFA Lease Revenue Bonds (61423)	1,213,047	1,213,047		1,213,047
2003 PFA Refunding Bonds (61423)	1,071,074	1,071,074		1,071,074
<b>Fund Total</b>	<b>2,284,121</b>	<b>2,284,121</b>		<b>2,284,121</b>
<b>REDEVELOPMENT AGENCY</b>				
1997 RDA Tax Allocation Bonds (61423)	1,521,747	1,521,747		1,521,747
2003 RDA Tax Allocation Bonds (61423)	659,210	659,210		659,210
<b>Fund Total</b>	<b>2,180,957</b>	<b>2,180,957</b>		<b>2,180,957</b>
<b>CITY HALL BONDS DEBT SERVICE FUND</b>				
Debt Service (61423)	878,726	878,726		878,726
<b>Fund Total</b>	<b>878,726</b>	<b>878,726</b>		<b>878,726</b>
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>10,008,761</b>	<b>9,945,039</b>		<b>9,945,039</b>

**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

	<u>Original 07/08 Budget</u>	<u>Updated 07/08 Budget</u>	<u>Programmatic Changes</u>	<u>Revised 07/08 Budget</u>
<b>ENTERPRISE FUNDS</b>				
<b>PARKING DISTRICT FUND</b>				
<b>Community Development Services</b>				
Downtown Facilities Operations (65175)	1,216,425	1,230,501		1,230,501
<b>Finance</b>				
Revenue Services (61410)	56,190	52,575		52,575
Debt Service (61423)	40,000	40,000		40,000
Admin. Support Svcs. (61710)	2,015	2,015		2,015
	<u>98,205</u>	<u>94,590</u>		<u>94,590</u>
<b>Police</b>				
Patrol Services (62131)	614,289	638,052		638,052
<b>Public Works</b>				
Street System Maint. (65132)	381,881	369,312		369,312
<b>Fund Total</b>	<b><u>2,310,800</u></b>	<b><u>2,332,455</u></b>		<b><u>2,332,455</u></b>
<b>WATER FUND</b>				
<b>Finance</b>				
Revenue Services (61410)	1,403,622	1,458,368	10,000	1,468,368
Admin. Support Svcs. (61710)	178,381	19,381		19,381
	<u>1,582,003</u>	<u>1,477,749</u>	10,000	<u>1,487,749</u>
<b>Public Works</b>				
Water Customer Services (65142)	1,747,548	1,775,319		1,775,319
Water Supply & Distribution (65144)	5,522,562	5,980,600	15,000	5,995,600
SFWD Water Purchases (65145)	6,894,585	6,894,585	543,119	7,437,704
Water Resources Management (65146)	1,029,111	1,065,685		1,065,685
Recycled Water (65147)	4,052,942	4,058,874	834,313	4,893,187
	<u>19,246,748</u>	<u>19,775,063</u>	<u>1,392,432</u>	<u>21,167,495</u>
<b>Fund Total</b>	<b><u>20,828,751</u></b>	<b><u>21,252,812</u></b>	<b><u>1,402,432</u></b>	<b><u>22,655,244</u></b>
<b>SEWER FUND</b>				
<b>Finance</b>				
Admin. Support Svcs. (61710)	75,661	12,661		12,661
<b>Public Works</b>				
Sewer System Maint. (65152)	4,301,340	4,490,060		4,490,060
Waste Water Treat. & Disposal (65154)	8,296,049	8,296,049		8,296,049
Storm Water Coll. & Disposal (65161)	722,712	732,048		732,048
	<u>13,320,101</u>	<u>13,518,157</u>		<u>13,518,157</u>
<b>Fund Total</b>	<b><u>13,395,762</u></b>	<b><u>13,530,818</u></b>		<b><u>13,530,818</u></b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b><u>36,535,313</u></b>	<b><u>37,116,085</u></b>	<b><u>1,402,432</u></b>	<b><u>38,518,517</u></b>

City of Redwood City  
 FY 2007/08 Budget Amendments

**Budget Summary**

**CHANGES TO 2007/08 OPERATING BUDGET**

<b>INTERNAL SERVICE FUNDS</b>	<b>Original 07/08 Budget</b>	<b>Updated 07/08 Budget</b>	<b>Programmatic Changes</b>	<b>Revised 07/08 Budget</b>
<b>EQUIPMENT SERVICES FUND</b>				
<b>Public Works</b>				
Equipment Services (67230)	3,647,280	3,676,792		3,676,792
<b>Fund Total</b>	<b>3,647,280</b>	<b>3,676,792</b>		<b>3,676,792</b>
<b>INTERNAL SERVICES FUND</b>				
<b>City Clerk</b>				
Warehouse Services (67222)	187,427	191,914		191,914
<b>Finance</b>				
Information Technology (67110)	2,307,093	2,282,757		2,282,757
Telephone Services (67211)	407,742	408,667		408,667
Total	2,714,835	2,691,424		2,691,424
<b>Fire</b>				
Fire Operations (62220)	88,771	88,771		88,771
<b>Police</b>				
Central Dispatching Svcs. (67310)	2,301,978	2,303,873		2,303,873
<b>Parks/Recreation</b>				
Custodial Services (67241)	1,508,282	1,375,807	31,032	1,406,839
Bldg. Maint. & Repair Svcs. (67242)	1,323,342	1,319,689	105,421	1,425,110
Total	2,831,624	2,695,496	136,453	2,831,949
<b>Fund Total</b>	<b>8,124,635</b>	<b>7,971,478</b>	<b>136,453</b>	<b>8,107,931</b>
<b>EMPLOYEE BENEFITS FUND</b>				
<b>Finance</b>				
Administrative Support (61710)	1,597,000	1,597,000		1,597,000
<b>Fund Total</b>	<b>1,597,000</b>	<b>1,597,000</b>		<b>1,597,000</b>
<b>WORKERS' COMPENSATION FUND</b>				
<b>Human Resources</b>				
Risk Mgmt. - Workers' Comp (67713)	2,384,677	2,392,191		2,392,191
<b>Fund Total</b>	<b>2,384,677</b>	<b>2,392,191</b>		<b>2,392,191</b>
<b>GENERAL LIABILITY INSURANCE FUND</b>				
<b>Finance</b>				
Risk Management (67711-715)	1,375,448	1,378,188		1,378,188
<b>Fund Total</b>	<b>1,375,448</b>	<b>1,378,188</b>		<b>1,378,188</b>
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>15,532,040</b>	<b>17,015,649</b>	<b>136,453</b>	<b>17,152,102</b>
<b>TOTAL ALL FUNDS</b>	<b>154,531,765</b>	<b>156,792,198</b>	<b>2,663,797</b>	<b>159,455,995</b>

**Budget Summary**

**ANALYSIS of BUDGET BY FUND – 2007/08**

	BEGINNING BALANCE	ESTIMATED REVENUES	TRANSFER IN/(OUT)	TOTAL AVAILABLE
<b>GENERAL OPERATING FUNDS</b>				
General Fund	20,643,973	74,777,319	(7,806,484)	87,614,808
Library Fund		666,945	5,562,132	6,229,077
Recreation Program Fund		1,519,440	(89,672)	1,429,768
Sandpiper Park/Shores Child Care Reserves				
Subtotal	20,643,973	76,963,704	(2,334,024)	95,273,653
<b>SPECIAL REVENUE FUNDS</b>				
Traffic Safety Fund		358,900	941,084	1,299,984
Special Gas Tax Fund		1,455,120	548,177	2,003,297
GID 1-64 Maintenance District	589,161	623,175	(250,000)	962,336
Seaport Centre Maintenance	784,317	187,000		971,317
Seaport Blvd. Landscape Maintenance	190,412	221,466		411,878
Lido Maintenance District	157,289	177,095		334,384
Grants		1,681,512		1,681,512
Redevelopment Agency	(663,203)	10,435,235	(2,085,957)	7,686,075
S.L.E.S.F. Grant	443	148,000		148,443
Subtotal	1,058,419	15,287,503	(846,696)	15,499,226
<b>CAPITAL IMPROVEMENT FUNDS</b>				
Utility Users' Tax		9,108,000	(6,786,000)	2,322,000
Gas Tax Construction			1,127,500	1,127,500
Transportation Fund	396,149	1,375,787		1,771,936
Capital Projects Fund	2,093,834	1,249,068	5,450,900	8,793,802
GID Facilities Fees Fund	425,203	175,000		600,203
Water Capital Projects Fund	1,299,283		2,250,000	3,549,283
Sewer Capital Projects Fund	444,302		1,200,000	1,644,302
Grants and Bond Proceeds	102,000	1,208,687		1,310,687
Traffic Impact Fees	1,386,231	567,000		1,953,231
Traffic Mitigation Funds	2,754,433	197,000		2,951,433
Subtotal	8,901,435	13,880,542	3,242,400	26,024,377
<b>DEBT SERVICE FUNDS</b>				
General Improvement District 1-64	1,125,155	5,000		1,130,155
Assessment Districts	7,566,048	4,083,671		11,649,719
City Hall Certificates of Participation	9,973,805	398,726		10,372,531
Public Financing Authority	4,187,069	2,502,551	2,085,957	8,775,577
Subtotal	22,852,077	6,989,948	2,085,957	31,927,982
<b>ENTERPRISE FUNDS</b>				
Parking Fund		1,140,000	1,200,000	2,340,000
Water Fund	11,238,535	23,992,120	(1,650,287)	33,580,368
Sewer Fund	748,925	15,671,149	(1,649,350)	14,770,725
Subtotal	11,987,460	40,803,269	(2,099,637)	50,691,092
<b>TOTAL ALL FUNDS</b>	<b>65,443,364</b>	<b>153,924,966</b>	<b>48,000</b>	<b>219,416,330</b>
(excluding Internal Service)				
<b>INTERNAL SERVICE FUNDS</b>				
Equipment Services Fund	4,137,010	3,557,563		7,694,573
Internal Services Fund	140,591	8,141,270	(48,000)	8,233,861
Workers' Compensation Insurance Fund	(537,228)	2,430,000		1,892,772
General Liability Insurance Fund	872,740	1,537,799		2,410,539
Employee Benefits Fund		2,160,892		2,160,892
Subtotal	4,613,113	17,827,524	(48,000)	22,392,637
<b>TOTAL ALL FUNDS</b>	<b>70,056,476</b>	<b>171,752,491</b>	<b>0</b>	<b>241,808,967</b>
(1) General expenditures are shown net of expenditures that are reimbursed by the Redevelopment Agency				
Budget Summary				

**Budget Summary**

**ANALYSIS of BUDGET BY FUND – 2007/08**

OPERATIONS DEBT SERVICE	CAPITAL IMPROVEMENTS	TOTAL EXPENDITURE	ENDING BALANCE
68,592,498 (1)		68,592,497	19,022,311
6,229,077		6,229,077	
1,429,768		1,429,768	
			345,358
76,251,343		76,251,343	19,367,669
1,299,984		1,299,984	
2,003,297		2,003,297	
453,088		453,088	509,248
68,990	128,000	196,990	774,327
169,099	33,900	202,999	208,879
261,824		261,824	72,560
1,620,766	60,746	1,681,512	
5,570,840	2,250,000	7,820,840	(134,765)
148,000		148,000	443
11,595,888	2,472,646	14,068,534	1,430,692
2,322,000		2,322,000	
	1,127,500	1,127,500	
398,859	1,000,000	1,398,859	373,077
	6,557,520	6,557,520	2,236,282
	495,978	495,978	104,225
	2,250,000	2,250,000	1,299,283
	1,200,000	1,200,000	444,302
	1,208,687	1,208,687	102,000
	350,000	350,000	1,603,231
			2,951,433
2,720,859	14,189,685	16,910,544	9,113,833
672,446		672,446	457,709
3,928,789		3,928,789	7,720,930
878,726		878,726	9,493,805
4,465,078		4,465,078	4,310,499
9,945,039		9,945,039	21,982,943
2,332,455		2,332,455	7,545
22,655,244		22,655,244	10,925,124
13,530,818		13,530,818	1,239,907
38,518,517		38,518,517	12,172,575
139,031,646	16,662,331	155,693,977	64,067,712
3,676,792		3,676,792	4,017,781
8,107,931		8,107,931	125,930
2,392,191		2,392,191	(499,419)
1,378,188		1,378,188	1,032,351
1,597,000		1,597,000	563,892
17,152,102		17,152,102	5,240,535
156,183,748	16,662,331	172,846,079	69,308,247

City of Redwood City  
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**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>GENERAL FUND</b>						
<b>A PROPERTY TAXES</b>						
1 Current Year Secured Taxes	17,612,648	19,107,837	19,795,113	21,222,901	21,760,752	23,139,436
2 Current Year Unsecured Taxes	1,642,891	1,350,789	1,237,116	1,227,668	1,026,346	1,154,618
3 Prior Year Taxes	13,434	28,354	40,759	5,000	5,000	5,000
4 Teeter Plan/ERAF Return from County	1,167,205	2,534,917	3,437,022	1,700,000	2,613,447	1,700,000
5 Property Tax In-Lieu of Vehicle License Fee			4,823,530	4,888,775	4,917,828	5,265,723
6 State Take-Aways		(1,451,374)	(1,451,374)			
<b>Total Property Taxes</b>	<b>20,436,178</b>	<b>21,570,523</b>	<b>27,882,166</b>	<b>29,044,344</b>	<b>30,323,373</b>	<b>31,264,777</b>
<b>B OTHER TAXES &amp; FEES</b>						
1 Sales and Use Taxes	15,745,034	16,476,894	17,902,816	17,484,285	19,291,136	19,206,307
2 Franchise Fees	1,200,381	1,237,870	1,327,402	1,349,360	1,405,452	1,455,656
3 Transient Occupancy Taxes	1,838,796	2,227,632	2,649,605	2,760,035	2,943,248	3,119,843
4 Property Transfer Taxes	662,961	829,061	1,034,745	800,000	700,000	800,000
5 Business License Taxes	1,221,568	1,483,598	1,355,933	1,232,000	1,340,000	1,397,372
<b>Total Other Taxes</b>	<b>20,668,740</b>	<b>22,255,055</b>	<b>24,270,501</b>	<b>23,625,680</b>	<b>25,679,836</b>	<b>25,979,178</b>
<b>C LICENSES AND PERMITS</b>						
1 Building Permits	824,865	970,661	1,053,978	810,000	1,100,000	950,000
2 Other Licenses and Permits	18,400	14,644	18,021	12,010	14,730	12,040
3 Parking Permits	21,150	40,370				
4 Fire Permits	95,157	101,179	95,782	100,000	100,000	105,000
<b>Total Licenses and Permits</b>	<b>959,572</b>	<b>1,126,854</b>	<b>1,167,781</b>	<b>922,010</b>	<b>1,214,730</b>	<b>1,067,040</b>
<b>D FINES AND FORFEITURES</b>						
1 Parking Fines	550,054	670,968	605,746	650,000	650,000	650,000
2 Administrative Citation Fines	31,903	(11,269)	3,825	3,000	23,000	3,000
<b>Total Fines and Forfeitures</b>	<b>581,957</b>	<b>659,699</b>	<b>609,571</b>	<b>653,000</b>	<b>673,000</b>	<b>653,000</b>
<b>E USE OF MONEY AND PROPERTY</b>						
1 Interest Income	1,085,701	663,000	1,382,027	797,500	1,047,500	1,197,500
2 Rents and Concessions	380,004	432,724	440,818	412,000	236,584	236,584
<b>Total Uses of Money and Property</b>	<b>1,465,705</b>	<b>1,095,724</b>	<b>1,822,845</b>	<b>1,209,500</b>	<b>1,284,084</b>	<b>1,434,084</b>
<b>F REVENUE FROM OTHER AGENCIES</b>						
1.1 Motor Vehicle In-Lieu Fee	3,435,771	4,591,959	468,955	536,000	536,000	557,960
1.2 Motor Vehicle In-Lieu Loan Repayment			1,300,641			
1.3 Enhanced Motor Vehicle Collections	68,350					
2 Proposition 172 Sales Tax	585,168	597,648	607,278	658,906	610,000	628,300
3 Police Officer Training Reimbursement	9,546	24,731	26,922	20,000	12,000	25,000
4 Police Athletic League	72,103	80,026	69,558	50,000	123,000	107,500
5 Homeowner Property Tax Relief	203,804	193,062	192,799	195,000	195,000	195,000
6 Off Highway License Fee	2,230	2,637	2,884	2,600	2,800	2,600
7 State-Mandated Prog. Reimbursement	42	88,451	160,859	88,000	390,780	90,000
8 Recreation Program Grants	783,571	641,470	928,414	546,864	655,233	547,000
9 State Booking Fee Reimbursements	284,417	284,417			106,912	
10 State Contribution for Streets	27,831	34,615	36,300	29,830	36,300	37,500
11 County Contr. to Fair Oaks Info/Referral	73,408	44,632	67,865	58,726	58,726	58,726
12 Fair Oaks Center Contribution/Grants	302,847	324,929	257,791	278,999	270,881	270,881
13 Paramedic Program Contribution	202,185	221,661	242,388	243,830	114,180	112,000
14 Contribution from Port of Redwood City	354,732	590,557	610,152	380,000	332,000	315,000
<b>Total Revenue from Other Agencies</b>	<b>6,406,005</b>	<b>7,720,795</b>	<b>4,972,806</b>	<b>3,088,755</b>	<b>3,443,812</b>	<b>2,947,467</b>

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**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>G CHARGES FOR CURRENT SERVICES</b>						
1 Planning Fees	76,395	60,500	24,477	192,000	158,000	145,000
2 Sale of Maps and Publications	5,423	12,361	7,382	1,000	4,000	4,000
3 Fire Services	274,335	394,567	272,197	284,000	314,889	266,900
4 Fire Inspection Fees	2,164	3,538	4,638	4,000	7,000	8,000
5 Police Services	270,297	299,794	335,041	240,000	202,000	201,000
6 Plan Checking Fees	334,048	382,091	444,442	409,300	679,000	424,000
7 Garbage Collection Franchise Fees	1,531,001	1,507,069	1,545,802	1,605,150	1,698,732	1,937,483
8 Engineering Services	319,739	369,391	211,249	512,000	180,000	240,000
9 Accounting Services	82,475	83,205	84,845	75,486	75,486	65,505
10 Miscellaneous Fees and Charges	35,988	42,712	23,250	10,200	10,200	10,200
11 Sr. Advisory Council Reimbursement	224,879	202,300	212,020	268,135	268,135	286,591
12 Reimbursable Planning Contracts	447,066	180,294	304,525	300,000	500,000	350,000
13 SBSA Landscape Maintenance Svcs.	71,880	87,886	83,178	97,138	97,138	102,006
14 Shopping Cart Collection Fees	79,084	81,955	66,294	85,000	65,000	65,000
15 Planning Cost Recovery	175,483	126,759	171,464	174,000	225,000	175,000
16 Courthouse Square Rental Income				18,728	18,728	24,970
17 After School Program Fees				110,000	110,000	130,000
<b>Total Charges for Current Services</b>	<b>3,930,257</b>	<b>3,834,422</b>	<b>3,790,804</b>	<b>4,386,137</b>	<b>4,613,308</b>	<b>4,435,655</b>
<b>H OTHER REVENUE</b>						
1 Sale of Property	4,700	25,387	5,100			
2 Water Fund Right-of-Way Comp.	1,264,292	1,570,950	1,739,160	1,925,550	1,925,550	2,118,105
3 Sewer Fund Right-of-Way Comp.	920,833	1,054,457	1,122,008	1,178,334	1,178,334	1,236,900
4 Parking Fund Right-of-Way Comp.	42,703	36,527	40,732	40,732	40,732	42,000
5 Interdepartmental Operating Transfers	1,860,019	2,198,520	2,288,117	2,124,920	2,124,920	2,206,311
6 Other Revenues	1,495,135	1,561,605	1,496,350	1,395,496	1,396,440	1,392,802
<b>Total Other Revenue</b>	<b>5,587,682</b>	<b>6,447,446</b>	<b>6,691,467</b>	<b>6,665,032</b>	<b>6,665,976</b>	<b>6,996,118</b>
<b>I LIBRARY REVENUE</b>						
1 Library Grants	444,701	357,541	542,531	200,000	447,000	200,000
2 County Contr. to Fair Oaks Library	165,446	186,214	205,572	201,000	201,000	220,000
3 Library Services	198,712	147,561	105,042	206,000	243,227	246,945
<b>Total Library Revenue</b>	<b>808,859</b>	<b>691,316</b>	<b>853,145</b>	<b>607,000</b>	<b>891,227</b>	<b>666,945</b>
<b>J RECREATION REVENUES</b>						
1 Recreation Program Fees	1,582,784	1,564,895	1,686,046	1,439,056	1,519,740	1,519,440
<b>Total General Fund Revenues</b>	<b>62,427,739</b>	<b>66,966,729</b>	<b>73,747,132</b>	<b>71,640,514</b>	<b>76,309,086</b>	<b>76,963,704</b>
<b><u>SPECIAL REVENUE FUNDS</u></b>						
<b>A TRAFFIC SAFETY FUND</b>						
1 Total Traffic Fines	282,481	365,976	348,069	321,700	357,411	358,900
<b>B GAS TAX OPERATING FUNDS</b>						
1 Gas Tax Section 2107 and 2017.5	641,482	641,283	631,531	631,310	624,814	631,060
2 Gas Tax Section 2105	475,617	477,040	467,895	475,140	468,743	473,430
3 Gas Tax Section 2106	357,474	356,421	347,692	353,090	347,161	350,630
4 Gas Tax Interest Income	(4,774)	3,459	(5,355)			
5 Hauling Fees and Miscellaneous	123,607	23,484	713			
<b>Total Gas Tax Funds</b>	<b>1,593,406</b>	<b>1,501,687</b>	<b>1,442,476</b>	<b>1,459,540</b>	<b>1,440,718</b>	<b>1,455,120</b>
<b>C MAINTENANCE DISTRICTS</b>						
1 GID 1-64	563,621	600,289	619,955	592,484	605,948	623,175
2 Seaport Centre	290,702	303,533	210,218	187,000	187,000	187,000
3 Seaport Boulevard	159,788	167,084	217,029	216,314	221,384	221,466
4 Lido Area	172,734	173,762	178,767	179,013	175,624	177,095
<b>Total Maint. District Funds</b>	<b>1,186,845</b>	<b>1,244,668</b>	<b>1,225,969</b>	<b>1,174,811</b>	<b>1,189,956</b>	<b>1,208,736</b>

City of Redwood City  
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**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>D GRANTS</b>						
1 Federal Law Enforcement Grants	44,937	19,528	445			
2 Interest Income	2,142	1,322	303			
3 Community Development Block Grant				1,130,783	1,130,783	1,160,020
4 Program Income				400,000	400,000	400,000
5 Other Grants	3,755					
6 Vehicle License Fee Surcharge			60,297	121,492	121,492	121,492
<b>Total Grants</b>	<b>50,834</b>	<b>20,850</b>	<b>61,045</b>	<b>1,652,275</b>	<b>1,652,275</b>	<b>1,681,512</b>
<b>E REDEVELOPMENT HOUSING FUND</b>						
1 Property Tax Increment	1,808,380	1,856,496	1,864,096	2,018,824	2,000,882	2,252,387
2 Interest Income	137,270	145,359	110,980	98,886	157,107	146,624
3 Miscellaneous Revenue	124,632	375,812	164,489			
<b>Total Redevelopment Housing Fund</b>	<b>2,070,282</b>	<b>2,377,667</b>	<b>2,139,565</b>	<b>2,117,710</b>	<b>2,157,989</b>	<b>2,399,011</b>
<b>F REDEVELOPMENT GENERAL FUND</b>						
1 Property Tax Increment	6,195,168	6,404,455	6,510,190	6,997,486	7,119,756	7,950,699
2 Interest Income	615,873	435,571	278,938	178,733	325,474	85,525
3 Other Revenues	34,973,967	6,038,043	205,867	551,490	781,490	
<b>Total Redevelopment General Fund</b>	<b>41,785,008</b>	<b>12,878,069</b>	<b>6,994,995</b>	<b>7,727,709</b>	<b>8,226,720</b>	<b>8,036,224</b>
<b>Subtotal Redevelopment Agency Fund</b>	<b>43,855,290</b>	<b>15,255,736</b>	<b>9,134,560</b>	<b>9,845,419</b>	<b>10,384,709</b>	<b>10,435,235</b>
<b>G SUPPLEMENTAL LAW ENFORCEMENT SERVICES FUND GRANT</b>						
1 S.L.E.S.F. Grant	113,212	110,267	109,639	85,000	148,000	148,000
2 Interest Income	745	898	2,292			
<b>Total S.L.E.S.F Grant</b>	<b>113,957</b>	<b>111,165</b>	<b>111,931</b>	<b>85,000</b>	<b>148,000</b>	<b>148,000</b>
<b>Total Special Revenue Funds</b>	<b>47,082,813</b>	<b>18,500,082</b>	<b>12,324,050</b>	<b>14,538,745</b>	<b>15,173,069</b>	<b>15,287,503</b>
<b>CAPITAL PROJECT FUNDS</b>						
<b>A CAPITAL PROJECTS FUND</b>						
1 Utility Users Taxes	7,497,057	7,665,519	8,684,378	7,975,206	8,800,000	9,108,000
2 Other Revenues	14,166,076	3,283,142	416,771		555,610	575,468
3 Interest Income	429,094	441,431	837,458	528,000	1,163,966	673,600
<b>Total Capital Projects Fund</b>	<b>22,092,227</b>	<b>11,390,092</b>	<b>9,938,607</b>	<b>8,503,206</b>	<b>10,519,576</b>	<b>10,357,068</b>
<b>B TRANSPORTATION FUND</b>						
1 Measure 'A' Funds	1,051,894	1,121,857	1,278,604	1,352,898	1,307,243	1,359,533
2 C/CAG Reimbursement		223,700				
3 Interest Income	48,840	24,603	28,517	21,000	23,622	16,254
<b>Total Measure 'A' Funds</b>	<b>1,100,734</b>	<b>1,370,160</b>	<b>1,307,121</b>	<b>1,373,898</b>	<b>1,330,865</b>	<b>1,375,787</b>
<b>C PUBLIC FINANCING AUTHORITY CONSTRUCTION FUND</b>						
1 Series -B- Interest Income	1,394	3,092	6,477			
<b>D GID 1- 64 FACILITIES FEES FUND</b>						
1 Interest Income	316,742	280,352	307,823	259,000	287,900	175,000
<b>E CONSTRUCTION GRANTS FUND</b>						
1 Transportation Grants	1,955,329	3,808,289	2,666,583	900,000	900,000	1,208,687
2 Other Grants	1,045,459	53,090				
3 Interest Income		3,467	4,848			
<b>Total Construction Grants Fund</b>	<b>3,000,788</b>	<b>3,864,846</b>	<b>2,671,431</b>	<b>900,000</b>	<b>900,000</b>	<b>1,208,687</b>
<b>F TRAFFIC MITIGATION FEES FUND</b>						
1 Interest Income	128,390	117,185	137,870	152,000	172,000	197,000



**Budget Summary**

**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>G TRAFFIC IMPACT FEES FUND</b>						
1 Traffic Impact Fees	188,126	97,454	149,513	900,000	50,000	330,000
2 Interest Income	102,157	118,800	252,863	200,000	288,000	237,000
<b>Total Traffic Impact Fees Fund</b>	<b>290,283</b>	<b>216,254</b>	<b>402,376</b>	<b>1,100,000</b>	<b>338,000</b>	<b>567,000</b>
<b>H ASSESSMENT DISTRICT BOND PROCEEDS AND INTEREST INCOME</b>						
1 Redwood Shores Traffic Improvement	433,662	246,683	298,427		45,000	
2 Pacific Shores Traffic Improvement	6,695	20,571	47,315		57,000	
<b>Total Assessment District Fund</b>	<b>440,357</b>	<b>267,254</b>	<b>345,742</b>		<b>102,000</b>	
<b>I TAX ALLOCATION BONDS FUND</b>						
1 RDA Tax Allocation Issuance	46					
<b>Total Capital Project Funds</b>	<b>27,370,961</b>	<b>17,509,235</b>	<b>15,117,447</b>	<b>12,288,104</b>	<b>13,650,341</b>	<b>13,880,542</b>
<b>DEBT SERVICE FUNDS</b>						
<b>A GID 1- 64 FACILITIES BONDS</b>						
1 Assessments	1,348,692	1,349,508	1,339,444	1,406,292	1,406,292	
2 Interest Income	6466	5,563	6,246			
<b>Total GID 1-64 Facilities Fund</b>	<b>1,355,158</b>	<b>1,355,071</b>	<b>1,345,690</b>	<b>1,406,292</b>	<b>1,406,292</b>	
<b>B GID 1-64 RECLAMATION BONDS</b>						
1 Assessments	647,379	639,540	636,038			
2 Interest Income	10,407	9,271	10,669	5,000	5,000	5,000
<b>Total GID 1-64 Reclamation Fund</b>	<b>657,786</b>	<b>648,811</b>	<b>646,707</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>F PUBLIC FINANCING AUTHORITY</b>						
1 Rental Income	1,947,203	2,215,381	2,224,641	2,293,479	2,293,479	2,284,121
2 Interest Income	146,351	73,388	69,776	85,000	85,000	93,200
<b>Total Public Financing Authority</b>	<b>2,093,554</b>	<b>2,288,769</b>	<b>2,294,417</b>	<b>2,378,479</b>	<b>2,378,479</b>	<b>2,377,321</b>
<b>G 1997 TAX ALLOCATION BONDS</b>						
1 Interest Income	95,525	114,814	126,608	95,230	125,230	125,230
<b>H CITY HALL FINANCING</b>						
1 Interest Income	215,050	287,267	387,936	368,467	368,467	398,726
<b>I SEAPORT CONSOLIDATED ASSESSMENT DISTRICT</b>						
1 Assessments	1,307,481	1,297,924	973,049	967,320	970,937	831,302
2 Interest Income	22,214	34,988	45,760	44,100	67,000	67,000
<b>Total Sprt. Cons. Assess. Dist. Fund</b>	<b>1,329,695</b>	<b>1,332,912</b>	<b>1,018,809</b>	<b>1,011,420</b>	<b>1,037,937</b>	<b>898,302</b>
<b>J PACIFIC SHORES ASSESSMENT DISTRICT</b>						
1 Assessments	2,083,383	2,059,263	2,058,460	2,098,360	2,009,460	2,219,675
2 Interest Income	35,414	57,698	80,448	76,000	76,000	76,000
<b>Total Pac. Shores Assess. Distr. Fund</b>	<b>2,118,797</b>	<b>2,116,961</b>	<b>2,138,908</b>	<b>2,174,360</b>	<b>2,085,460</b>	<b>2,295,675</b>
<b>K REDWOOD SHORES TRANSPORTATION ASSESSMENT DISTRICT</b>						
1 Assessments	1,006,169	1,005,824	912,733	915,408	915,408	845,694
2 Interest Income	16,962	28,657	43,425	44,000	44,000	44,000
<b>Total RW Shores Assess. Distr. Fund</b>	<b>1,023,131</b>	<b>1,034,481</b>	<b>956,158</b>	<b>959,408</b>	<b>959,408</b>	<b>889,694</b>
<b>Total Debt Service Funds</b>	<b>8,888,696</b>	<b>9,179,086</b>	<b>8,915,233</b>	<b>8,398,656</b>	<b>8,366,273</b>	<b>6,989,948</b>

City of Redwood City  
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**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>ENTERPRISE FUNDS</b>						
<b>A PARKING</b>						
1 Property Taxes	26,095	34,081	50,584	25,500	60,000	25,000
2 Parking Fees	412,520	445,722	438,284	2,426,189	769,090	1,115,000
3 Interest Income	23,714	25,278	34,391	40,026	22,000	
<b>Total Parking Fund</b>	<b>462,329</b>	<b>505,081</b>	<b>523,259</b>	<b>2,491,715</b>	<b>851,090</b>	<b>1,140,000</b>
<b>B WATER UTILITY</b>						
1 Interest Income	385,887	679,091	1,713,772	398,076	583,600	647,120
2 Facility Fees	345,894	298,679	237,054	250,000	250,000	250,000
3 Connection Fees	124,497	89,485	112,330	120,000	120,000	120,000
4 Basic Service Charges	5,249,445	5,463,518	5,688,687	6,703,930	6,703,930	7,391,000
5 Water Sales	10,509,202	10,379,822	12,576,993	14,623,674	14,280,000	15,539,000
6 Miscellaneous Revenues	123,837	79,861	89,402	45,000	45,000	45,000
<b>Total Water Utility Fund</b>	<b>16,738,762</b>	<b>16,990,456</b>	<b>20,418,238</b>	<b>22,140,680</b>	<b>21,982,530</b>	<b>23,992,120</b>
<b>C SEWER UTILITY</b>						
1 Interest Income	111,292	70,033	33,622	167,765	65,466	110,784
2 Facility Fees	38,594	134,642	218,075	52,000	160,000	52,000
3 Sewer Connection Fees	14,550	20,350	45,378	35,000	35,000	48,000
4 Sewer Service Charges	8,305,910	9,067,370	9,896,592	12,659,200	12,659,200	13,350,000
5 Fair Oaks District	1,721,261	1,396,566	1,819,827	1,696,760	1,718,918	1,730,000
6 Emerald Lakes Area	348,290	570,267	430,088	232,000	395,000	238,000
7 Oak Knoll Area	47,611	76,775	27,040	36,000	46,865	48,650
8 Woodside Sewer Service	20,224	25,621	26,167	28,500	33,236	35,715
9 Miscellaneous Revenues	71,771	63,582	70,512	40,000	64,000	58,000
<b>Total Sewer Utility Fund</b>	<b>10,679,503</b>	<b>11,425,206</b>	<b>12,567,301</b>	<b>14,947,225</b>	<b>15,177,685</b>	<b>15,671,149</b>
<b>Total Enterprise Funds</b>	<b>27,880,594</b>	<b>28,920,743</b>	<b>33,508,798</b>	<b>39,579,620</b>	<b>38,011,305</b>	<b>40,803,269</b>
<b>INTERNAL SERVICE FUNDS</b>						
<b>A EQUIPMENT SERVICES FUND</b>						
1 Internal Service Charges	2,491,414	2,480,518	2,465,099	2,994,724	2,994,724	3,210,494
2 Interest Income	181,712	171,205	186,436	197,079	192,153	191,869
3 Miscellaneous	106,622	173,744	210,584	100,740	100,740	155,200
<b>Total Equipment Services Fund</b>	<b>2,779,748</b>	<b>2,825,467</b>	<b>2,862,119</b>	<b>3,292,543</b>	<b>3,287,617</b>	<b>3,557,563</b>
<b>B INTERNAL SERVICES FUND</b>						
1 Facility Maintenance Services	1,400,266	1,219,528	1,213,655	1,233,384	1,233,384	1,427,091
2 Facility Custodial Services	1,161,064	1,143,968	1,321,342	1,369,597	1,378,597	1,412,084
3 Central Services	179,984	120,483	126,504	137,593	137,593	192,798
4 Information Technology (IT) Services	1,088,271	1,089,020	1,192,675	1,604,629	1,604,629	1,612,389
5 IT Services - Other Agencies	527,529	536,323	624,790	603,817	608,386	653,926
6 Telephone Services	396,775	369,761	372,730	380,277	380,277	408,487
7 Communication Services	1,858,593	2,032,084	2,119,066	2,218,004	2,218,004	2,297,724
8 Fire Equipment Replacement	88,771	179,784	88,771	88,771	88,771	88,771
9 Miscellaneous	(29,883)	47,501	9,235			
10 Interest Income	59,626	25,134	32,515	38,000	38,000	48,000
<b>Total Internal Services Fund</b>	<b>6,730,996</b>	<b>6,763,586</b>	<b>7,101,283</b>	<b>7,674,072</b>	<b>7,687,641</b>	<b>8,141,270</b>

**Budget Summary**

**REVENUE ESTIMATES**

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 BUDGET	2006-07 ESTIMATE	2007-08 BUDGET
<b>C WORKERS' COMPENSATION INSURANCE FUND</b>						
1 Workers' Comp. Insurance Charges	1,021,995	2,216,991	2,401,672	2,250,124	2,250,124	2,149,263
2 Charges to Port	18,401	34,845	37,628	53,826	53,826	38,221
3 Interest Income	125,045	131,850	167,167	176,553	176,553	242,516
<b>Total Workers' Comp. Ins. Fund</b>	<b>1,165,441</b>	<b>2,383,686</b>	<b>2,606,467</b>	<b>2,480,503</b>	<b>2,480,503</b>	<b>2,430,000</b>
<b>D GENERAL LIABILITY INSURANCE FUND</b>						
1 General Liability Insurance Charges	915,296	1,260,020	1,274,507	1,278,661	1,278,661	1,378,083
2 Insurance Pool Dividends	5,310	170,171	2,643			
3 Interest Income	55,506	54,411	67,875	137,216	137,216	159,716
<b>Total General Liability Insurance Fund</b>	<b>976,112</b>	<b>1,484,602</b>	<b>1,345,025</b>	<b>1,415,877</b>	<b>1,415,877</b>	<b>1,537,799</b>
<b>E EMPLOYEE BENEFITS FUND</b>						
1 Charges and Interest						2,160,892
<b>Total Internal Services Funds</b>	<b>11,652,297</b>	<b>13,457,341</b>	<b>13,914,894</b>	<b>14,862,995</b>	<b>14,871,638</b>	<b>17,827,524</b>
<b>TOTAL REVENUES ALL FUNDS</b>	<b>185,303,100</b>	<b>154,533,216</b>	<b>157,527,554</b>	<b>161,308,634</b>	<b>166,381,712</b>	<b>171,752,490</b>

**Budget Summary**

**PERSONNEL ALLOCATIONS BY DEPARTMENT<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2006/07	Adopted 2007/08
<b>City Council</b>			
Mayor	750 - 750	1.00	1.00
Vice Mayor	750 - 750	1.00	1.00
City Council Member	750 - 750	5.00	5.00
Total		7.00	7.00
<b>City Manager</b>			
Administrative Clerk III	3,659 - 4,447	1.00	1.00
Assistant City Manager	7,799 - 9,359	0.25	0.25
Asst. To City Manager	7,438 - 10,638	1.00	0.00
City Manager	18,020 - 18,020	0.80	0.80
Community Communications Specialist	6,406 - 7,688	0.85	0.85
Deputy City Manager	12,665 - 14,059	0.00	1.00
Executive Assistant	5,053 - 6,066	0.75	0.75
Office Clerical	1,170 - 3,467	0.00	0.69
Total		4.65	5.34
<b>City Attorney</b>			
Administrative Assistant	4,813 - 5,779	1.00	1.00
Administrative Clerk III	3,659 - 4,447	1.00	1.00
Assistant City Attorney	9,845 - 12,029	0.75	0.75
City Attorney	14,832 - 14,832	0.80	0.80
Managerial / Professional Level I	3,467 - 6,065	0.63	0.63
Total		4.18	4.18
<b>City Clerk</b>			
Administrative Clerk III	3,659 - 4,447	0.50	0.50
City Clerk	9,734 - 9,734	1.00	1.00
Del Driver Stock Clk	3,496 - 4,249	1.00	1.00
Deputy City Clerk	4,813 - 5,779	1.00	1.00
Secretary	4,042 - 4,914	1.00	1.00
Total		4.50	4.50
<b>Community Development Services</b>			
Accounting Technician II	4,177 - 5,077	0.10	0.10
Administrative Clerk III	3,659 - 4,447	1.00	1.00
Administrative Secty	4,601 - 5,521	0.30	0.30
Assistant City Attorney	9,845 - 12,029	0.25	0.25
Assistant Engineer II	5,869 - 7,134	8.00	6.00
Assistant Plan Checker	5,426 - 6,597	1.00	0.00
Associate Engineer	6,458 - 7,850	3.00	3.00
Associate Planner	5,802 - 7,053	3.00	3.00
Bldg Maint Worker	4,391 - 5,340	0.00	0.22
Building Inspector	5,427 - 6,597	5.80	5.80
City Attorney	14,832 - 14,832	0.20	0.20
City Manager	18,020 - 18,020	0.20	0.20
Comm. Dev. Services Manager	8,574 - 11,914	4.00	4.00
Comm. Dev. Services Director	11,890 - 14,480	1.00	1.00
Comm. Dev. Services Supervisor	7,463 - 8,956	4.00	4.00
Community Service Officer	4,104 - 4,991	2.00	3.00

**Budget Summary**

**PERSONNEL ALLOCATIONS BY DEPARTMENT<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2006/07	Adopted 2007/08
<b>Community Development Services (Continued)</b>			
Contract Fire Plan Checker	5,547 - 5,547	0.00	0.60
Engineering Tech II	4,356 - 5,297	1.00	0.00
Executive Assistant	5,053 - 6,066	0.15	0.15
Finance Director	11,064 - 14,700	0.15	0.15
Financial Services Manager	8,181 - 10,156	0.05	0.05
Housing & Econ. Develop. Spec. II	5,427 - 6,597	2.00	2.00
Landscape Gardener	3,996 - 4,854	1.00	1.00
Management Analyst II	6,356 - 7,625	2.00	2.00
Paraprofessional	2,600 - 5,200	1.00	1.00
Permits Technician	4,519 - 5,493	3.00	3.00
Plan Check Engineer	7,463 - 8,956	1.00	1.00
Plan Checker	5,971 - 7,259	0.00	1.00
Public Works Services Director	12,137 - 14,915	0.30	0.30
Public Works Supv	6,465 - 7,757	0.80	0.80
Redevelopment Project Manager	6,528 - 7,833	2.00	2.00
Secretary	4,042 - 4,914	4.00	4.00
Senior Accountant	6,339 - 7,604	1.05	1.05
Senior Building Coordinator	5,971 - 7,259	1.00	1.00
Senior Building Inspector	6,352 - 7,723	2.60	2.46
Senior Civil Engineer	7,909 - 9,491	5.00	6.00
Senior Engineering Technician	5,427 - 6,597	3.00	4.00
Senior Planner	6,785 - 8,141	2.00	2.00
Skilled Craft	3,467 - 6,067	0.35	0.00
Supv Civil Engineer	8,306 - 9,965	2.00	2.00
Technical Level I	3,467 - 6,065	2.00	2.00
Total		71.30	71.63
<b>Finance</b>			
Account Clerk II	3,634 - 4,417	7.77	7.77
Accounting Technician II	4,177 - 5,077	2.35	2.60
Administrative Assistant	4,813 - 5,779	1.00	1.00
Administrative Clerk II	3,329 - 4,044	0.15	0.00
Administrative Clerk III	3,659 - 4,447	1.00	1.15
Executive Assistant	5,053 - 6,066	0.10	0.10
Finance Director	11,064 - 14,700	0.85	0.85
Financial Services Manager	8,181 - 10,156	0.95	0.95
Funded Executive Director C/cag	12,281 - 12,281	1.00	1.00
Information Tech Analyst I	5,594 - 6,714	1.00	2.00
Information Tech Analyst II	6,156 - 7,387	3.00	1.00
Information Technology Manager	9,488 - 11,387	1.00	1.00
Managerial / Professional Level I	3,467 - 6,065	1.00	1.00
Parking Meter Collector	3,141 - 3,818	0.90	0.90
Senior Accountant	6,339 - 7,604	2.95	2.95
Senior Information Technology Analyst	6,770 - 8,124	6.00	7.00
Supervising Information Tech Analyst	7,906 - 9,488	2.00	2.00
Webmaster	6,770 - 8,124	1.00	1.00
Total		34.02	34.27

**Budget Summary**

**PERSONNEL ALLOCATIONS BY DEPARTMENT<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2006/07	Adopted 2007/08
<b>Fire</b>			
Admin Chief / Fire Marshall	8,840 - 10,746	1.00	1.00
Administrative Assistant	4,813 - 5,779	1.00	1.00
Administrative Clerk II	3,329 - 4,044	1.00	1.00
Administrative Secty	4,601 - 5,521	1.00	1.00
Battalion Chief	8,840 - 10,746	4.00	4.00
Fire Captain	7,189 - 8,736	18.00	18.00
Fire Chief	12,451 - 14,259	1.00	1.00
Fire Fighter/engineer	5,629 - 7,185	39.00	39.42
Fire Prev Officer	6,125 - 7,448	3.00	3.00
Secretary	4,042 - 4,914	1.00	1.00
Total		70.00	70.42
<b>Human Resources</b>			
Administrative Clerk II	3,329 - 4,044	0.85	0.00
Administrative Clerk III	3,659 - 4,447	0.00	1.85
Employee Benefits Coordinator	4,813 - 5,779	1.00	1.00
Employee Development Manager	6,307 - 7,564	0.75	0.00
Human Resources Director	10,846 - 14,059	1.00	1.00
Human Resources Representative	5,276 - 6,335	2.00	2.00
Management Analyst I	5,778 - 6,932	0.00	1.00
Management Analyst II	6,356 - 7,625	1.00	1.00
Sr. Human Resources Representative	6,307 - 7,564	2.00	1.00
Total		8.60	8.85
<b>Library</b>			
Administrative Clerk II	3,329 - 4,044	1.13	1.13
Administrative Clerk III	3,659 - 4,447	1.00	1.00
Administrative Secty	4,601 - 5,521	1.00	1.00
Facility Aide	3,028 - 3,679	1.00	1.00
Librarian II	4,673 - 5,683	8.90	8.90
Library Asst II	3,522 - 4,279	7.18	7.18
Library Director	10,846 - 14,059	1.00	1.00
Library Division Manager	6,867 - 8,239	2.00	2.00
Library Services Supervisor	6,066 - 7,278	5.00	5.00
Literacy Tutor - Student Coord	4,673 - 5,683	4.00	4.00
Local History Specialist II	4,673 - 5,683	0.53	0.53
Managerial / Professional Level II	6,067 - 8,667	0.00	1.00
Senior Library Asst	3,871 - 4,705	6.24	6.24
Specialist Librarian	4,908 - 5,967	1.00	1.00
Total		39.98	40.98
<b>Parks, Recreation and Community Services</b>			
Administrative Assistant	4,813 - 5,779	1.00	1.00
Administrative Clerk II	3,329 - 4,044	2.00	1.00
Administrative Clerk III	3,659 - 4,447	2.00	3.00
Bldg Maint Worker	4,391 - 5,340	3.00	3.78
Custodial Services Supervisor	5,000 - 6,000	0.00	1.00
Facility Aide	3,028 - 3,679	3.00	3.50

**Budget Summary**

**PERSONNEL ALLOCATIONS BY DEPARTMENT<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2006/07	Adopted 2007/08
<b>Parks, Recreation, and Community Services (Continued)</b>			
Facility Leader	3,495 - 4,247	4.00	4.00
Food Service Assistant	1,387 - 2,600	1.00	1.00
Head Chef	2,600 - 4,853	1.00	1.00
Human Services Specialist II	3,327 - 4,044	2.00	2.00
Human Services Specialist III	3,659 - 4,447	1.00	1.00
Landscape Equipment Operator	4,348 - 5,283	1.00	1.00
Landscape Gardener	3,996 - 4,854	19.40	20.00
Lead Landscape Gardener	4,391 - 5,340	5.00	5.00
Lead Maintenance Custodian	3,660 - 4,449	4.00	5.00
Maintenance Custodian	3,331 - 4,045	8.60	8.00
Office Clerical	1,170 - 3,467	3.00	3.00
Paraprofessional	2,600 - 5,200	8.00	8.00
Parks, Rec. & Comm. Svcs. Manager	6,470 - 7,763	9.00	8.00
Parks, Rec. & Comm. Svcs. Supt.	7,763 - 9,317	2.00	2.00
Parks, Rec. & Comm. Svcs. Director	10,846 - 14,059	1.00	1.00
Rec. & Comm. Svcs. Prog. Coord. I	4,252 - 5,167	1.00	1.00
Rec. & Comm. Svcs. Prog. Coord. II	4,676 - 5,684	1.25	1.50
Recreation Supervisor	5,610 - 6,731	3.00	3.00
Secretary	4,042 - 4,914	2.00	2.00
Senior Building Maint Worker	4,831 - 5,873	2.00	3.00
Senior Crafts Specialist	4,391 - 5,340	2.00	2.00
Service Maintenance	1,170 - 3,467	2.00	2.00
Skilled Craft	3,467 - 6,067	0.61	0.00
Total		94.86	97.78
<b>Police</b>			
Administrative Assistant	4,813 - 5,779	0.00	1.00
Administrative Secty	4,601 - 5,521	2.00	2.00
Administrative Services Manager	7,469 - 8,963	1.00	1.00
Communications Dispatcher	5,252 - 6,385	11.00	11.00
Community Service Officer	4,104 - 4,991	9.00	9.00
Juvenile Specialist	4,500 - 5,400	1.00	1.00
Lead Police Clerk	4,127 - 5,015	2.00	2.00
Lead Public Safety Dispatcher	5,778 - 7,022	1.00	1.00
Police Captain	10,892 - 12,719	3.00	3.00
Police Chief	12,643 - 15,465	1.00	1.00
Police Clerk	3,755 - 4,560	9.00	8.00
Police Officer	6,695 - 8,138	80.00	80.00
Police Sergeant	7,910 - 9,612	15.00	15.00
Records Supervisor	5,557 - 6,746	0.00	1.00
Total		135.00	136.00

**Budget Summary**

**PERSONNEL ALLOCATIONS BY DEPARTMENT<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2006/07	Adopted 2007/08
<b>Public Works Services</b>			
Administrative Assistant	4,813 - 5,779	0.00	0.70
Administrative Clerk I	3,025 - 3,677	1.00	1.00
Administrative Secty	4,601 - 5,521	0.70	0.00
Assistant Engineer II	5,869 - 7,134	1.00	1.00
Community Communications Specialist	6,406 - 7,688	0.15	0.15
Consumer Serv Tech	4,138 - 5,029	8.00	8.00
Customer Support Service Specialist	5,270 - 6,406	2.00	2.00
Equipment Mechanic II	4,648 - 5,649	5.00	5.00
Equipment Operations Leader	5,116 - 6,216	1.00	0.00
Equipment Service Worker	3,675 - 4,467	1.00	1.00
Fleet Manager	6,310 - 7,913	0.00	1.00
Fleet Supervisor	5,628 - 6,838	0.00	1.00
Lead Equipment Mechanic	5,116 - 6,216	1.00	1.00
Lead Maintenance Electrician	5,620 - 6,834	1.00	1.00
Lead Public Wks Maint Worker	4,566 - 5,546	10.00	10.00
Maint Electrician	5,113 - 6,213	2.00	2.00
Management Analyst II	6,356 - 7,625	1.00	1.00
Public Works Maint Worker I	3,762 - 4,572	1.00	1.00
Public Works Maint Worker II	4,138 - 5,029	24.00	24.00
Public Works Maint Wrkr III/Equip Oper	4,348 - 5,283	3.00	5.00
Public Works Services Director	12,137 - 14,915	0.70	0.70
Public Works Superintendent	7,763 - 9,317	5.00	4.00
Public Works Supv	6,465 - 7,757	6.20	6.20
Secretary	4,042 - 4,914	4.00	4.00
Tree Maint Leader	4,599 - 5,590	0.00	1.00
Tree Maint Worker II	4,183 - 5,085	2.00	1.00
Urban Forestry Specialist	5,289 - 6,429	1.00	1.00
Utilities Specialist	5,270 - 6,406	3.00	3.00
Utility Locator	4,566 - 5,546	1.00	1.00
		85.75	87.75
<b>RECAP</b>		<b>Adopted 2006/07</b>	<b>Adopted 2007/08</b>
City Clerk		4.50	4.50
City Council		7.00	7.00
City Manager		4.65	5.34
City Attorney		4.18	4.18
Community Development Services		71.30	71.63
Finance		34.02	34.27
Fire		70.00	70.42
Human Resources		8.60	8.85
Library		39.98	40.98
Parks, Recreation and Community Services		94.86	97.78
Police		135.00	136.00
Public Works		85.75	87.75
<b>Grand Total</b>		<b>559.84</b>	<b>568.70</b>

<sup>1</sup> Personnel under the management control of each department. Salary and benefits (in certain situations) may be distributed to other departments.





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