



# Adopted Budget Amendments FY 2011 - 2012



City of Redwood City  
Redwood City, California

Clockwise from left to right:  
Oracle's Worldwide Headquarters, Oracle Parkway, Redwood Shores  
One Marina Project, located between Bair Island Road and Redwood Creek,  
East of Highway 101  
In-N-Out Burger, Veteran's Boulevard, Redwood City

**CITY OF REDWOOD CITY  
REDWOOD CITY, CALIFORNIA**

**ADOPTED BUDGET AMENDMENTS  
2011-2012**

**CITY COUNCIL**

Jeff Ira, Mayor  
Alicia Aguirre, Vice Mayor  
Ian Bain, Council Member  
Rosanne Foust, Council Member  
Jeffrey Gee, Council Member  
Barbara Pierce, Council Member  
John Seybert, Council Member

**CITY MANAGER**

Robert B. Bell

**DIRECTOR OF FINANCE**

Brian Ponty

**COMPILED BY**

Alison Freeman, Financial Services Manager  
Kyi Khin, Rajesh Sewak, Cecilia Lucas, Senior Accountants  
Jennifer Chang, Accountant  
Sylvia Bravo Peters, Administrative Assistant

# CITY OF REDWOOD CITY

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## DEPARTMENT DIRECTORS

City Manager .....	Robert B. Bell
City Attorney .....	Pamela Thompson
City Clerk .....	Silvia Vonderlinden
Community Development Services.....	Vacant
Finance .....	Brian Ponty
Fire Chief .....	Jim Skinner
Human Resources (interim) .....	Gary Rogers
Library .....	David Genesy
Parks, Recreation, and Community Services .....	Chris Beth
Police Chief (interim) .....	Chris Cesena
Public Works Services (interim) .....	Marilyn Harang

# CITY OF REDWOOD CITY

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# CITY OF REDWOOD CITY

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## Preface

**The staff report that follows was submitted to Council on July 11, 2011 along with the resolution that, upon approval by the City Council, adopted the FY 2011-2012 budget.**

**Each of the schedules in the budget document has been revised to reflect the changes approved by Council. The only portion of the budget document that has not been changed is the Transmittal Letter/Executive Summary and the Capital Improvement Projects.**

# REPORT

To the Honorable Mayor and City Council  
From the City Manager

July 11, 2011

## **SUBJECT**

Fiscal Year 2011-12 Budget

## **RECOMMENDATION**

By resolution, adopt the FY 2011-12 budget.

## **BACKGROUND**

On June 20<sup>th</sup> and 27<sup>th</sup> the City Council held budget study sessions at which times the Council reviewed the published recommended FY 2011-12 budget as submitted by the City Manager, which was subsequently revised for labor concessions received from the RCMEA and SEIU bargaining units after the recommended budget document had been prepared. In accordance with the direction provided by Council at the June 27<sup>th</sup> budget study session, the list of approved changes is included as part of the budget that is now submitted for City Council adoption.

Following is the list of changes that have been made to the proposed General Fund budget related to the RCMEA and SEIU labor concessions and the reduction in Human Services Financial Assistance (HSFA).

Changes to conform budget to labor concessions:

- RCMEA and SEIU labor concessions and related decreases to Internal Service Fund charges totaling \$842,424 reduction in expenditures;
- Decrease transfer out of General Fund to Parking Fund by \$13,277; and
- Decrease transfer out of General Fund to Traffic Safety Fund by \$14,612.

Council directed changes:

- Decrease expenditures for HSFA by \$60,756.

With the exception of the HFSA changes, these other changes were incorporated into the presentation staff made at the June 20, 2011 budget study session. Accordingly, General Fund deficits are still projected in the coming years.

The foregoing changes will:

- Decrease the budgeted general fund expenditures in FY 2011-12 by \$903,180 from \$79,632,580 in the recommended budget to \$78,729,400; and

- Decrease transfers out from the general fund by \$27,889, decrease transfers in to the Parking Fund by \$13,277, and decrease transfers in to the Traffic Safety Fund by \$14,612.

Additionally, the impact of the RCMEA and SEIU labor concessions on the expenditures of non-general fund funds totaled \$710,318, and the detail is reflected on Attachment Two.

A copy of the recommended budget is on file with the City Clerk for public review.



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BRIAN PONTY  
FINANCE DIRECTOR



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ROBERT B. BELL  
CITY MANAGER

**ATTACHMENTS**

1. Resolution Adopting the Final Budget for FY 2011-12
2. Schedule of Changes to Recommended Budget for FY 2011-12

**RELATED DOCUMENTS IN CITY CLERK'S OFFICE**

1. City of Redwood City FY 2011-12 Recommended Budget

**ORIGINAL****RESOLUTION NO. 15131****A RESOLUTION OF THE CITY OF REDWOOD CITY ADOPTING THE BUDGET OF THE CITY OF REDWOOD CITY FOR FISCAL YEAR JULY 1, 2011 - JUNE 30, 2012 AND PROVIDING FOR THE APPROPRIATION AND EXPENDITURE OF ALL SUMS SET FORTH IN SAID BUDGET**

**WHEREAS**, in accordance with the Charter of the City of Redwood City, the City Manager has submitted to the Council of Redwood City a proposed annual budget for Fiscal Year July 1, 2011 - June 30, 2012; and

**WHEREAS**, pursuant to the Charter, after duly noticed public hearing, the Council has approved the budget and it has been certified as the Budget of the City for Fiscal Year 2011-2012; and

**WHEREAS**, it is the intention of the Council of Redwood City to adopt the certified copy of the Budget presently on file in the office of the City Clerk;

**NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF REDWOOD CITY AS FOLLOWS:**

**SECTION 1. Adoption of Budget.** The Budget for the Fiscal Year July 1, 2011 - June 30, 2012, approved by the Council and certified by the City Clerk and City Manager, presently on file in the office of the City Clerk, is adopted. The Budget is contained in the document entitled "Recommended Budget Amendments FY 2011-2012" and "Schedule of Changes to the Recommended Budget FY 2011-12."

**SECTION 2. Appropriations.** The amounts designated for subprograms in the Budget document's "Operating Programs" section are appropriated to each designated subprogram and the amounts designated for capital projects listed in the Budget document's "Capital Improvement Projects" section are appropriated. The Beginning Balance in the Budget document's "Analysis of Budget by Fund" and the Revenue Estimates for 2011 in the Budget document's "Budget Summary", including those for the Redwood City Public Financing Authority and assessment and improvement districts but excepting those for the Redevelopment Agency, are appropriated.

**SECTION 3. Provision for Interim Expenditures After June 30, 2012; Reappropriations.** The City Manager and Finance Director are authorized and directed to charge expenses incurred prior to July 1, 2012 to the appropriations of Fiscal Year 2011-2012. The City Manager and Finance Director are further authorized to pay all contractual obligations, including but not limited to payroll, contracts, and other expenses, incurred between July 1, 2012 and the date that the appropriations are adopted for Fiscal Year 2012-2013; to this end the City Council, on behalf of the City and the Redevelopment Agency, appropriates 1/12 of the amounts that were

appropriated for operating purposes in Fiscal Year 2011-2012 to each fund, to be effective July 1, 2012. Upon adoption of a budget for Fiscal Year 2012-2013 this appropriation shall be superseded.

**SECTION 4. Effective Date and Operative Date.** In accordance with Section 51.5 of the Charter of the City of Redwood City, this resolution shall be effective immediately upon adoption.

\* \* \*

Passed and adopted by the Council of the City of Redwood City at a Joint City Council/Redevelopment Agency Board Meeting thereof held on the 11<sup>th</sup> of July, 2011 by the following votes:

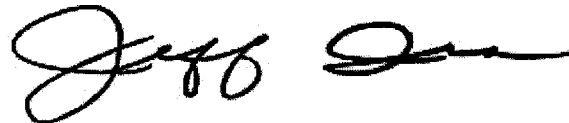
A YES, and in favor of the passage and adoption of the foregoing resolution,

Council members: Aguirre, Bain, Gee, Pierce, Seybert and Mayor Ira

NOES: None

ABSTAIN: None

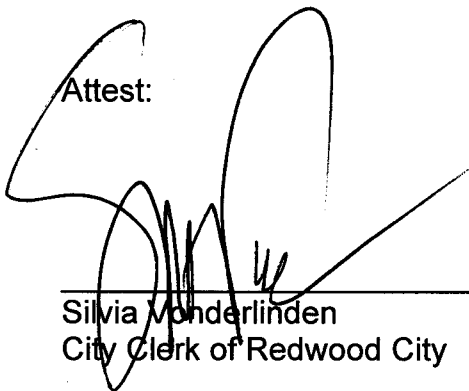
ABSENT: Foust



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JEFF IRA  
Mayor of the City of Redwood City

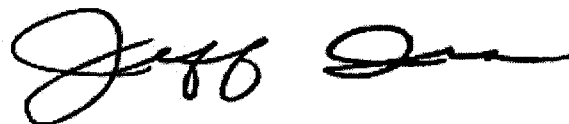
Attest:



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Silvia Vanderlinden  
City Clerk of Redwood City

I hereby approve the foregoing  
resolution this 12<sup>th</sup> day of July 2011.



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JEFF IRA  
Mayor of the City of Redwood City

**CITY OF REDWOOD CITY  
SCHEDULE OF CHANGES TO RECOMMENDED BUDGET  
FISCAL YEAR 2011-2012**

<u>Fund</u>	<u>Recommended Amount</u>	<u>Changes*</u>	<u>Revised Budget</u>
<b>General Operating Funds</b>			
General Fund	70,239,794	(715,249)	69,524,545
Library Fund	6,760,986	(174,793)	6,586,193
Recreation Program Fund	1,531,485	(13,138)	1,518,347
<b>Special Revenue Funds</b>			
Traffic Safety Fund	1,639,453	(14,612)	1,624,841
Special Gas Tax Fund	1,449,962	(30,993)	1,418,969
GID-64 Maintenance District Fund	1,242,963	(2,729)	1,240,234
Seaport Centre Maintenance Fund	109,547	(1,685)	107,862
Seaport Blvd. Landscape Maint. Fund	199,435	(5,378)	194,057
Lido Maintenance District Fund	236,310	(18)	236,292
Grants Fund	1,673,641	(11,600)	1,662,041
Redevelopment Agency Fund	6,926,045	(59,382)	6,866,663
<b>Capital Improvement Funds</b>			
Utility Users Tax Fund	1,100,315	-	1,100,315
Gas Tax Construction Fund	1,254,000	-	1,254,000
Transportation Fund	1,431,379	(4,208)	1,427,171
Capital Projects Fund	8,243,563	-	8,243,563
Water Capital Projects Fund	2,000,000	-	2,000,000
Sewer Capital Projects Fund	2,100,000	-	2,100,000
Traffic Impact Fees Fund	390,000	-	390,000
<b>Debt Service Funds</b>			
Assessment District Fund	3,694,657	-	3,694,657
Public Financing Authority Fund	4,154,105	-	4,154,105
<b>Enterprise Funds</b>			
Parking Fund	2,050,463	(13,277)	2,037,186
Water Fund	25,363,862	(193,664)	25,170,198
Sewer Fund	22,533,595	(94,904)	22,438,691
<b>Internal Service Funds</b>			
Equipment Services Fund	3,522,740	(39,328)	3,483,412
Internal Services Fund	8,832,642	(228,000)	8,604,642
Workers' Compensation Ins. Fund	2,389,412	(8,053)	2,381,359
General Liability Insurance Fund	1,418,222	(2,487)	1,415,735
Employee Benefits Fund	6,145,435	-	6,145,435
<b>Total</b>	<b>188,634,011</b>	<b>(1,613,498)</b>	<b>187,020,513</b>

\*Updated for RCMEA, SEIU labor concessions and related update of internal service fund charges; reduction of HSFA funding



June 9, 2011

## **TRANSMITTAL OF THE FISCAL YEAR 2011-12 RECOMMENDED BUDGET**

Honorable Mayor Ira and City Council Members:

On behalf of the Redwood City Executive Team, I am transmitting herein the “City Manager Recommends” budget changes for Fiscal Year 2011-2012. This document relies on the FY 2010-2012 budget adopted on July 12, 2010, and is formatted as a summary, focused primarily on a three-pronged approach to achieving financial stability for Redwood City’s operations. These three prongs are:

- Labor Concessions – creating a fiscally-sound and sustainable compensation program for employees;
- Organizational Efficiencies – sharing services, restructuring, and reorganizing to maximize efficient service delivery;
- Revenue Generation – assuring that Redwood City’s revenues are equitable and meet cost-recovery goals.

While there are some tenuous signs of an improving economy on a nation-wide basis, we are still in the midst of serious economic challenges. In that light, this Recommended Budget concentrates on providing vital core services to the community, while bringing the City’s general fund finances into balance via necessary structural changes to employee compensation and organizational efficiencies.

### **Economic Overview**

Although the recession that began in late 2007 was officially declared over in June 2009, the recovery, particularly job growth, is not occurring at a rapid pace.

In view of the fact that property taxes and sales taxes comprise 63% of the City’s general fund revenue, it is clear that the financial health of the municipal enterprise leans very heavily on individuals and organizations spending money on real estate and taxable consumer goods. A high number of employed residents with sufficient income are key drivers in pushing up property values and keeping the cash registers ringing at local merchants.

As of March 2011 (the most recent data available) there were an estimated 337,800 jobs in the County, an increase of 1,800 jobs from a year earlier. The unemployment rate in San Mateo County has fallen from 9.8% in March 2010 to 8.4% in March 2011. As of March 2011 there were 781,700 jobs reported in Santa Clara County, an area to which our economic fortunes are closely linked. This represents an increase of 8,300 jobs from one year earlier. Santa Clara County’s unemployment rate has also dropped from 12% in March 2010 to 10.3% in March 2011.

According to a report released by Cassidy Turley/BT Commercial Real Estate for the first quarter of 2011, the Redwood City and Redwood Shores commercial office real estate markets had 1.3 million square feet of vacant office space with a vacancy rate of 14%. This is compared to 1.8 million vacant square feet and a 19.3% vacancy factor in the first quarter of 2010.

While the foregoing metrics are not overwhelming by any stretch of the imagination, they do nonetheless point to a local economy that is gradually recovering from a very severe recession. Going forward we expect continued solid, albeit slow growth that will eventually translate into higher municipal revenues.

**Preparation of the FY 2011-12 Recommended Budget**

Consistent with the Council direction, the City’s three-pronged approach to financial stability is well underway, with significant progress and positive steps taken toward improving the long-term structural foundation of the City’s expenditures.

Labor Concessions – this year, we engaged in very productive discussions with all of our labor groups in order to obtain the concessions necessary to establish a sustainable financial model for our employee compensation costs. Credit must be given to the employee negotiating groups for their good-faith efforts to achieve these crucial structural changes. Below is an overview of each employee bargaining group’s concessions.

Group	Two Tiered Retirement	Retirement Contribution Pick-up	Healthcare Contribution
Executive Management Group	Yes	Yes	Yes
International Association of Fire Fighters	Yes	No	Yes
Police Officers Association	Yes	Yes	Yes
Police Sergeants Association	Yes	Yes	Yes
*Redwood City Management Employee Association	Yes	Yes	Yes
Service Employees International Union	In Negotiations	In Negotiations	In Negotiations

*\*Savings from concessions agreed upon by RCMEA are not included in the recommended budget due to being unavailable at the time the budget was prepared.*

As of this writing, the concessions for all funds over the next two years equals \$3.2 million and that figure does not include savings from the two tiered pension system. These savings will be generated in the long term and are too difficult to project at this time.

Organizational Efficiencies – in addition to steps taken by each City department to improve efficiencies at all organizational levels, there are three larger scale structural changes under consideration:

- Streamline and reduce the number of Redwood City Boards, Commissions, and Committees in order to significantly reduce the use of staff resources and improve overall efficiency of how those entities operate;
- Implement various options for increased efficiencies and improvements in our use of technology, organizational structure, and service delivery;

- Carry out our proposal to provide contract fire services for the City of San Carlos while identifying and pursuing other shared service opportunities.

Revenue Generation – generation of new revenues is a critical factor in achieving long-term financial stability, and therefore we are positioning Redwood City in two ways to gain additional revenue and achieve budget savings:

- Carry out our proposal to provide contract fire services for the City of San Carlos.
- Place two measures on the November, 2011 local ballot – an increase in the business license tax, and an increase in the transient occupancy (hotel) tax, to bring the City’s taxes in line with our neighboring communities.

Many of the initiatives associated with the organizational effectiveness measure are still being reviewed and the financial impacts analyzed. Those initiatives which are resulting in savings will be realized in the years to come.

## **GENERAL FUND**

### **Revenues**

General fund revenues (including transfers into the general fund) are expected to remain flat in FY 2011-12 at \$78.8 million. Highlights of the assumptions behind the FY 2011-12 revenue projections are:

- Secured property taxes are expected to increase 1.0% to \$24 million (+ \$250,000).
- Sales tax will increase 2.5% to \$15.7 million (+ \$379,000).
- Transient occupancy tax will increase 7.5% to \$3.2 million (+ \$223,000).
- Building permits revenues are expected to increase 20% to \$1.2 million (+ \$200,000).

The above anticipated increases are offset by declines in the other revenue sources.

As of the date the budget document was prepared there was still no firm direction from the State as to what affect the State’s FY 2011-12 budget would have on local government revenues. The only indications we have are that elimination of the redevelopment agencies is still a possibility, and there is some likelihood that we will lose the \$100,000 per year in funding the City receives from the Citizens Option for Public Safety grant. Accordingly the budget was prepared under the assumption that these grant funds will not be received in FY 11-12.

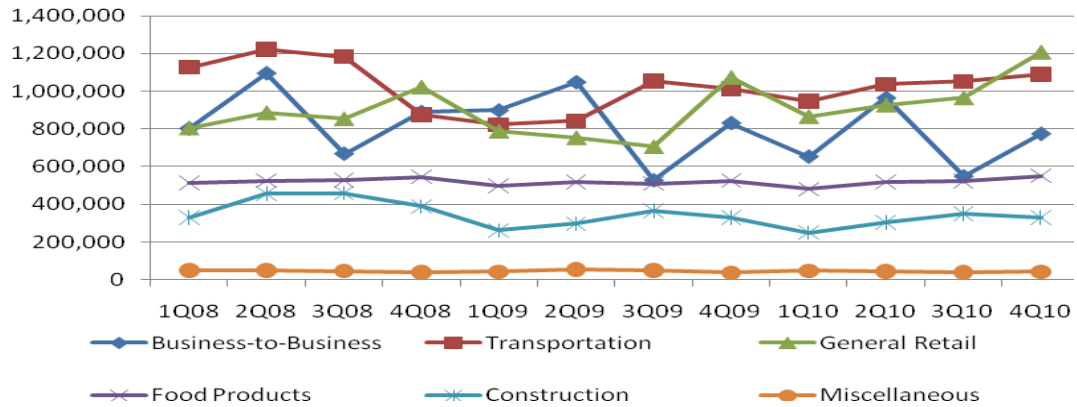
It is important to keep in mind that the projected revenues contained within this budget do not include any increased revenues associated with the contemplated November ballot measures that would increase the transient occupancy tax and business license tax rates.

The following graph illustrates the performance of locally-generated sales tax revenues (which accounts for about 95% of total sales tax revenues) for the past 12 quarters ending in the 4<sup>th</sup> quarter of 2010. It is clear that the transportation segment, that was the City’s largest single source of sales tax revenues up to the 3<sup>rd</sup> quarter of 2008, declined precipitously and is now showing some signs of rebounding from the low point it reached in the 2<sup>nd</sup> quarter of 2009. The general retail segment’s trend was distorted by Costco’s closing for reconstruction in the 2<sup>nd</sup> quarter of 2009, but with Costco’s reopening in the middle of the 4<sup>th</sup> quarter of 2009, this segment has returned to pre-recession levels.

**Property  
Taxes  
\$33.9 Million**

**Sales Taxes  
\$15.7 Million**

**Business License Taxes  
\$1.3 Million**



The City's sales tax is highly dependent on the health of the transportation and general retail categories. The transportation category which includes new vehicle sales and gas stations accounts for 28% of locally generated sales tax revenue while the general retail category, which includes department stores (Kohl's, Target, K-Mart, and Costco), produces about 27% of sales tax revenue. We continue to experience a decline in sales tax revenue from software businesses and have assumed that this decline will continue and have adjusted our sales tax forecast accordingly.

**Educational Revenue Augmentation Fund (ERAF) Refunds**

The recommended budget assumes that the City will receive \$2.5 million of ERAF refunds in FY 2011-12. Staff remains concerned about the long-term prospects for the continued receipt of these funds as these funds are the product of a complicated funding formula for K – 14 education. The tremendous uncertainty over the State budget and the ultimate affect on education funding causes us to be cautious about this revenue source.

**Environmental / Transportation Program – Vehicle License Fee (AB 1546) and Measure M**

On September 27, 2008, former Governor Schwarzenegger signed into law SB 348, which reauthorized the provisions of AB 1546, a \$4 fee added to vehicle registrations, through January 1, 2013. C/CAG estimates Redwood City's share of these funds for FY 2011-12 to be \$132,000. Funds must be directed 50% for traffic congestion / roadway improvements and 50% for storm water pollution prevention activities. The recommended budget complies with these requirements.

**Transient Occupancy Taxes  
\$3.2 Million**

In November 2010, San Mateo County voters approved Measure M which will levy a \$10 fee on the vehicle registration for each vehicle registered to an address in San Mateo County from May 2, 2011 to May 1, 2036. Cities in San Mateo County will receive about 50% of the revenues generated by this fee which must be used for traffic congestion management or storm water pollution prevention. Unlike the expenditure of the AB 1546 funds where cities needed to spend 50% on traffic congestion and 50% on storm water pollution activities, cities have more flexibility with Measure M funds and are able to allocate funding among the required purposes as each city deems appropriate.

It is expected that Redwood City will receive about \$281,000 in Measure M revenue in FY 2011-12. The recommend budget calls for using these funds for street system maintenance, street cleaning, and for maintaining the storm water system.

**Expenditures**

The recommended FY 2011-12 expenditure budget is \$80.1 million (including transfers-out) which is \$2.7 million or 3.5% more than the projected expenditures (\$77.4 million) for FY 2010-11.

**Building  
Permits  
\$1.2 Million**

### **Retiree Medical Benefits**

Unfortunately, we received the draft actuarial report for retiree medical benefits very late in the budget process. The general fund required contribution for the retiree medical plan increased from \$2.6 million in FY 2010-11 to \$3.2 million in FY 2011-12 primarily due to the updated CalPERS “experience” study and updated healthcare cost trend assumptions which have increased the required funding of retiree health care benefits. The updated healthcare cost trend assumptions has also increased the funding of this benefit as healthcare costs are projected to cost more than what was forecast in the preceding actuarial valuation. Given the last minute notice of this change and the difficulty of developing programmatic reductions to match this increase we are recommending that \$632,000 of reserves in the employee benefits fund be used in FY 2011-12 to absorb this increase. We have included the full amount of the actuarially required contribution in our projections for FY 2012-13 and subsequent years.

### **Transfers**

Included in the recommended budget are the usual transfers from the general fund to the traffic safety fund (\$759,000), and the water fund (\$170,000) in FY 2011-12.

This budget also includes a recommendation to transfer \$650,000 from the general fund to support the parking fund as projected parking revenues remain below budgeted operating expenses. As of this summer the downtown retail/cinema complex will have been open for five years. The initial expectation was that the parking fund revenues and expenses would be in balance within five years of the theatres opening. Painfully this is not a reality and staff does not see any indicators that revenues will increase sufficiently in the near future to match expenses. We foresee that this subsidy will need to continue indefinitely.

### **General Fund Reserves**

The Council’s policy on general fund reserves is to maintain reserves of not less than 15% and not more than 20% of anticipated revenues. If current FY 2010-11 and FY 2011-12 projections hold true and no changes are made to the recommended budget, the general fund reserve balance will be \$17.8 million as of June 30, 2012, or about \$2.2 million above the 20% ceiling called for in the Council’s reserve policy.

### **Future Years**

Current projections show annual general fund operating deficits between \$1.3 million and \$4.1 million from FY 2011-12 through FY 2015-16. The City remains in negotiations with the City’s largest bargaining unit on labor concessions. The City hopes to achieve savings from this unit as well as implement organizational effectiveness and efficiencies measures that will curtail expenditures.

The following chart summarizes the projected deficits for the next five years:

	<b>FY 2011-12</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>
	(\$1.3)	(\$2.7)	(\$4.1)	(\$4.0)	(\$4.1)
% of Revenues	1.7%	3.4%	5.0%	4.8%	4.7%

Although significant deficits are projected we believe that bringing revenues and expenditures into alignment is, absent any unforeseen substantive adverse financial shocks, a manageable challenge.

**General Fund  
Full Time  
Equivalents  
335**

### Retirement Costs

Due to the investment losses CalPERS has sustained as of June 30, 2008 (-5.1%) and as of June 30, 2009, (-24%) the employer contribution rates will need to increase dramatically over the coming years. The following table illustrates the impact of the most recent projections provided by CalPERS on the City's general fund:

<b>Employer Contribution Increases</b>			
	Non-Safety Employees	Safety Employees	Total
FY 2013-14	\$361,000	\$ 833,000	\$1,194,000
FY 2014-15	\$405,000	\$ 926,000	\$1,331,000
FY 2015-16	\$466,000	\$1,022,000	\$1,488,000

As of this writing, four of the City's bargaining units have agreed to pick up an additional amount of the City's PERS contribution.

The stock market collapse in FY 2008-09 is the primary cause of the increased retirement costs; it is not the fault of employees or the taxpayers. Although the increased costs must be dealt with in a manner that provides necessary service levels to the public, it is important that the City balances the reductions with maintaining a talented and committed workforce.

### Municipal Regional Stormwater Permit

The regulatory burden of the National Pollutant Discharge Elimination System (NPDES) permit will soon change for San Francisco Bay Area governmental agencies, including the City of Redwood City. On December 1, 2009, the San Francisco Bay Regional Water Quality Control Board issued the Municipal Regional Stormwater Permit (MRP) which imposes new unfunded mandates on local governments. The additional cost of compliance with MRP could burden the City's general fund by as much as \$400,000 - \$500,000 over the five year term of the permit.

## **CAPITAL IMPROVEMENT PROGRAM**

**Utility Users  
Tax  
\$9.5 million**

The Amended Capital Improvement Program (CIP) budget totals \$15,787,563 for FY 2011-12. Funding sources include the Capital Projects Fund (CPF), Gas Tax Construction Fund (GTCF), Transportation Fund (TF), Grants and Fees Fund (GFF), Water Improvement Fund (WIF), and Sewer Improvement Fund (SIF), and one time use of the GID 1-64 Maintenance Fund (GID).

The Utility Users Tax (UUT) is the major funding source of the Capital Projects Fund. These funds are used to replace and upgrade the City's infrastructure. CIP projects and programs proposed to receive CPF funding are reviewed by the Capital Improvement Projects Advisory Committee. Members of the committee consist of directors and staff from Finance; Public Works Services; Parks, Recreation, and Community Services; and Community Development Services. Projects are selected/evaluated according to the following criteria:

- Projects that have a mandated requirement;
- Projects that save or reduce operation costs;
- Projects that will consolidate, streamline workflow functions, or increase efficiency;
- Projects where the useful life of the assets may be extended with minimal expenditure;
- Projects that support City Council Strategic Initiatives.

## **Capital Projects Fund**

Large, on-going programs designed to preserve City infrastructure form the core of anticipated CIP activity. This year, the budget also includes a \$1,059,795 up front payment for a new fire boat, which will be reimbursed through an approved grant from a Federal Emergency Management Agency port security grant program. Other new short-term projects are proposed to best meet the current needs of various City programs, services, and/or departments. Those projects are listed below. The dollar amounts of these projects, the CIP criteria, and the strategic initiative that they support are also provided:

### New projects proposed in this amendment

- Electric Vehicle Charging Stations – matching fund grant to install seven charging stations (\$60,000). *Supports City Council Strategic Initiative-Government Innovation.*
- Police Shooting Range Upgrade – cost is recovered through revenue received for use from outside agencies (\$110,000). *Useful life of asset extended with minimal expenditure.*
- Jardin de Ninos Park Renovation – new park furniture and restroom (\$200,000). *Supports City Council Strategic Initiative-Youth.*
- Stulsaft Park Slide Shade Cover – protection during summer months (\$40,000). *Useful life of asset extended with minimal expenditure.*
- New In-town Dog Park – converts existing underused park to a dog park (\$75,000). *Supports City Council Strategic Initiative-Community Building.*
- Bocce Ball Roof and Drainage – improves availability during winter (\$25,000). *Useful life of asset extended with minimal expenditure.*
- Marlin/Beach Park Renovation – renovates existing park facility (\$300,000). *Supports City Council Strategic Initiative-Youth.*
- Police Security Camera Replacement – replaces obsolete cameras at facilities (\$30,000). *Supports City Council Strategic Initiative-Public Safety.*
- Electronic Parking Citation Hardware/Software – improves efficiency (\$60,000). *Consolidates, streamlines workflow functions, and increases efficiency.*
- Fuel Management System – coordinates/monitors fuel usage at Fire Station No. 11 (\$50,000). *Supports City Council Strategic Initiative-Government Innovation.*

### Projects previously approved but recommended for funding reductions (current funding is sufficient for FY 2011-12)

- Park Playground Equipment Replacement Program <\$125,000>.
- Park and Facilities Fence Replacement Program <\$25,000>.
- City Hall Counter Streamlining Improvements <\$50,000>.
- Touch Free Restroom Conversion <\$135,000>.
- Mezes Park Renovation <\$40,000>.
- Carpet Replacement Program <\$50,000>.
- City Facilities Pavement Resurfacing Program <\$100,000>.

### Projects previously approved but recommended to be deferred or deleted

- Veterans South Bound Exit / 101 Gateway <\$300,000>. Sufficient funding for FY 2011-12 preliminary design. Reset priority due to workload.
- John Rosselli Park Renovation <\$450,000>. Delete upon further evaluation of land use.

**Gas Tax Construction Fund - Transportation Fund - Grants and Fees Fund**

Traffic calming, roadway management, pedestrian/bicycle safety, and local and regional transportation planning efforts are supported by GTCF, TF, and GFF. The GFF is funded in part by Traffic Impact Fees which are generated by new residential and commercial development.

**Water Improvement Fund and Sewer Improvement Fund**

Upgrading and replacing outdated and deteriorated infrastructure is an essential core service. The City funds reconstruction/replacement of water and sewer facilities through these enterprise funds. A sewer master plan has been completed and a water master plan is about 85% complete. The Water Improvement Fund projects have been re-prioritized in anticipation of the water master plan. At this point, additional funds will be required to replace the many miles of water and sewer mains that are nearing the end of their useful life. There have been significant replacement efforts over the past 15 years but much more work is needed to maintain this vital infrastructure.

**General Improvement District 1-64 Maintenance Fund (GID)**

Funds in the amount of \$800,000 will be available from the GID 1-64 maintenance and operation fund for a one time use. One possible project will be to convert the existing Marine Parkway gravity outfall to a pump station. Currently this gravity outfall drains more than half of the entire lagoon system. Retrofitting this outfall to a pump station will improve water quality in the lagoon system, and reduce maintenance costs from weed harvesting in this portion of the lagoon.

**REDEVELOPMENT AGENCY**

**Redevelopment  
Agency Fund  
Revenues  
\$12.9 Million**

A major activity of the past year for the Redevelopment Agency (Agency) was the completion and approval of the Downtown Precise Plan, as it will promote growth in Downtown by providing flexible, yet concise rules for future development. Other activities included the amendment of the City and Agency's agreement for administrative services, authorization of an option agreement for the City to purchase Agency owned real property assets, and approval of an agreement with the City for reimbursements of public improvements.

In addition to the \$3.6 million payment in FY 2009-10, the Agency contributed \$732,764 in FY 2010-11 to the Supplement Educational Revenue Augmentation Fund as part of the \$2.05 billion State raid (AB26 4x) from redevelopment agencies statewide. There is no obligation on the part of the State to pay these funds back. The Agency was able to make the payments without affecting its fixed obligation payments, existing activities, and staffing; however, no new programs or projects were initiated because of this two year diminishment of funding.

The potential threat to the Agency is the Governor's proposal to eliminate redevelopment agencies statewide as part of the State budget. If approved, the Agency's future tax increment would be diverted to the State and other taxing entities such as schools and cities after satisfying the Agency's existing obligations. As is the case with many elements of the Governor's proposal, it is unclear how much revenue the City's general fund will receive should redevelopment agencies be eliminated. A consequence of the elimination of redevelopment agencies, communities throughout the State would have limited resources for activities to eliminate blight, create jobs, finance capital improvement projects, and produce affordable housing. In March 2011, the City of Redwood City sent a letter to its Assembly member to oppose the provisions in the Governor's proposal recommending the elimination of redevelopment agencies statewide.

If Redevelopment agencies are eliminated Redwood City would lose about \$12.3 million of property tax revenue (tax increment) that is received by the City's agency. From this tax revenue, \$7.9 million goes to the agency's general fund while \$4.4 million is directed to the agency's housing fund.

The California Redevelopment Association (CRA) and the League of California Cities have crafted an alternative to the Governor's proposed elimination of redevelopment agencies. Under this alternative, redevelopment agencies can voluntarily suspend their housing set-aside for FY 2011-12. In addition, or alternatively, redevelopment agencies could voluntarily contribute up to 10 percent of their non-housing set aside tax increment to local school districts for 10 years, beginning in FY 2011-12. In exchange, the life of the agencies' project areas would be extended by up to 12 years. Based on preliminary analysis, staff anticipates that the Agency could participate in both alternatives but personnel and/or activities would need to be reduced over time. The CRA is talking to key legislators to find an author to support its proposed alternative bill.

If the Agency is eliminated, projects and programs throughout the Redevelopment Project Area will be affected including activities to improve circulation and linkages, rehabilitate commercial properties, provide financial assistance and investment in public infrastructure, create jobs, and build affordable housing.

Should the Agency be eliminated, a major policy issue for the Redwood City Council to decide will be what current Agency functions to retain and how to fund those. Staff will monitor this situation carefully and be prepared to provide Council with policy options to consider if the Redevelopment Agency is eliminated or modified.

The potential effect on staffing levels and current housing and non-housing activities are summarized below.

#### Staffing Levels

The Agency funds over 25 positions in a number of departments to operate the Agency's day-to-day functions required for revitalization activities of the Redevelopment Project Area. Agency funding for each of the affected positions ranges from 10 to 100 percent. Most of the positions funded to some extent by the Agency are in the development support functions of planning, housing, redevelopment, and economic development. In addition to these positions, a code enforcement officer, two positions in the Parks, Recreation and Community Services Department, and a half-time contract landscape architect are also included because their work directly supports some of the Agency's activities. The Agency also supports a portion of the salaries of the City's/Agency's top management who are involved in high level oversight of the Agency's activities including the City Manager (who is the Agency's Executive Director), City Attorney, Finance Director, a future Community Development Director, and a limited number of positions supporting them. Police overtime for several events, including the Fourth of July Celebration, has been funded by the Agency. In FY 2011-12, the proposed budget for all Agency operating activities is \$6.9 million, of which approximately \$2.6 million is used for salaries and benefits.

#### Housing Activities

Staff manages projects and programs, several of which are highlighted in this section, to construct, maintain, and rehabilitate housing for low and moderate-income households. Redevelopment is the largest funder of affordable housing in California after the federal

government and provides a significant amount of funds to leverage other sources for the production of affordable housing.

In 2004 and 2006, the Agency purchased abutting properties on Bradford Street with the goal of building affordable senior housing including an optional childcare project. These properties recently reached a milestone with environmental clean-up, and the Agency will be able to request development proposals within the year.

Docktown Marina, located at 1548 Maple Street, is currently under consideration for purchase to build affordable housing.

Programs offered by the Agency include a lead based paint grant service to help reduce and eliminate lead based paint hazards in low-income residential units.

Throughout the year, staff monitors all recipients of affordable housing funds to ensure that households living in the units meet the income requirements. The Agency also contributes \$30,000 to the Housing Endowment and Regional Trust of San Mateo County.

#### Non-Housing Activities

The Agency funds activities to improve the physical conditions in the project area to attract private investment and partnerships. The objectives of the Agency are defined in the *Redevelopment Plan for Redevelopment Project No. 2, July 19, 1982* and its corresponding *Implementation Plan 2010-2015 Redwood City Redevelopment Project Area No. 2, December 2009*. Though not inclusive, several of the current activities are highlighted in this section:

- Contributes to the preparation of the mixed-use corridor zoning amendments and also provides funding to the High Speed Rail Impact Study;
- Plans to implement pedestrian and bicycle access improvements, including crosswalks at Woodside Road at Middlefield Road as identified in the *Hoover Mobility Study*;
- Provides significant support to the special events in the downtown including the “Summer in the City/Downtown WOW” Program, Fourth of July Parade, and the Latino Film Festival;
- Offers funding for the Storefront Improvement Program and the Seasonal Banner and Decoration Program including the cost of banners and Public Works Services staff overtime;
- Carries out the property management services for the tenants at Courthouse Square; and
- Funds legal and consulting services, advertisements in local and regional publications, and memberships to various organizations.

The uncertainty of the Governor’s proposal to abolish redevelopment agencies statewide has made it challenging to prepare the recommended FY 2011-12 Agency budget. In addition to the Governor’s proposal, several alternative proposals which include various reductions and structural changes to redevelopment funding are also currently being considered by the State Legislature. The Agency’s budget will likely be under the condition of less funding, however, because no conclusive direction has been set, the numbers included in this recommended budget represent a status quo. A budget amendment will likely be required for the Agency’s budget after the State budget is adopted.

#### **ASSESSMENT AND IMPROVEMENT DISTRICTS**

Sufficient resources will be raised from the special taxes levied on properties in the Redwood Shores Transportation Improvement District, the Pacific Shores Community Facilities District, and

the One Marina Community Facilities District to finance the debt service expenditures required in FY 2011-12.

## **ENTERPRISE FUNDS**

### **Water Fund**

The water enterprise fund should have about \$7.3 million in reserves as of June 30, 2012. In view of the Utilities Committee's direction to have \$2 million and 25% of operating expenses (\$6.3 million) available in an emergency reserve, the water fund is expected to have about \$1 million less in reserves than desired. Staff will be developing strategies for the Utilities Committee, and eventually the City Council, to consider which would increase these reserves to the targeted level. On June 1, 2009, the City Council increased the Basic Monthly Service Charge from \$16.05 to \$16.53 and increased the various Water Consumption Rate tiers by 9%. The increases were primarily driven by a 15% increase in the cost of wholesale water from the San Francisco Public Utilities Commission.

***Water Fund  
Revenues  
\$26.6 Million***

On April 12, 2010 the City Council approved a recommendation from the Council's Utilities Committee and City staff for two additional 9% increases during FY 2010-11 and FY 2011-12 (one 9% increase each fiscal year) to the monthly Water Basic Service Charge and the various Water Consumption Rate tiers. Similar to last fiscal year, these increases are primarily driven by a 15.7% increase in the cost of wholesale water from the San Francisco Public Utilities Commission (SFPUC) during FY 2010-11 and a projected 38.4% increase in FY 2011-12 due to the SFPUC's \$4.6 billion capital improvement upgrade to the Hetch Hetchy system. This substantial increase to the cost of wholesale water from the SFPUC is expected to translate into necessary water rate increases in FY 2012-13 from 12%-15% in order to meet the revenue requirements of the water enterprise fund.

### **Sewer Fund**

On April 12, 2010, the City Council approved rate increases in the Sewer Service Charge for FY 2010-11 and FY 2011-12, taking sewer service charges to \$48.72 and \$53.10 per month, respectively. The increases continue to be driven primarily by the South Bayside System Authority (SBSA) capital replacement program for its wastewater treatment facilities and related infrastructure. SBSA estimates the capital facilities replacement program will cost approximately \$400 million over the next 10 years. Redwood City's share of those costs are estimated to be \$206 million (in 2009 dollars) over the 10-year period.

***Sewer Fund  
Revenues  
\$25.9 Million***

The City has prepared a multi-year financial plan that allows the City to meet the revenue requirements for system operation, maintenance, and replacement for both collection and treatment of the City's wastewater. Through this financial plan, the City expects to meet the costs of providing sewer service through rate increases that will average 9% over the next 10 years. Over that 10-year period, it is anticipated that there will be some fluctuation in sewer rate increases as SBSA's capital improvement project ramps up. As a result, it is anticipated that the largest sewer rate increases will occur in FY 2013-14 and FY 2014-15.

Based on current cash flow projections for the sewer fund, maintaining an average annual rate increase of 9%, the City will meet its financial obligations to the SBSA over the next 10 years and will be able to support the operation, maintenance, and capital improvement needs of the City's sewer collection system. The sewer reserve balance is projected to be \$4.6 million at the end of the fiscal year, June 30, 2012.

## **APPROPRIATIONS LIMIT**

Article XIII B of the California Constitution defines and establishes the City's appropriations limit. No city in California may spend from its "proceeds of taxes" more than the amount of its "appropriations limit." The appropriations limit is determined by a formula contained within Article XIII B of the State Constitution. Redwood City's appropriations limit for FY 2011-12 is estimated to be \$375 million. The FY 2011-12 appropriations subject to limitations are \$66 million. We are well within our legal limit.

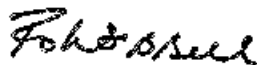
## **ACKNOWLEDGMENTS**

My sincere appreciation and thanks to the talented and capable Finance Department team for the support, research, and production of this document: Brian Ponty, Director of Finance; Alison Freeman, Financial Services Manager; Sylvia Bravo Peters, Administrative Assistant/Deputy Treasurer; Senior Accountants Cecilia Lucas, Kyi Khin, and Rajesh Sewak; Accountant, Jennifer Chang; Information Technology Manager Tony Gelpman, and Senior Information Technology Analyst Debbie Matsuura. Their consistent analysis and attention to details has made this a high-integrity budget process.

Special thanks to Laurel Blaemire, Senior Human Resource Analyst; Jane Yang, Human Resource Technician; Carolyn McLaurin, Senior Human Resource Analyst; and Gary Rogers, Interim Human Resources Director; for their contributions during our labor negotiations and benefit restructuring process. Their tireless efforts have resulted in significant reductions of our projected deficits.

As always, Deanna La Croix has been invaluable with her support in keeping us organized and on track while Malcolm Smith did his usual superb job of drafting and editing elements of this document.

Respectfully submitted on behalf of the Executive Team,



Robert Bell, Ed.D.  
City Manager

# **FIVE YEAR PLAN**

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## **Financial Assumptions Five Year Projection**

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## **FINANCIAL ASSUMPTIONS**

1. Property Tax growth: Secured property taxes are expected to increase 1% in FY 2011-12, increase 2% in FY 2012-13, and increase 3% annually thereafter.
2. Sales Tax growth: Sales tax revenue is expected to grow 2.5% in FY 2011-12, 2.3% in FY 2012-13, and 3.5% in FY 2013-14, and 4% annually thereafter.
3. Transient Occupancy Tax: Transient occupancy tax overall growth is expected to increase 7.5% in FY 2011-12, with 5% growth in FY 2012-13, and 3.5% annually thereafter.
4. Development revenues: Updated to reflect current anticipated projects.
5. No effects of resolution of State budget on the general fund.
6. Excess ERAF rebates will continue \$2.5 million per year through FY 2015-16.
7. No general fund support for capital projects other than transfers of utility users' taxes.
8. General Fund support for the Parking Fund will continue indefinitely.
9. \$1.2 million annual increase in employer retirement contributions in FY 2013-14 thereafter due to investment losses incurred by the California Public Employees Retirement System in FY 2008-09.

City of Redwood City Budget 2011-12

General Fund – Five Year Projection 2010-11 through 2015-16 ('000s)

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 ACTUAL
<b>REVENUES</b>				
Property Taxes	30,370	32,426	34,410	35,321
Sales Tax	19,209	18,136	15,553	15,024
Other Taxes	6,622	6,721	6,080	6,259
Licenses and Permits	1,523	1,558	905	877
Fines and Forfeitures	626	655	452	454
Interest Earnings/Rentals	1,409	1,741	904	1,112
Revenue from Other Agencies	3,641	3,203	3,049	3,005
Charges for Services	5,208	5,365	5,433	6,115
Other Revenues	6,950	7,203	8,218	8,931
Library	931	875	1,723	834
Recreation Revenues	1,706	1,726	1,709	1,691
<b>Total Revenues</b>	<b>78,195</b>	<b>79,609</b>	<b>78,436</b>	<b>79,623</b>
Transfers-In:				
Interest from other funds	1,101	1,078	748	577
Others	329	356	879	1,485
GID 1-64 Maintenance District	250	250	250	250
<b>Total revenues and transfers-in</b>	<b>79,875</b>	<b>81,293</b>	<b>80,313</b>	<b>81,935</b>
<b>EXPENDITURES</b>				
City Council	249	290	313	312
City Manager	1,111	1,381	1,599	1,598
City Attorney	686	760	866	936
City Clerk	522	672	674	610
Human Resources	1,308	1,314	1,287	1,369
Finance & Administrative Support	3,870	2,301	2,082	2,293
Police	25,639	27,909	29,025	27,841
Fire	15,081	16,246	17,491	17,279
Community Development	5,100	5,596	6,240	6,505
Parks & Recreation	11,842	12,820	13,877	13,211
Library	6,167	6,563	8,402	7,247
Public Works Services	1,218	1,277	1,385	1,441
Budget Adjustments				
<b>Total Expenditures</b>	<b>72,793</b>	<b>77,129</b>	<b>83,241</b>	<b>80,642</b>
Transfers-Out	5,254	2,540	2,901	2,414
<b>Total expenditures and transfers-out</b>	<b>78,047</b>	<b>79,669</b>	<b>86,142</b>	<b>83,056</b>
<b>Net surplus (deficit)</b>	<b>1,828</b>	<b>1,624</b>	<b>(5,829)</b>	<b>(1,121)</b>
Net surplus (deficit) as a percentage of general fund revenues and transfers-in:	<b>2.29%</b>	<b>2.00%</b>	<b>-7.26%</b>	<b>-1.37%</b>
Detail of transfers-out:				
gas tax operations	124	225	532	13
gas tax construction				
traffic safety	973	1,045	1,102	1,250
lido landscape district				10
capital projects	2,564	466		
others	1,593	804	1,267	1,141
<b>TOTAL</b>	<b>5,254</b>	<b>2,540</b>	<b>2,901</b>	<b>2,414</b>

City of Redwood City Budget 2011-12

General Fund – Five Year Projection 2010-11 through 2015-16 ('000s)

2010-11 ESTIMATE	2011-12 BUDGET	2012-13 ESTIMATE	2013-14 ESTIMATE	2014-15 ESTIMATE	2015-16 ESTIMATE
34,657	33,951	34,560	35,597	36,665	37,765
15,317	15,696	16,050	16,612	17,276	17,967
6,134	6,409	6,624	6,856	7,095	7,344
1,141	1,352	1,552	1,652	1,752	1,752
451	503	503	503	503	503
787	609	609	609	609	609
2,973	2,843	2,862	2,948	3,037	3,128
5,630	6,473	7,054	7,265	7,483	7,708
7,618	7,512	6,804	7,008	7,219	7,435
811	465	465	479	493	508
1,846	1,912	1,939	1,997	2,057	2,119
<b>77,363</b>	<b>77,724</b>	<b>79,021</b>	<b>81,526</b>	<b>84,189</b>	<b>86,837</b>
300	284	273	262	250	250
1,049	515	453	167	166	168
250	250	250	250	250	250
<b>78,962</b>	<b>78,773</b>	<b>79,997</b>	<b>82,205</b>	<b>84,855</b>	<b>87,505</b>
304	448	392	401	411	421
1,334	1,112	1,121	1,149	1,178	1,208
875	946	970	998	1,028	1,058
614	639	648	664	680	697
1,203	1,301	1,307	1,337	1,369	1,401
2,761	2,867	2,924	2,977	3,032	3,089
27,259	28,720	29,345	30,248	31,180	32,144
15,401	16,172	16,718	17,256	17,811	18,386
5,388	5,435	5,524	5,662	5,804	5,951
12,253	12,061	12,243	12,553	12,872	13,202
6,552	6,586	6,678	6,853	7,034	7,221
1,494	1,342	1,359	1,385	1,411	1,438
95			1,194	1,331	1,488
75,533	77,629	79,229	82,676	85,142	87,705
1,908	1,580	1,445	1,512	1,579	1,649
<b>77,441</b>	<b>79,209</b>	<b>80,674</b>	<b>84,188</b>	<b>86,721</b>	<b>89,354</b>
<b>1,521</b>	<b>(436)</b>	<b>(677)</b>	<b>(1,983)</b>	<b>(1,866)</b>	<b>(1,849)</b>
<b>1.93%</b>	<b>-0.55%</b>	<b>-0.85%</b>	<b>-2.41%</b>	<b>-2.20%</b>	<b>-2.11%</b>
796	745	705	744	785	827
27	28	29	32	33	34
1,085	807	711	736	761	788
1,908	1,580	1,445	1,512	1,579	1,649

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# Budget Summary

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**Changes to FY 11-12 Operating Budget  
Summary of Operations by Program  
Analysis of Budget by Fund  
Summary by Department by Fund  
General Fund Graphs  
Revenue Estimates  
CDBG/HOME Action Plan  
Personnel Allocations**

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Changes to 2011-12 Operating Budget**

<b>GENERAL FUNDS</b>	<b>Updated 11/12 Budget</b>	<b>Savings from Labor Concessions</b>	<b>Programmatic Changes</b>	<b>Adopted 11/12 Budget</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>CITY COUNCIL</b>				
City Council (61110) - p. City Council-2	319,746	(24,449)		295,297
Human Svcs. Assistance (64213) - p. PRCS-64	213,067		(60,756)	152,311
<b>Total</b>	<b>532,813</b>	<b>(24,449)</b>	<b>(60,756)</b>	<b>447,608</b>
<b>CITY MANAGER</b>				
Management/Policy Execution (61210) - p. City Manager-5	671,000	(14,486)		656,514
Community Promotion (61220-222) - p. City Manager-6	461,416	(5,983)		455,433
<b>Total</b>	<b>1,132,416</b>	<b>(20,469)</b>		<b>1,111,947</b>
<b>CITY ATTORNEY</b>				
Legal Services (61510) - p. City Attorney-8	941,910	(19,529)	23,635	946,016
<b>Total</b>	<b>941,910</b>	<b>(19,529)</b>	<b>23,635</b>	<b>946,016</b>
<b>CITY CLERK</b>				
Legisl. Svcs./Records Mgmt. (61310) - p. City Clerk-11	501,800	(3,315)		498,485
Elections (61320) - p. City Clerk-12	125,732	(1,506)		124,226
Council Support (61330) - p. City Clerk-13	16,585			16,585
<b>Total</b>	<b>644,117</b>	<b>(4,821)</b>		<b>639,296</b>
<b>COMMUNITY DEVELOPMENT SERVICES</b>				
Community Development Administration (63010) new			256,060	256,060
Building Regulation (63110) - p. BIT -18	1,740,381	(47,840)		1,692,541
Code Enforcement (63310) - p. BIT-19	827,728	(22,848)		804,880
General Engineering (65121) - p. BIT-21	608,327	(14,839)	(58,737)	534,751
Subdivision Engineering (65122) - p. BIT-22	287,578	(6,777)		280,801
Planning (63210) - p. PHED-80	1,735,168	(24,789)	(32,026)	1,678,353
Strategic Planning (63220) - p. PHED-81	193,451	(4,249)	(1,520)	187,682
<b>Total</b>	<b>5,392,633</b>	<b>(121,342)</b>	<b>163,777</b>	<b>5,435,068</b>
<b>FINANCE</b>				
Financial Services (61430) - p. Finance-30	1,225,996	(38,305)		1,187,691
Admin. Supp. Svcs. (61710) - p. Finance-31	1,685,403	(5,586)		1,679,817
Public Financing Authority Lease Payments (61710) - p. Finance-31	1,100,315			1,100,315
<b>Total</b>	<b>4,011,714</b>	<b>(43,891)</b>		<b>3,967,823</b>
<b>FIRE</b>				
Administration (62210) - p. Fire-43	1,099,919	(30,341)		1,069,578
Operations (62220) - p. Fire-44	14,342,395	(85,658)		14,256,737
Prevention (62230) - p. Fire-45	540,051	(29,404)		510,647
Training (62240) - p. Fire-46	285,526	(5,393)		280,133
Emergency Medical Services (62245) - p. Fire-47	27,079			27,079
Emergency Operations (62260) - p. Fire-48	28,147			28,147
<b>Total</b>	<b>16,323,117</b>	<b>(150,796)</b>		<b>16,172,321</b>
<b>HUMAN RESOURCES</b>				
Human Resources (61610) - p. HR-51	1,321,043	(19,992)		1,301,051
<b>Total</b>	<b>1,321,043</b>	<b>(19,992)</b>		<b>1,301,051</b>

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Changes to 2011-12 Operating Budget**

<b>GENERAL FUNDS (Cont'd)</b>	<b>Updated 11/12 Budget</b>	<b>Savings from Labor Concessions</b>	<b>Programmatic Changes</b>	<b>Adopted 11/12 Budget</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>LIBRARY</b>				
Administrative Svcs. Unit (66251) - p. Library-55	1,294,479	(19,800)		1,274,679
Downtown Library (66261) - p. Library-56	3,150,022	(82,350)		3,067,672
Literacy Services Unit (66281) - p. Library-57	799,606	(26,094)		773,512
Neighborhood Libraries and Outreach (66290) - p. Library-58	1,520,227	(49,897)		1,470,330
<b>Total</b>	<b>6,764,334</b>	<b>(178,141)</b>		<b>6,586,193</b>
<b>PARKS, RECREATION AND COMMUNITY SERVICES</b>				
Fair Oaks Community Center (64211) - p. PRCS-72	939,482	(29,811)		909,671
Information/Referral (64212) - p. PRCS-72	290,639	(11,961)		278,678
Fair Oaks Senior Services (64218) - p. PRCS-72	3,254			3,254
Administration (66110) - p. PRCS-62	564,662	(13,406)		551,256
Civic Cultural Commission (66111) - p. PRCS-63	58,896			58,896
Landscape Maintenance-City (66121) - p. PRCS-66	2,187,183	(49,817)		2,137,366
Landscape Mtc.-Redwood Shores (66122) - p. PRCS-66	1,110,246	(16,542)		1,093,704
Landscape Maintenance - Downtown (66124) - p. PRCS-66	744,542	(20,061)		724,481
Youth and Teen Services (66131) - p. PRCS-73	271,802	(8,075)		263,727
Elementary Activities (66133) - p. PRCS-73	497,242	(11,731)		485,511
Teen Activities (66135) - p. PRCS-73	280,163	(8,368)		271,795
After School Program Grant (66137) - p. PRCS-73	1,316,918	(36,992)		1,279,926
Red Morton Community Center (66142) - p. PRCS-74	1,102,681	(29,328)		1,073,353
Aquatics Program (66145) - p. PRCS-74	170,643	(1,214)		169,429
Adult Sports (66147) - p. PRCS-74	122,740			122,740
Middle School Sports (66148) - p. PRCS-74	217,243	(4,141)		213,102
Special Interest Classes (66161) - p. PRCS-75	782,434	(2,366)		780,068
Sandpiper Community Center (66162) - p. PRCS-75	390,488	(11,920)		378,568
Sandpiper Youth Club (66163) - p. PRCS-75	170,814	(6,920)		163,894
Community Services (66172) - p. PRCS-76	865,792	(22,387)		843,405
Senior Nutrition (66173) - p. PRCS-76	269,461	(11,757)		257,704
<b>Total</b>	<b>12,357,325</b>	<b>(296,797)</b>		<b>12,060,528</b>
<b>POLICE</b>				
Administration (62111) - p. Police-97	5,229,359	(85,137)	60,000	5,204,222
Records (62112) - p. Police-98	1,028,498	(33,600)		994,898
Training (62113) - p. Police-99	477,001	(4,991)		472,010
Property/Evidence (62114) - p. Police-100	202,363	(5,094)		197,269
Police Activities League (62115) - p. Police-101	130,319	(5,242)		125,077
Patrol Services (62131) - p. Police-102	17,811,831	(326,448)	116,510	17,601,893
Criminal Investigation (62134) - p. Police-103	4,204,129	(79,850)		4,124,279
<b>Total</b>	<b>29,083,500</b>	<b>(540,362)</b>	<b>176,510</b>	<b>28,719,648</b>
<b>PUBLIC WORKS SERVICES</b>				
Street System Maintenance (65132) - p. PWS-110	219,605	25,728	(65,808)	179,525
Street Cleaning (65133) - p. PWS-116	115,546	6,587		122,133
Sidewalk Maintenance/Replacement (65134) - p. PWS-111	15,518	(472)		15,046
Street Tree Maintenance (65135) - p. PWS-112	945,278	(13,810)	(120,171)	811,297
Downtown/Entry Feature Maintenance (65136) - p. PWS-113	31,889			31,889
Storm Water Collection/Disposal (65161) - p. PWS-119	251,438	(3,619)	(65,808)	182,011
<b>Total</b>	<b>1,579,274</b>	<b>14,414</b>	<b>(251,787)</b>	<b>1,341,901</b>
<b>TOTAL GENERAL FUNDS</b>	<b>80,084,196</b>	<b>(1,406,175)</b>	<b>51,379</b>	<b>78,729,400</b>

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Changes to 2011-12 Operating Budget**

<b>SPECIAL REVENUE FUNDS</b>	<b>Updated 11/12 Budget</b>	<b>Savings from Labor Concessions</b>	<b>Programmatic Changes</b>	<b>Adopted 11/12 Budget</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>TRAFFIC SAFETY FUND</b>				
<b>Police</b>				
Police Patrol Services (62131) - p. Police-102	128,168		111,832	240,000
<b>Public Works</b>				
Traffic Control Maint. (65131) - p. PWS-109	1,018,469	(3,901)		1,014,568
Paint and Sign Maint. (65137) - p. PWS-114	381,099	(10,826)		370,273
<b>Fund Total</b>	<b>1,527,736</b>	<b>(14,727)</b>	<b>111,832</b>	<b>1,624,841</b>
<b>SPECIAL GAS TAX STREET IMPROVEMENT FUND</b>				
<b>Public Works</b>				
Street System Maint. (65132) - p. PWS-110	784,865	(17,447)		767,418
Street Cleaning (65133) - p. PWS-116	154,798	(4,739)		150,059
Sidewalk Maint. & Replacement (65134) - p. PWS-111	189,401	(3,302)		186,099
Storm Water Coll. & Disposal (65161) - p. PWS-119	322,296	(6,903)		315,393
<b>Fund Total</b>	<b>1,451,360</b>	<b>(32,391)</b>		<b>1,418,969</b>
<b>GID 1-64 MAINTENANCE &amp; OPERATION</b>				
<b>Public Works</b>				
Storm Water Coll. & Disposal (65161) - p. PWS-119	442,963	(2,729)		440,234
<b>Fund Total</b>	<b>442,963</b>	<b>(2,729)</b>		<b>440,234</b>
<b>SEAPORT CENTRE MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121) - p. BIT-21	3,768	(100)		3,668
<b>Public Works</b>				
Water Supply & Distr. (65144) - p. PWS-122	6,832			6,832
Sewer System Maint. (65152) - p. PWS-117	49,406	(708)		48,698
Storm Water Coll. & Disposal (65161) - p. PWS-119	49,541	(877)		48,664
<b>Fund Total</b>	<b>109,547</b>	<b>(1,685)</b>		<b>107,862</b>
<b>SEAPORT LANDSCAPING MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121) - p. BIT-21	3,768	(100)		3,668
<b>Parks/Recreation</b>				
Seaport Blvd. Landscape Maint. (65184) - p. PRCS-68	170,755	(4,964)		165,791
<b>Public Works</b>				
Storm Water Collection and Disposal (65161) - p. PWS-119	24,912	(314)		24,598
<b>Fund Total</b>	<b>199,435</b>	<b>(5,378)</b>		<b>194,057</b>
<b>REDWOOD SHORES LANDSCAPE MAINTENANCE DISTRICT</b>				
<b>Parks/Recreation</b>				
Lido Landscape Maint. (66123) - p. PRCS-67	236,012		280	236,292
<b>Fund Total</b>	<b>236,012</b>		<b>280</b>	<b>236,292</b>
<b>CATEGORICAL GRANTS FUND</b>				
<b>Federal Grants Program</b>				
<b>Community Development</b>				
Admin - Housing Employees (66310) - p. PHED-90	713,313	(2,174)	(145,313)	565,826
Housing Rehabilitation (66320) - p. PHED-91	69,029	(2,338)	30,971	97,662
HOME Administration (66354) - p. PHED-93	452,427	(599)	(88,427)	363,401
	1,234,769	(5,111)	(202,769)	1,026,889

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Changes to 2011-12 Operating Budget**

<b>SPECIAL REVENUE FUNDS (Cont'd)</b>	<b>Updated 11/12 Budget</b>	<b>Savings from Labor Concessions</b>	<b>Programmatic Changes</b>	<b>Adopted 11/12 Budget</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>Rental Income Program</b>				
Rental Rehabilitation Administration (66380) - p. PHED-92	243,582	(2,211)	(18,582)	222,789
<b>AB 1546 Motor Vehicle License Fee Traff. Cong. &amp; Storm Water Pollution</b>				
<b>Public Works</b>				
Street System Maintenance (65132) - p. PWS-110	65,808			65,808
Storm Water Col. & Disposal (65161) - p. PWS-119	76,519	(4,278)	(6,433)	65,808
	<u>142,327</u>	<u>(4,278)</u>	<u>(6,433)</u>	<u>131,616</u>
<b>Measure M Motor Vehicle License Fee</b>				
Street Cleaning (65133)			85,843	85,843
Storm Water Col. & Disposal (65161)			194,904	194,904
			<u>280,747</u>	<u>280,747</u>
<b>Categorical Grants Total</b>	<b>1,620,678</b>	<b>(11,600)</b>	<b>52,963</b>	<b>1,662,041</b>
<b>REDEVELOPMENT AGENCY</b>				
<b>Housing Fund</b>				
Economic Development (61240)		(1,738)	62,366	60,628
Administration (66410) - p. PHED-85	917,429	(10,312)	(110,015)	797,102
Rehabilitation (66471) - p. PHED-85	306,000			306,000
	<u>1,223,429</u>	<u>(12,050)</u>	<u>(47,649)</u>	<u>1,163,730</u>
<b>General Fund</b>				
Economic Development (61240)		(8,015)	375,750	367,735
Debt Service (61423) - p. PHED-86	562,568			562,568
Administration (66410) - p. PHED-86	2,540,283	(47,090)	(309,071)	2,184,122
Tax Revenue Apportionment (66411) - p. PHED-86	1,778,880			1,778,880
RWC Sch. Dist. Prop. Exch. Loan (66418) - p. PHED-86	42,321			42,321
Downtown Development Programs (66429) - p. PHED-86	337,033		(26,570)	310,463
Store Front Improvements (66464) - p. PHED-86	102,000			102,000
RDA Interest on City Loan (66491) - p. PHED-86	354,844			354,844
	<u>5,717,929</u>	<u>(55,105)</u>	<u>40,109</u>	<u>5,702,933</u>
<b>Redevelopment Agency Fund Total</b>	<b>6,941,358</b>	<b>(67,155)</b>	<b>(7,540)</b>	<b>6,866,663</b>
<b>TRANSPORTATION FUND</b>				
<b>Finance</b>				
Admin. Supp. Svcs. (61710) - p. Finance-31	280,579			280,579
Engineering (65121) - p. BIT-21	150,800	(4,208)		146,592
<b>Fund Total</b>	<b>431,379</b>	<b>(4,208)</b>		<b>427,171</b>
<b>LAW ENFORCEMENT GRANTS</b>				
<b>Police</b>				
Citizens' Option for Public Safety (62131) - p. Police-102	100,000		(100,000)	
<b>Fund Total</b>	<b>100,000</b>		<b>(100,000)</b>	
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>13,060,468</b>	<b>(139,873)</b>	<b>57,535</b>	<b>12,978,130</b>

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Changes to 2011-12 Operating Budget**

<b><u>DEBT SERVICE FUNDS</u></b>	<b><u>Updated 11/12 Budget</u></b>	<b><u>Savings from Labor Concessions</u></b>	<b><u>Programmatic Changes</u></b>	<b><u>Adopted 11/12 Budget</u></b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>ASSESSMENT DISTRICTS</b>				
<b>Finance</b>				
Redwood Shores Traffic Improvement District Bonds Administrative Expense Fund (61421) - <b>p. Finance 38</b>	31,084			31,084
Redwood Shores Traffic Improvement District Bonds Debt Service Fund (61423) - <b>p. Finance 38</b>	882,601			882,601
Pacific Shores Bonds Debt Service Fund (61423) - <b>p. Finance 38</b>	2,503,683		(140,868)	2,362,815
Pacific Shores Bonds Administrative Expense Fund (61421) - <b>p. Finance 38</b>	25,000			25,000
One Marina Debt Service Fund (61423)	367,657			367,657
One Marina Administrative Expense Fund (61421)	25,500			25,500
<b>Fund Total</b>	<b>3,835,525</b>		<b>(140,868)</b>	<b>3,694,657</b>
<b>PUBLIC FINANCING AUTHORITY</b>				
<b>Finance</b>				
1998 PFA Lease Revenue Bonds (61423) - <b>p. Finance 40</b>	1,716,218			1,716,218
2003 PFA Refunding Bonds (61423) - <b>p. Finance 39</b>	582,062			582,062
<b>Fund Total</b>	<b>2,298,280</b>			<b>2,298,280</b>
<b>REDEVELOPMENT AGENCY</b>				
2003 RDA Tax Allocation Bonds (61423) - <b>p. Finance 39</b>	1,855,825			1,855,825
<b>Fund Total</b>	<b>1,855,825</b>			<b>1,855,825</b>
<b>TOTAL DEBT SERVICE FUNDS</b>	<b>7,989,630</b>		<b>(140,868)</b>	<b>7,848,762</b>

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Changes to 2011-12 Operating Budget**

<b>ENTERPRISE FUNDS</b>	<b>Updated 11/12 Budget</b>	<b>Savings from Labor Concessions</b>	<b>Programmatic Changes</b>	<b>Adopted 11/12 Budget</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>PARKING DISTRICT FUND</b>				
<b>Community Development Services</b>				
Downtown Facilities Operations (65175) - p. BIT-25	864,386	(2,513)		861,873
<b>Finance</b>				
Revenue Services (61410) - p. Finance-29	77,803	(2,822)		74,981
Debt Service (61423)- p. Finance-40	42,250			42,250
Admin. Support Svcs. (61710) - p. Finance-31	2,055			2,055
	<u>122,108</u>	<u>(2,822)</u>		<u>119,286</u>
<b>Police</b>				
Patrol Services (62131) - p. Police-102	771,874	(13,566)	(59,760)	698,548
<b>Public Works</b>				
Street System Maint. (65132) - p. PWS-110	366,390	(8,911)		357,479
<b>Fund Total</b>	<b><u>2,124,758</u></b>	<b><u>(27,812)</u></b>	<b><u>(59,760)</u></b>	<b><u>2,037,186</u></b>
<b>WATER FUND</b>				
<b>Finance</b>				
Revenue Services (61410) - p. Finance-3	1,602,120	(49,403)		1,552,717
Admin. Support Svcs. (61710) - p. Finance-31	8,097			8,097
	<u>1,610,217</u>	<u>(49,403)</u>		<u>1,560,814</u>
<b>Public Works</b>				
Water Customer Services (65142) - p. PWS-121	1,736,726	(50,071)		1,686,655
Water Supply & Distribution (65144) - p. PWS-122	5,981,752	(85,127)		5,896,625
SFWD Water Purchases (65145) - p. PWS-124	9,775,000			9,775,000
Water Resources Management (65146) - p. PWS-125	842,416	(22,154)		820,262
Recycled Water (65147) - p. PWS-126	5,441,912	(11,070)		5,430,842
	<u>23,777,806</u>	<u>(168,422)</u>		<u>23,609,384</u>
<b>Fund Total</b>	<b><u>25,388,023</u></b>	<b><u>(217,825)</u></b>		<b><u>25,170,198</u></b>
<b>SEWER FUND</b>				
<b>Finance</b>				
Admin. Support Svcs. (61710) - p. Finance-31	8,097			8,097
<b>Public Works</b>				
Sewer System Maint. (65152) - p. PWS-117	6,138,946	(98,965)		6,039,981
Waste Water Treat. & Disposal (65154) - p. PWS-118	15,615,000			15,615,000
Storm Water Coll. & Disposal (65161) - p. PWS-119	785,730	(10,117)		775,613
	<u>22,539,676</u>	<u>(109,082)</u>		<u>22,430,594</u>
<b>Fund Total</b>	<b><u>22,547,773</u></b>	<b><u>(109,082)</u></b>		<b><u>22,438,691</u></b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b><u>50,060,554</u></b>	<b><u>(354,719)</u></b>	<b><u>(59,760)</u></b>	<b><u>49,646,075</u></b>
<b>TOTAL ALL FUNDS, EXCLUDING INTERNAL SERVICE FUNDS</b>	<b><u>151,194,848</u></b>	<b><u>(1,900,767)</u></b>	<b><u>(91,714)</u></b>	<b><u>149,202,367</u></b>

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Changes to 2011-12 Operating Budget**

<u>INTERNAL SERVICE FUNDS</u>	<u>Updated 11/12 Budget</u>	<u>Savings from Labor Concessions</u>	<u>Programmatic Changes</u>	<u>Adopted 11/12 Budget</u>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>EQUIPMENT SERVICES FUND</b>				
<b>Public Works</b>				
Equipment Services (67230) - p. PWS-107	3,516,473	(33,061)		3,483,412
<b>Fund Total</b>	<b>3,516,473</b>	<b>(33,061)</b>		<b>3,483,412</b>
<b>INTERNAL SERVICES FUND</b>				
<b>City Clerk</b>				
Interoffice Mail (67222) - p. City Clerk-14	131,456	(4,598)		126,858
<b>Finance</b>				
Information Technology (67110) - p. Finance-35	2,641,112	(69,055)		2,572,057
Telephone Services (67211) - p. Finance-36	422,645	(10,286)		412,359
Total	3,063,757	(79,341)		2,984,416
<b>Fire</b>				
Fire Operations (62220) - p. Fire-44	88,771			88,771
<b>Police</b>				
Central Dispatching Svcs. (67310) - p. Police-104	2,230,530	(52,270)		2,178,260
<b>Parks/Recreation</b>				
Custodial Services (67241) - p. PRCS-69	1,630,936	(58,343)		1,572,593
Bldg. Maint. & Repair Svcs. (67242) - p. PRCS-70	1,694,767	(41,023)		1,653,744
Total	3,325,703	(99,366)		3,226,337
<b>Fund Total</b>	<b>8,840,217</b>	<b>(235,575)</b>		<b>8,604,642</b>
<b>EMPLOYEE BENEFITS FUND</b>				
<b>Finance</b>				
Employee Benefits (67810) - p. Finance-33	5,173,435		972,000	6,145,435
<b>Fund Total</b>	<b>5,173,435</b>		<b>972,000</b>	<b>6,145,435</b>
<b>WORKERS' COMPENSATION FUND</b>				
<b>Human Resources</b>				
Risk Mgmt. - Workers' Comp (67713) - p. HR-52	2,390,828	(9,469)		2,381,359
<b>Fund Total</b>	<b>2,390,828</b>	<b>(9,469)</b>		<b>2,381,359</b>
<b>GENERAL LIABILITY INSURANCE FUND</b>				
<b>Finance</b>				
Risk Management (67711-715) - p. Finance-32	1,420,092	(4,357)		1,415,735
<b>Fund Total</b>	<b>1,420,092</b>	<b>(4,357)</b>		<b>1,415,735</b>
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>21,341,045</b>	<b>(282,462)</b>	<b>972,000</b>	<b>22,030,583</b>

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Summary of Operations by Program**

**GENERAL FUNDS**

*Refer to 2010-2012 Adopted Budget as noted*

	Employee Costs	Supplies & Services*	Capital Outlay	Total
<b>CITY COUNCIL</b>				
City Council (61110) - <b>p. City Council-2</b>	232,657	62,640		295,297
Human Svcs. Assistance (64213) - <b>p. PRCS-64</b>		152,311		152,311
<b>Total</b>	<b>232,657</b>	<b>214,951</b>		<b>447,608</b>
<b>CITY MANAGER</b>				
Management/Policy Execution (61210) - <b>p. City Manager-5</b>	540,890	115,624		656,514
Community Promotion (61220-222) - <b>p. City Manager-6</b>	208,194	247,239		455,433
<b>Total</b>	<b>749,084</b>	<b>362,863</b>		<b>1,111,947</b>
<b>CITY ATTORNEY</b>				
Legal Services (61510) - <b>p. City Attorney-8</b>	761,525	180,491	4,000	946,016
<b>Total</b>	<b>761,525</b>	<b>180,491</b>	<b>4,000</b>	<b>946,016</b>
<b>CITY CLERK</b>				
Legisl. Svcs./Records Mgmt. (61310) - <b>p. City Clerk-11</b>	337,406	160,079	1,000	498,485
Elections (61320) - <b>p. City Clerk-12</b>	53,924	70,302		124,226
Council Support (61330) - <b>p. City Clerk-13</b>		16,585		16,585
<b>Total</b>	<b>391,330</b>	<b>246,966</b>	<b>1,000</b>	<b>639,296</b>
<b>COMMUNITY DEVELOPMENT SERVICES</b>				
Community Development Administration (63010) <b>new</b>	167,190	88,870		256,060
Building Regulation (63110) - <b>p. BIT -18</b>	1,431,167	261,374		1,692,541
Code Enforcement (63310) - <b>p. BIT-19</b>	586,457	218,423		804,880
General Engineering (65121) - <b>p. BIT-21</b>	224,536	310,215		534,751
Subdivision Engineering (65122) - <b>p. BIT-22</b>	230,440	50,361		280,801
Planning (63210) - <b>p. PHED-80</b>	689,342	989,011		1,678,353
Strategic Planning (63220) - <b>p. PHED-81</b>	155,713	31,969		187,682
<b>Total</b>	<b>3,484,845</b>	<b>1,950,223</b>		<b>5,435,068</b>
<b>FINANCE</b>				
Financial Services (61430) - <b>p. Finance-30</b>	945,504	242,187		1,187,691
Admin. Supp. Svcs. (61710) - <b>p. Finance-31</b>	410,037	1,269,780		1,679,817
Public Financing Authority Lease Payments (61710) - <b>p. Finance-31</b>		1,100,315		1,100,315
<b>Total</b>	<b>1,355,541</b>	<b>2,612,282</b>		<b>3,967,823</b>
<b>FIRE</b>				
Administration (62210) - <b>p. Fire-43</b>	610,240	455,338	4,000	1,069,578
Operations (62220) - <b>p. Fire-44</b>	12,431,098	1,825,639		14,256,737
Prevention (62230) - <b>p. Fire-45</b>	477,450	33,197		510,647
Training (62240) - <b>p. Fire-46</b>	247,886	32,247		280,133
Emergency Medical Services (62245) - <b>p. Fire-47</b>		27,079		27,079
Emergency Operations (62260) - <b>p. Fire-48</b>		28,147		28,147
<b>Total</b>	<b>13,766,674</b>	<b>2,401,647</b>	<b>4,000</b>	<b>16,172,321</b>
<b>HUMAN RESOURCES</b>				
Human Resources (61610) - <b>p. HR-51</b>	761,757	539,294		1,301,051
<b>Total</b>	<b>761,757</b>	<b>539,294</b>		<b>1,301,051</b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Summary of Operations by Program**

<b>GENERAL FUNDS (Cont'd)</b>	<b>Employee Costs</b>	<b>Supplies &amp; Services*</b>	<b>Capital Outlay</b>	<b>Total</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>LIBRARY</b>				
Administrative Svcs. Unit (66251) - p. Library-55	622,045	652,634		1,274,679
Downtown Library (66261) - p. Library-56	1,849,855	1,217,817		3,067,672
Literacy Services Unit (66281) - p. Library-57	728,878	44,634		773,512
Neighborhood Libraries and Outreach (66290) - p. Library-58	1,203,164	267,166		1,470,330
<b>Total</b>	<b>4,403,942</b>	<b>2,182,251</b>		<b>6,586,193</b>
<b>PARKS, RECREATION AND COMMUNITY SERVICES</b>				
Fair Oaks Community Center (64211) - p. PRCS-72	492,144	414,027	3,500	909,671
Information/Referral (64212) - p. PRCS-72	273,546	5,132		278,678
Fair Oaks Senior Services (64218) - p. PRCS-72		3,254		3,254
Administration (66110) - p. PRCS-62	421,904	127,352	2,000	551,256
Civic Cultural Commission (66111) - p. PRCS-63		58,896		58,896
Landscape Maintenance-City (66121) - p. PRCS-66	1,307,300	830,066		2,137,366
Landscape Mtc.-Redwood Shores (66122) - p. PRCS-66	561,749	531,955		1,093,704
Landscape Maintenance - Downtown (66124) - p. PRCS-66	408,216	316,265		724,481
Youth and Teen Services (66131) - p. PRCS-73	163,807	95,920	4,000	263,727
Elementary Activities (66133) - p. PRCS-73	403,015	82,496		485,511
Teen Activities (66135) - p. PRCS-73	238,010	33,785		271,795
After School Program Grant (66137) - p. PRCS-73	1,191,835	88,091		1,279,926
Red Morton Community Center (66142) - p. PRCS-74	534,828	535,525	3,000	1,073,353
Aquatics Program (66145) - p. PRCS-74	71,383	98,046		169,429
Adult Sports (66147) - p. PRCS-74	14,535	108,205		122,740
Middle School Sports (66148) - p. PRCS-74	195,346	17,756		213,102
Special Interest Classes (66161) - p. PRCS-75	80,380	699,688		780,068
Sandpiper Community Center (66162) - p. PRCS-75	195,561	181,007	2,000	378,568
Sandpiper Youth Club (66163) - p. PRCS-75	157,066	6,828		163,894
Community Services (66172) - p. PRCS-76	392,001	438,704	12,700	843,405
Senior Nutrition (66173) - p. PRCS-76	248,986	8,718		257,704
<b>Total</b>	<b>7,351,612</b>	<b>4,681,716</b>	<b>27,200</b>	<b>12,060,528</b>
<b>POLICE</b>				
Administration (62111) - p. Police-97	665,656	4,524,316	14,250	5,204,222
Records (62112) - p. Police-98	928,058	66,840		994,898
Training (62113) - p. Police-99	319,477	152,533		472,010
Property/Evidence (62114) - p. Police-100	167,618	29,651		197,269
Police Activities League (62115) - p. Police-101	21,690	103,387		125,077
Patrol Services (62131) - p. Police-102	16,451,682	1,140,907	9,304	17,601,893
Criminal Investigation (62134) - p. Police-103	3,860,767	252,112	11,400	4,124,279
<b>Total</b>	<b>22,414,948</b>	<b>6,269,746</b>	<b>34,954</b>	<b>28,719,648</b>
<b>PUBLIC WORKS SERVICES</b>				
Street System Maintenance (65132) - p. PWS-110		164,525	15,000	179,525
Street Cleaning (65133) - p. PWS-116		122,133		122,133
Sidewalk Maintenance/Replacement (65134) - p. PWS-111		15,046		15,046
Street Tree Maintenance (65135) - p. PWS-112	307,961	498,761	4,575	811,297
Downtown/Entry Feature Maintenance (65136) - p. PWS-113		31,889		31,889
Storm Water Collection/Disposal (65161) - p. PWS-119		182,011		182,011
<b>Total</b>	<b>307,961</b>	<b>1,014,365</b>	<b>19,575</b>	<b>1,341,901</b>
<b>TOTAL GENERAL FUNDS</b>	<b>55,981,876</b>	<b>22,656,795</b>	<b>90,729</b>	<b>78,729,400</b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Summary of Operations by Program**

<b>SPECIAL REVENUE FUNDS</b>	<b>Employee Costs</b>	<b>Supplies &amp; Services*</b>	<b>Capital Outlay</b>	<b>Total</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>TRAFFIC SAFETY FUND</b>				
<b>Police</b>				
Police Patrol Services (62131) - p. Police-102	90,932	149,068		240,000
<b>Public Works</b>				
Traffic Control Maint. (65131) - p. PWS-109	90,103	924,465		1,014,568
Paint and Sign Maint. (65137) - p. PWS-114	258,601	111,672		370,273
<b>Fund Total</b>	<b>439,636</b>	<b>1,185,205</b>		<b>1,624,841</b>
<b>SPECIAL GAS TAX STREET IMPROVEMENT FUND</b>				
<b>Public Works</b>				
Street System Maint. (65132) - p. PWS-110	459,146	306,472	1,800	767,418
Street Cleaning (65133) - p. PWS-116	142,615	7,444		150,059
Sidewalk Maint. & Replacement (65134) - p. PWS-111	127,575	56,724	1,800	186,099
Storm Water Coll. & Disposal (65161) - p. PWS-119	189,502	125,891		315,393
<b>Fund Total</b>	<b>918,838</b>	<b>496,531</b>	<b>3,600</b>	<b>1,418,969</b>
<b>GID 1-64 MAINTENANCE &amp; OPERATION</b>				
<b>Public Works</b>				
Storm Water Coll. & Disposal (65161) - p. PWS-119	77,383	362,851		440,234
<b>Fund Total</b>	<b>77,383</b>	<b>362,851</b>		<b>440,234</b>
<b>SEAPORT CENTRE MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121) - p. BIT-21	3,654	14		3,668
<b>Public Works</b>				
Water Supply & Distr. (65144) - p. PWS-122		6,832		6,832
Sewer System Maint. (65152) - p. PWS-117	19,444	29,254		48,698
Storm Water Coll. & Disposal (65161) - p. PWS-119	23,032	25,632		48,664
<b>Fund Total</b>	<b>46,130</b>	<b>61,732</b>		<b>107,862</b>
<b>SEAPORT LANDSCAPING MAINTENANCE DISTRICT</b>				
<b>Community Development Services</b>				
General Engineering (65121) - p. BIT-21	3,654	14		3,668
<b>Parks/Recreation</b>				
Seaport Blvd. Landscape Maint. (65184) - p. PRCS-68	117,574	48,217		165,791
<b>Public Works</b>				
Storm Water Collection and Disposal (65161) - p. PWS-119	8,838	15,760		24,598
<b>Fund Total</b>	<b>130,066</b>	<b>63,991</b>		<b>194,057</b>
<b>REDWOOD SHORES LANDSCAPE MAINTENANCE DISTRICT</b>				
<b>Parks/Recreation</b>				
Lido Landscape Maint. (66123) - p. PRCS-67	162,199	74,093		236,292
<b>Fund Total</b>	<b>162,199</b>	<b>74,093</b>		<b>236,292</b>
<b>CATEGORICAL GRANTS FUND</b>				
<b>Federal Grants Program</b>				
<b>Community Development</b>				
Admin - Housing Employees (66310) - p. PHED-90	137,971	427,855		565,826
Housing Rehabilitation (66320) - p. PHED-91	87,435	10,227		97,662
HOME Administration (66354) - p. PHED-93	30,244	333,157		363,401
	255,650	771,239		1,026,889

\*Total includes internal service charges.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Summary of Operations by Program**

<b>SPECIAL REVENUE FUNDS (Cont'd)</b>	<b>Employee Costs</b>	<b>Supplies &amp; Services*</b>	<b>Capital Outlay</b>	<b>Total</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>Rental Income Program</b>				
Rental Rehabilitation Administration (66380) - p. PHED-92	74,042	148,747		222,789
<b>AB 1546 Motor Vehicle License Fee Traff. Cong. &amp; Storm Water Pollution</b>				
<b>Public Works</b>				
Street System Maintenance (65132) - p. PWS-110		65,808		65,808
Storm Water Col. & Disposal (65161) - p. PWS-119		65,808		65,808
		<u>131,616</u>		<u>131,616</u>
<b>Measure M Motor Vehicle License Fee</b>				
Street Cleaning (65133)	73,343	12,500		85,843
Storm Water Col. & Disposal (65161)	15,510	179,394		194,904
	<u>88,853</u>	<u>191,894</u>		<u>280,747</u>
<b>Categorical Grants Total</b>	<b>418,545</b>	<b>1,243,496</b>		<b>1,662,041</b>
<b>REDEVELOPMENT AGENCY</b>				
<b>Housing Fund</b>				
Economic Development (61240)	60,628			60,628
Administration (66410) - p. PHED-85	363,075	434,027		797,102
Rehabilitation (66471) - p. PHED-85		306,000		306,000
	<u>423,703</u>	<u>740,027</u>		<u>1,163,730</u>
<b>General Fund</b>				
Economic Development (61240)	268,895	98,840		367,735
Debt Service (61423) - p. PHED-86		562,568		562,568
Administration (66410) - p. PHED-86	1,773,787	410,335		2,184,122
Tax Revenue Apportionment (66411) - p. PHED-86		1,778,880		1,778,880
RWC Sch. Dist. Prop. Exch. Loan (66418) - p. PHED-86		42,321		42,321
Downtown Development Programs (66429) - p. PHED-86	40,386	270,077		310,463
Store Front Improvements (66464) - p. PHED-86		102,000		102,000
RDA Interest on City Loan (66491) - p. PHED-86		354,844		354,844
	<u>2,083,068</u>	<u>3,619,865</u>		<u>5,702,933</u>
<b>Redevelopment Agency Fund Total</b>	<b>2,506,771</b>	<b>4,359,892</b>		<b>6,866,663</b>
<b>TRANSPORTATION FUND</b>				
<b>Finance</b>				
Admin. Supp. Svcs. (61710) - p. Finance-31		280,579		280,579
Engineering (65121) - p. BIT-21	146,018	574		146,592
<b>Fund Total</b>	<b>146,018</b>	<b>281,153</b>		<b>427,171</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>4,845,586</b>	<b>8,128,944</b>	<b>3,600</b>	<b>12,978,130</b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Summary of Operations by Program**

<b>DEBT SERVICE FUNDS</b>	<b>Employee Costs</b>	<b>Supplies &amp; Services*</b>	<b>Capital Outlay</b>	<b>Total</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>ASSESSMENT DISTRICTS</b>				
<b>Finance</b>				
Redwood Shores Traffic Improvement District Bonds Administrative Expense Fund (61421) - <b>p. Finance 38</b>		31,084		31,084
Redwood Shores Traffic Improvement District Bonds Debt Service Fund (61423) - <b>p. Finance 38</b>		882,601		882,601
Pacific Shores Bonds Debt Service Fund (61423) - <b>p. Finance 38</b>		2,362,815		2,362,815
Pacific Shores Bonds Administrative Expense Fund (61421) - <b>p. Finance 38</b>		25,000		25,000
One Marina Debt Service Fund (61423)		367,657		367,657
One Marina Administrative Expense Fund (61421)		25,500		25,500
<b>Fund Total</b>		<b>3,694,657</b>		<b>3,694,657</b>
<b>PUBLIC FINANCING AUTHORITY</b>				
<b>Finance</b>				
1998 PFA Lease Revenue Bonds (61423) - <b>p. Finance 40</b>		1,716,218		1,716,218
2003 PFA Refunding Bonds (61423) - <b>p. Finance 39</b>		582,062		582,062
<b>Fund Total</b>		<b>2,298,280</b>		<b>2,298,280</b>
<b>REDEVELOPMENT AGENCY</b>				
2003 RDA Tax Allocation Bonds (61423) - <b>p. Finance 39</b>		1,855,825		1,855,825
<b>Fund Total</b>		<b>1,855,825</b>		<b>1,855,825</b>
<b>TOTAL DEBT SERVICE FUNDS</b>		<b>7,848,762</b>		<b>7,848,762</b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Summary of Operations by Program**

<b>ENTERPRISE FUNDS</b>	<b>Employee Costs</b>	<b>Supplies &amp; Services*</b>	<b>Capital Outlay</b>	<b>Total</b>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>PARKING DISTRICT FUND</b>				
<b>Community Development Services</b>				
Downtown Facilities Operations (65175) - p. BIT-25	46,336	815,537		861,873
<b>Finance</b>				
Revenue Services (61410) - p. Finance-29	68,885	6,096		74,981
Debt Service (61423)- p. Finance-40		42,250		42,250
Admin. Support Svcs. (61710) - p. Finance-31		2,055		2,055
	<u>68,885</u>	<u>50,401</u>		<u>119,286</u>
<b>Police</b>				
Patrol Services (62131) - p. Police-102	695,573	2,975		698,548
<b>Public Works</b>				
Street System Maint. (65132) - p. PWS-110	197,068	160,411		357,479
<b>Fund Total</b>	<b><u>1,007,862</u></b>	<b><u>1,029,324</u></b>		<b><u>2,037,186</u></b>
<b>WATER FUND</b>				
<b>Finance</b>				
Revenue Services (61410) - p. Finance-3	860,411	692,306		1,552,717
Admin. Support Svcs. (61710) - p. Finance-31		8,097		8,097
	<u>860,411</u>	<u>700,403</u>		<u>1,560,814</u>
<b>Public Works</b>				
Water Customer Services (65142) - p. PWS-121	1,095,280	581,075	10,300	1,686,655
Water Supply & Distribution (65144) - p. PWS-122	1,804,924	4,076,001	15,700	5,896,625
SFWD Water Purchases (65145) - p. PWS-124		9,775,000		9,775,000
Water Resources Management (65146) - p. PWS-125	555,191	265,071		820,262
Recycled Water (65147) - p. PWS-126	329,983	5,093,359	7,500	5,430,842
	<u>3,785,378</u>	<u>19,790,506</u>	<u>33,500</u>	<u>23,609,384</u>
<b>Fund Total</b>	<b><u>4,645,789</u></b>	<b><u>20,490,909</u></b>	<b><u>33,500</u></b>	<b><u>25,170,198</u></b>
<b>SEWER FUND</b>				
<b>Finance</b>				
Admin. Support Svcs. (61710) - p. Finance-31		8,097		8,097
<b>Public Works</b>				
Sewer System Maint. (65152) - p. PWS-117	1,986,106	4,050,875	3,000	6,039,981
Waste Water Treat. & Disposal (65154) - p. PWS-118		15,615,000		15,615,000
Storm Water Coll. & Disposal (65161) - p. PWS-119	322,241	451,372	2,000	775,613
	<u>2,308,347</u>	<u>20,117,247</u>	<u>5,000</u>	<u>22,430,594</u>
<b>Fund Total</b>	<b><u>2,308,347</u></b>	<b><u>20,125,344</u></b>	<b><u>5,000</u></b>	<b><u>22,438,691</u></b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b><u>7,961,998</u></b>	<b><u>41,645,577</u></b>	<b><u>38,500</u></b>	<b><u>49,646,075</u></b>
<b>TOTAL ALL FUNDS, EXCLUDING INTERNAL SERVICE FUNDS</b>	<b><u>68,789,460</u></b>	<b><u>80,280,078</u></b>	<b><u>132,829</u></b>	<b><u>149,202,367</u></b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012  
Budget Summary**

**Summary of Operations by Program**

<u>INTERNAL SERVICE FUNDS</u>	<u>Employee Costs</u>	<u>Supplies &amp; Services*</u>	<u>Capital Outlay</u>	<u>Total</u>
<i>Refer to 2010-2012 Adopted Budget as noted</i>				
<b>EQUIPMENT SERVICES FUND</b>				
<b>Public Works</b>				
Equipment Services (67230) - p. PWS-107	1,090,710	1,147,277	1,245,425	3,483,412
<b>Fund Total</b>	<b>1,090,710</b>	<b>1,147,277</b>	<b>1,245,425</b>	<b>3,483,412</b>
<b>INTERNAL SERVICES FUND</b>				
<b>City Clerk</b>				
Interoffice Mail (67222) - p. City Clerk-14	108,712	18,146		126,858
<b>Finance</b>				
Information Technology (67110) - p. Finance-35	2,286,465	285,592		2,572,057
Telephone Services (67211) - p. Finance-36	306,888	105,471		412,359
Total	2,593,353	391,063		2,984,416
<b>Fire</b>				
Fire Operations (62220) - p. Fire-44			88,771	88,771
<b>Police</b>				
Central Dispatching Svcs. (67310) - p. Police-104	1,804,606	373,654		2,178,260
<b>Parks/Recreation</b>				
Custodial Services (67241) - p. PRCS-69	1,352,464	220,129		1,572,593
Bldg. Maint. & Repair Svcs. (67242) - p. PRCS-70	963,636	690,108		1,653,744
Total	2,316,100	910,237		3,226,337
<b>Fund Total</b>	<b>6,822,771</b>	<b>1,693,100</b>	<b>88,771</b>	<b>8,604,642</b>
<b>EMPLOYEE BENEFITS FUND</b>				
<b>Finance</b>				
Employee Benefits (67810) - p. Finance-33		6,145,435		6,145,435
<b>Fund Total</b>		<b>6,145,435</b>		<b>6,145,435</b>
<b>WORKERS' COMPENSATION FUND</b>				
<b>Human Resources</b>				
Risk Mgmt. - Workers' Comp (67713) - p. HR-52	282,722	2,098,637		2,381,359
<b>Fund Total</b>	<b>282,722</b>	<b>2,098,637</b>		<b>2,381,359</b>
<b>GENERAL LIABILITY INSURANCE FUND</b>				
<b>Finance</b>				
Risk Management (67711-715) - p. Finance-32	162,957	1,232,778	20,000	1,415,735
<b>Fund Total</b>	<b>162,957</b>	<b>1,232,778</b>	<b>20,000</b>	<b>1,415,735</b>
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>8,359,160</b>	<b>12,317,227</b>	<b>1,354,196</b>	<b>22,030,583</b>

\* Total includes internal service charges.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Analysis of Budget by Fund 2011-12**

	BEGINNING BALANCE	ESTIMATED REVENUES	TRANSFER IN/(OUT)
<b>GENERAL OPERATING FUNDS</b>			
General Fund	19,112,430	75,346,480	(6,773,775)
Library Fund		465,000	6,121,193
Recreation Program Fund		1,912,251	(393,904)
Sandpiper Park, Retiree Medical, & Shores Childcare Reserves			
<i>Subtotal</i>	19,112,430	77,723,731	(1,046,486)
<b>SPECIAL REVENUE FUNDS</b>			
Traffic Safety Fund		880,000	744,841
Special Gas Tax Fund		1,270,534	179,428
GID-64 Maintenance District Fund	1,238,818	701,125	(250,000)
Seaport Centre Maintenance Fund	1,325,747	202,700	
Seaport Blvd.Landscape Mtnc. Fund	355,930	216,964	
Lido Maintenance District Fund	8,505	207,937	28,355
Grants Fund	6,758	1,669,362	
Redevelopment Agency Fund	(1,584,516)	12,951,716	(1,855,825)
S.L.E.S.F. Grant Fund	1,109		
<i>Subtotal</i>	1,352,351	18,100,338	(1,153,201)
<b>CAPITAL IMPROVEMENT FUNDS</b>			
Utility Users Tax Fund		9,535,096	(8,434,781)
Gas Tax Construction Fund	553,859	870,544	1,074,572
Transportation Fund	157,278	1,336,898	
Capital Projects Fund	104,290	1,338,937	6,915,639
GID Facilities Fees Fund	292,882		
Water Capital Projects Fund	(62,411)		2,000,000
Sewer Capital Projects Fund	331,278		2,100,000
Grants & Bond Proceeds			
Construction Grants Fund			
Traffic Impact Fees Fund	2,000,307	270,850	
Parking In-Lieu Fees Fund	181,309		
Traffic Mitigation Funds	3,219,800	48,999	
Parks Impact Fees Fund	122,016	501,581	
<i>Subtotal</i>	6,900,608	13,902,905	3,655,430
<b>DEBT SERVICE FUNDS</b>			
Assessment Districts Fund	3,413,838	3,082,596	
Public Financing Authority Fund	3,936,863	1,103,107	1,855,825
<i>Subtotal</i>	7,350,701	4,185,703	1,855,825
<b>ENTERPRISE FUNDS</b>			
Parking Fund	(9,554)	1,400,000	637,186
Water Fund	7,395,436	26,605,758	(1,322,978)
Sewer Fund	3,872,844	25,879,735	(2,607,277)
<i>Subtotal</i>	11,258,726	53,885,493	(3,293,068)
<b>TOTAL ALL FUNDS</b>	45,974,816	167,798,170	18,500
<i>(excluding Internal Service)</i>			
<b>INTERNAL SERVICE FUNDS</b>			
Equipment Services Fund	6,934,056	4,080,290	
Internal Services Fund	692,161	8,631,575	(18,500)
Workers' Compensation Ins. Fund	585,650	2,408,517	
General Liability Insurance Fund	549,013	1,418,303	
Employee Benefits Fund	2,319,378	4,946,077	
<i>Subtotal</i>	11,080,258	21,484,762	(18,500)
<b>TOTAL ALL FUNDS</b>	<b>57,055,074</b>	<b>189,282,932</b>	

(1) General expenditures are shown net of expenditures that are reimbursed by the Redevelopment Agency.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Analysis of Budget by Fund 2011-12**

TOTAL AVAILABLE	OPERATIONS DEBT SERVICE	CAPITAL IMPROVEMENTS	TOTAL EXPENDITURE	ENDING BALANCE
87,685,135	69,524,545		69,524,545	18,160,590
6,586,193	6,586,193		6,586,193	
1,518,347	1,518,347		1,518,347	
				515,000
<b>95,789,675</b>	<b>77,629,085</b>		<b>77,629,085</b>	<b>18,675,590</b>
1,624,841	1,624,841		1,624,841	
1,449,962	1,418,969		1,418,969	30,993
1,689,943	440,234	800,000	1,240,234	449,709
1,528,447	107,862		107,862	1,420,585
572,894	194,057		194,057	378,837
244,797	236,292		236,292	8,505
1,676,120	1,662,041		1,662,041	14,079
9,511,375	6,866,663		6,866,663	2,644,712
1,109				1,109
<b>18,299,488</b>	<b>12,550,959</b>	<b>800,000</b>	<b>13,350,959</b>	<b>4,948,529</b>
1,100,315	1,100,315		1,100,315	
2,498,975		1,254,000	1,254,000	1,244,975
1,494,176	427,171	1,000,000	1,427,171	67,005
8,358,866		8,243,563	8,243,563	115,303
292,882				292,882
1,937,589		2,000,000	2,000,000	(62,411)
2,431,278		2,100,000	2,100,000	331,278
2,271,157		390,000	390,000	1,881,157
181,309				181,309
3,268,799				3,268,799
623,597				623,597
<b>24,458,943</b>	<b>1,527,486</b>	<b>14,987,563</b>	<b>16,515,049</b>	<b>7,943,894</b>
6,496,434	3,694,657		3,694,657	2,801,777
6,895,795	4,154,105		4,154,105	2,741,690
<b>13,392,229</b>	<b>7,848,762</b>		<b>7,848,762</b>	<b>5,543,467</b>
2,027,632	2,037,186		2,037,186	(9,554)
32,678,217	25,170,198		25,170,198	7,508,019
27,145,302	22,438,691		22,438,691	4,706,611
<b>61,851,151</b>	<b>49,646,075</b>		<b>49,646,075</b>	<b>12,205,076</b>
<b>213,791,486</b>	<b>149,202,367</b>	<b>15,787,563</b>	<b>164,989,930</b>	<b>49,316,556</b>
11,014,346	3,483,412		3,483,412	7,530,934
9,305,236	8,604,642		8,604,642	700,594
2,994,167	2,381,359		2,381,359	612,808
1,967,316	1,415,735		1,415,735	551,581
7,265,455	6,145,435		6,145,435	1,120,020
<b>32,546,520</b>	<b>22,030,583</b>		<b>22,030,583</b>	<b>10,515,937</b>
<b>246,338,006</b>	<b>171,232,950</b>	<b>15,787,563</b>	<b>187,020,513</b>	<b>59,832,493</b>

(2) Despite the projected negative fund balance as of June 30, 2011, the Agency will have sufficient cash available to finance its activities in FY 2011/12 due to a long term loan from the City.

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Budget Summary by Department by Fund 2011-12**

	General Fund	Water Fund	Sewer Fund	Gas Tax Fund	Traffic Safety Fund
City Council					
Legislative/Policy	295,297				
Human Services	152,311				
Total	<u>447,608</u>				
City Manager					
Management/Policy Execution	656,514				
Community Promotion	455,433				
Total	<u>1,111,947</u>				
City Attorney	946,016				
City Clerk					
City Clerk	639,296				
Warehouse Services					
Total	<u>639,296</u>				
Community Development Services					
Community Development Administration	256,060				
Building and Inspection	2,497,421				
Engineering and Construction	815,552				
Downtown Facilities Opertation					
Housing					
Planning and Redevelopment	1,866,035				
Total	<u>5,435,068</u>				
Finance					
Revenue Services		1,552,717			
Financial Services/Debt Svc.	1,187,691				
Administrative Support	1,679,817	8,097	8,097		
Employee Health Benefits					
Risk Management					
Info. Tech./Telephone Services					
Total	<u>2,867,508</u>	<u>1,560,814</u>	<u>8,097</u>		
Fire	16,172,321				
Human Resources					
Human Resources	1,301,051				
Workers' Compensation					
Total	<u>1,301,051</u>				
Library Services	6,586,193				
Parks, Recreation, & Comm. Svcs.					
Human Services	1,191,603				
Parks/Recreation	6,913,374				
Building Services	3,231,070				
Downtown Facilities Opertation	724,481				
Total	<u>12,060,528</u>				
Police	28,719,648				240,000
Public Works Services					
Fleet and MSC Management					
Right-of-Way Maintenance	1,037,757			953,517	1,384,841
Wastewater Mgmt. Services	304,144		22,430,594	465,452	
Water Utility Services		23,609,384			
Total	<u>1,341,901</u>	<u>23,609,384</u>	<u>22,430,594</u>	<u>1,418,969</u>	<u>1,384,841</u>
<b>GRAND TOTAL</b>	<u>77,629,085</u>	<u>25,170,198</u>	<u>22,438,691</u>	<u>1,418,969</u>	<u>1,624,841</u>

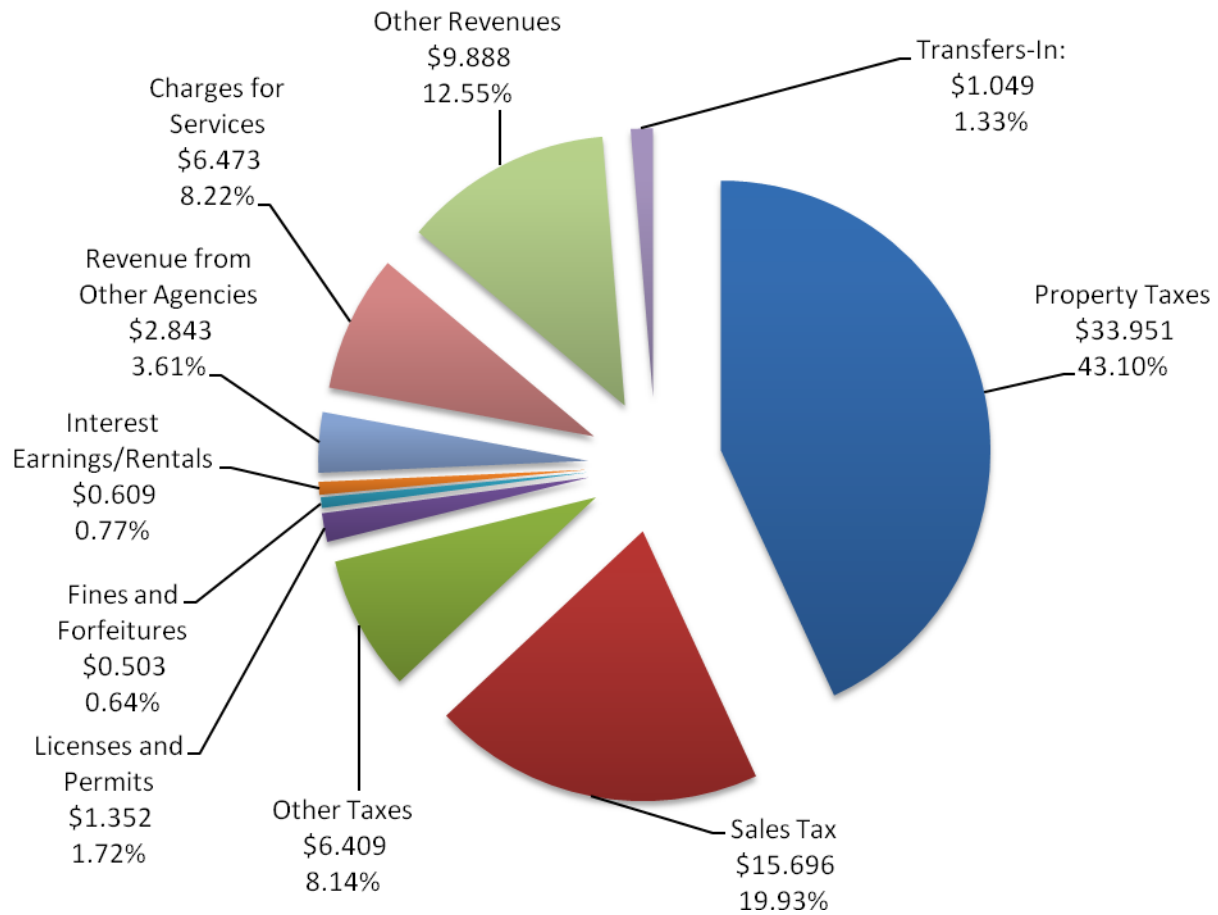
**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Budget Summary by Department by Fund 2011-12**

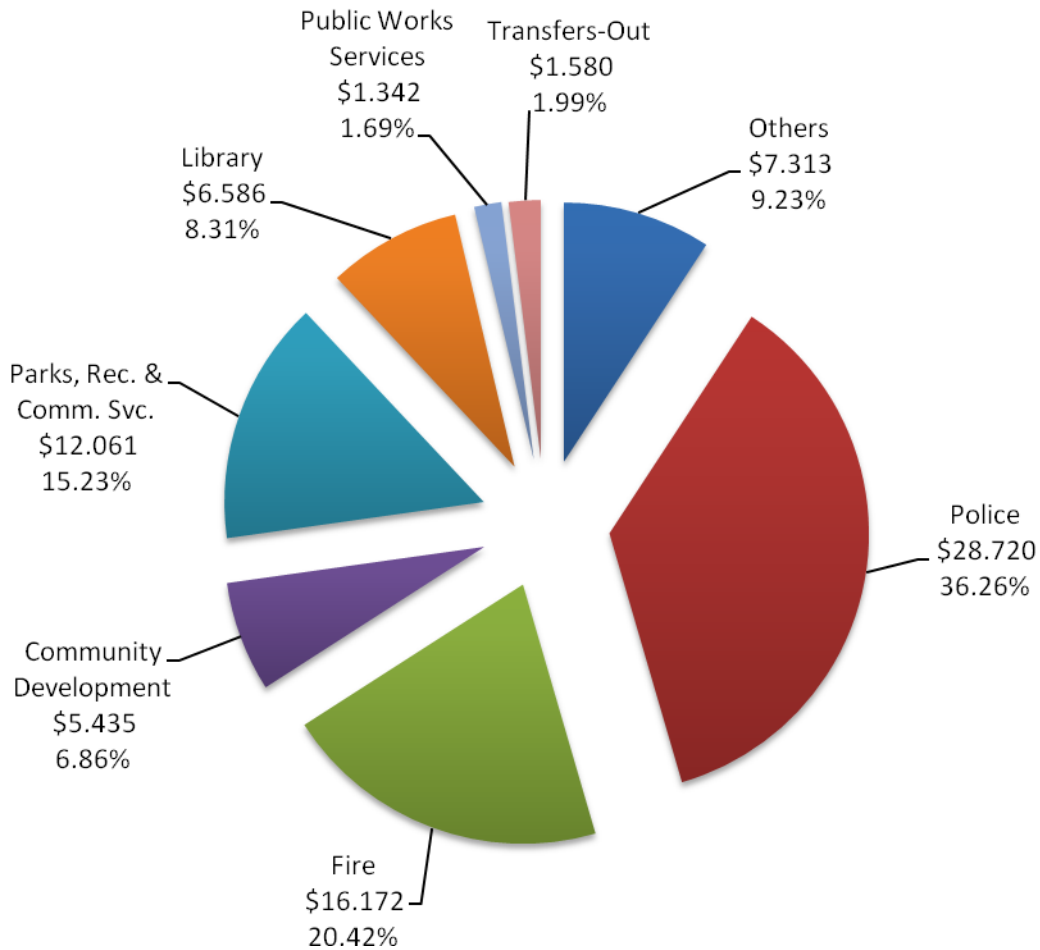
Utility Users Tax Fund	Other Funds	Total All Funds	Internal Service	
\$	\$	\$	\$	
		295,297		City Council
		152,311		Legislative/Policy
		<u>447,608</u>		Human Services
				Total
		656,514		City Manager
		<u>455,433</u>		Management/Policy Execution
				Community Promotion
		1,111,947		Total
		946,016		City Attorney
		639,296		City Clerk
			126,858	City Clerk
				Warehouse Services
		<u>639,296</u>	<u>126,858</u>	Total
		256,060		Community Development Services
		2,497,421		Community Development Administration
	153,928	969,480		Building and Inspection
	861,873	861,873		Engineering and Construction
	1,249,678	1,249,678		Downtown Facilities Operation
	<u>6,866,663</u>	<u>8,732,698</u>		Housing
				Planning and Redevelopment
	9,132,142	14,567,210		Total
	74,981	1,627,698		Finance
	7,891,012	9,078,703		Revenue Services
1,100,315	282,634	3,078,960		Financial Services/Debt Svc.
			6,145,435	Administrative Support
			1,415,735	Employee Health Benefits
			<u>2,984,416</u>	Risk Management
				Info. Tech./Telephone Services
<u>1,100,315</u>	<u>8,248,627</u>	<u>13,785,361</u>	<u>10,545,586</u>	Total
		16,172,321	88,771	Fire
		1,301,051		Human Resources
			2,381,359	Human Resources
		<u>1,301,051</u>	<u>2,381,359</u>	Workers' Compensation
		6,586,193		Total
		1,191,603		Library Services
		6,913,374		Parks, Recreation, & Comm. Svcs.
	402,083	3,633,153	3,226,337	Human Services
		724,481		Parks/Recreation
	<u>402,083</u>	<u>12,462,611</u>	<u>3,226,337</u>	Building Services
	698,548	29,658,196	2,178,260	Downtown Facilities Operation
				Total
			3,483,412	Police
	423,287	3,799,402		Public Works Services
	908,749	24,108,939		Fleet and MSC Management
	<u>6,832</u>	<u>23,616,216</u>		Right-of-Way Maintenance
				Wastewater Mgmt. Services
				Water Utility Services
<u>1,100,315</u>	<u>1,338,868</u>	<u>51,524,557</u>	<u>3,483,412</u>	Total
<u>1,100,315</u>	<u>19,820,268</u>	<u>149,202,367</u>	<u>22,030,583</u>	<b>GRAND TOTAL</b>

### General Fund Revenues <sup>(1)</sup> FY 2011-12 \$ 78.773 Million



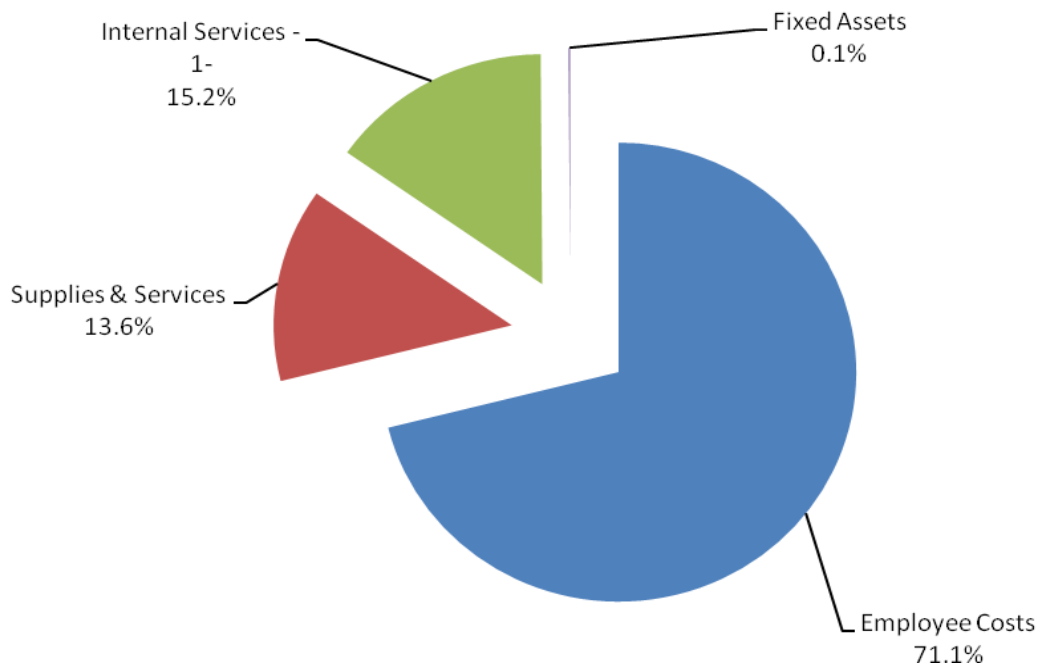
<sup>(1)</sup> In millions.

## General Fund Expenditures <sup>(1)</sup> FY 2011-12 \$79.209 Million



<sup>(1)</sup> In millions.

## General Fund Where \$ Spent FY 2011-12



(1) 53% of internal service fund expenses are attributable to employee costs.

# City of Redwood City Budget 2011-2012

## Budget Summary

## Revenue Estimates

	2008-09	2009-10	2010-11	2010-11	2011-12	2012-13
	ACTUAL	ACTUAL	BUDGET	ESTIMATE	ESTIMATE	ESTIMATE
<b>GENERAL FUND</b>						
<b>A PROPERTY TAXES</b>						
1 Current Year Secured Taxes	24,318,610	24,235,962	24,305,799	24,255,799	24,503,657	24,994,130
2 Current Year Unsecured Taxes	1,297,767	1,270,685	1,243,400	1,141,910	1,141,910	1,145,000
3 Prior Year Taxes	54,448	38,284	25,000	25,000	25,000	25,000
4 Teeter Plan/ERAF Return from County	3,008,754	3,964,173	2,500,000	3,515,067	2,500,000	2,500,000
5 Property Tax In-Lieu of VLF	5,730,537	5,812,242	5,725,783	5,718,787	5,780,207	5,895,811
<b>Subtotal Property Taxes</b>	<b>34,410,116</b>	<b>35,321,346</b>	<b>33,799,982</b>	<b>34,656,563</b>	<b>33,950,774</b>	<b>34,559,941</b>
<b>B OTHER TAXES &amp; FEES</b>						
1 Sales and Use Taxes	15,552,681	15,023,882	14,570,710	15,317,373	15,695,942	16,050,077
2 Franchises Fees	1,564,348	1,486,757	1,565,000	1,529,315	1,556,000	1,586,000
3 Transient Occupancy Taxes	2,761,433	2,657,527	2,400,000	2,978,699	3,202,101	3,362,206
4 Property Transfer Taxes	270,010	714,562	300,000	300,000	325,000	350,000
5 Business License Taxes	1,484,285	1,400,087	1,335,900	1,325,500	1,325,500	1,325,500
<b>Subtotal Other Taxes</b>	<b>21,632,757</b>	<b>21,282,815</b>	<b>20,171,610</b>	<b>21,450,887</b>	<b>22,104,543</b>	<b>22,673,783</b>
<b>C LICENSES AND PERMITS</b>						
1 Building Permits	782,457	774,352	1,200,000	1,000,000	1,200,000	1,400,000
2 Other Licenses and Permits	22,470	12,847	58,030	10,500	11,500	11,500
3 Fire Permits	100,496	89,710	130,000	130,000	140,000	140,000
<b>Subtotal Licenses and Permits</b>	<b>905,423</b>	<b>876,909</b>	<b>1,388,030</b>	<b>1,140,500</b>	<b>1,351,500</b>	<b>1,551,500</b>
<b>D FINES AND FORFEITURES</b>						
1 Parking Fines	469,111	453,841	450,000	450,000	500,000	500,000
2 Administrative Citation Fines	(16,758)		3,000	1,000	3,000	3,000
<b>Subtotal Fines and Forfeitures</b>	<b>452,353</b>	<b>453,841</b>	<b>453,000</b>	<b>451,000</b>	<b>503,000</b>	<b>503,000</b>
<b>E USE OF MONEY AND PROPERTY</b>						
1 Interest Income	503,092	742,295	412,000	410,000	212,000	212,000
2 Rents and Concessions	400,456	369,432	377,000	377,000	397,000	397,000
<b>Subtotal Uses of Money and Property</b>	<b>903,548</b>	<b>1,111,727</b>	<b>789,000</b>	<b>787,000</b>	<b>609,000</b>	<b>609,000</b>
<b>F REVENUE FROM OTHER AGENCIES</b>						
1 Motor Vehicle In-Lieu Fee	262,990	228,797	200,000	291,487	291,487	291,487
2 Proposition 172 Sales Tax	538,386	526,899	500,000	540,000	556,200	576,000
3 Police Officer Training Reimbursement	28,625	10,291	15,000	10,000	10,000	10,000
4 Police Athletic League	95,168	7,305				
5 Homeowner Property Tax Relief	184,613	185,161	190,000	190,000	190,000	190,000
6 State-Mandated Program Reimbursement	20,586	38,170		43,198		
7 Recreation Program Grants	1,109,271	1,196,783	849,483	1,068,335	965,335	965,335
8 State Contribution for Streets	36,300	36,300	36,300	36,300	36,300	36,300
9 County Fair Oaks Info. & Referral Contrib.	71,369	86,319	86,369	86,369	86,369	86,369
10 Fair Oaks Center Contribution/Grants	287,269	287,369	287,369	287,369	287,369	287,369
11 Paramedic Program Contribution	93,093	101,556	102,000	102,000	102,000	102,000
12 Contribution from Port of Redwood City	321,138	300,000	317,520	317,520	317,520	317,520
<b>Subtotal Revenue from Other Agencies</b>	<b>3,048,808</b>	<b>3,004,950</b>	<b>2,584,041</b>	<b>2,972,578</b>	<b>2,842,580</b>	<b>2,862,380</b>
<b>G CHARGES FOR CURRENT SERVICES</b>						
1 Planning Fees	115,654	95,908	85,000	85,000	120,000	150,000
2 Sale of Maps and Publications	3,009	1,277	3,000	3,095	3,000	3,000
3 Fire Services	797,139	420,247	341,500	348,507	1,123,000	1,352,000
4 Fire Inspection Fees	16,698	4,772	146,000	146,000	146,000	292,000
5 Police Services	335,283	272,290	205,000	205,000	190,000	190,000
6 Plan Checking Fees	401,112	379,881	607,500	457,500	547,500	637,500
7 Garbage Collection Franchise Fees	1,976,057	1,900,156	2,075,481	2,065,639	2,162,710	2,227,591
8 Engineering Services	564,507	576,016	562,000	500,000	532,000	543,000
9 Accounting Services	67,339	68,147	68,136	68,136	68,136	68,136
10 Miscellaneous Fees and Charges	4,547	5,117	6,000	6,000	6,000	6,000
11 Senior Advisory Council Reimbursement	172,691	152,563	201,477	135,000	135,000	135,000
12 Reimbursable Planning Contracts	446,316	1,726,166	1,000,000	1,000,000	800,000	800,000
13 SBSA Landscape Maintenance Services	103,320	95,490	54,569	31,635		
14 Shopping Cart Collection Fees	46,948	38,066	50,000	50,000	50,000	50,000
15 Planning Cost Recovery	251,617	234,615	300,000	250,000	300,000	300,000
16 Courthouse Square Rental Income	1,944	2,241	2,500	2,500	3,500	3,500
17 After School Program Fees	129,011	141,725	276,000	276,000	286,000	296,000
<b>Subtotal Charges for Current Services</b>	<b>5,433,192</b>	<b>6,114,677</b>	<b>5,984,163</b>	<b>5,630,012</b>	<b>6,472,846</b>	<b>7,053,727</b>

# City of Redwood City Budget 2011-2012

## Budget Summary

## Revenue Estimates

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2010-11 ESTIMATE	2011-12 ESTIMATE	2012-13 ESTIMATE
<b>H OTHER REVENUE</b>						
1 Water Fund	2,249,010	2,250,000	2,262,500	2,262,500	2,262,500	2,262,500
2 Sewer Fund	1,600,100	1,871,542	1,865,119	1,865,119	1,865,119	1,865,119
3 Parking Fund	42,000	42,000	42,000	42,000	42,000	42,000
4 Interdepartmental Operating Transfers	2,547,971	2,192,784	1,978,903	1,978,903	1,803,015	1,823,657
5 Other Revenues	1,778,974	2,573,865	1,557,247	1,469,345	1,539,603	811,086
<b>Subtotal Other Revenue</b>	<b>8,218,055</b>	<b>8,930,191</b>	<b>7,705,769</b>	<b>7,617,867</b>	<b>7,512,237</b>	<b>6,804,362</b>
<b>I LIBRARY REVENUE</b>						
1 Library Grants	1,337,126	440,128	220,000	456,087	110,000	110,000
2 County Contribution to Fair Oaks Library	250,735	267,896	245,000	245,000	245,000	245,000
3 Library Services	134,949	125,782	110,000	110,000	110,000	110,000
<b>Subtotal Library Revenue</b>	<b>1,722,810</b>	<b>833,806</b>	<b>575,000</b>	<b>811,087</b>	<b>465,000</b>	<b>465,000</b>
<b>J RECREATION REVENUES</b>						
1 Recreation Program Fees	1,709,253	1,691,391	1,843,620	1,845,820	1,912,251	1,938,803
<b>Subtotal Recreation Program Fees</b>	<b>1,709,253</b>	<b>1,691,391</b>	<b>1,843,620</b>	<b>1,845,820</b>	<b>1,912,251</b>	<b>1,938,803</b>
<b>Total General Fund Revenues</b>	<b>78,436,315</b>	<b>79,621,653</b>	<b>75,294,215</b>	<b>77,363,314</b>	<b>77,723,731</b>	<b>79,021,496</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>A TRAFFIC SAFETY FUND</b>						
1 Traffic Fines	452,366	771,868	565,000	741,675	880,000	940,000
<b>Subtotal Traffic Fines</b>	<b>452,366</b>	<b>771,868</b>	<b>565,000</b>	<b>741,675</b>	<b>880,000</b>	<b>940,000</b>
<b>B GAS TAX OPERATING FUNDS</b>						
1 Gas Tax Section 2107 and 2017.5	559,746	573,506	553,880	569,963	558,777	558,777
2 Gas Tax Section 2105	414,929	424,676	410,140	422,653	414,248	414,248
3 Gas Tax Section 2106	302,595	307,631	302,369	303,546	297,509	297,509
4 Gas Tax Interest Income	(22,154)	(16,873)				
5 Hauling Fees and Miscellaneous	26,766	57,545		11,605		
<b>Subtotal Gas Tax Funds</b>	<b>1,281,882</b>	<b>1,346,485</b>	<b>1,266,389</b>	<b>1,307,767</b>	<b>1,270,534</b>	<b>1,270,534</b>
<b>C MAINTENANCE DISTRICTS</b>						
1 GID 1-64	733,953	733,804	698,913	710,000	701,125	713,435
2 Seaport Centre	224,612	219,677	213,800	202,623	202,700	202,700
3 Seaport Boulevard	222,801	228,253	218,224	216,847	216,964	217,054
4 Lido Area	190,100	195,435	200,905	200,905	207,937	215,214
<b>Subtotal Maintenance District Funds</b>	<b>1,371,466</b>	<b>1,377,169</b>	<b>1,331,842</b>	<b>1,330,375</b>	<b>1,328,726</b>	<b>1,348,403</b>
<b>D GRANTS</b>						
1 Interest Income	36,833	28,815		10,702		
2 Community Development Block Grant	907,975	2,278,082	1,234,258	1,234,258	1,032,000	1,032,000
3 Program Income	132,161	221,139	250,000	192,518	225,000	225,000
4 Other Grants		17,160				
5 Vehicle License Fee Surcharge	107,989	217,393	76,462	130,000	412,362	346,554
<b>Subtotal Grants</b>	<b>1,184,958</b>	<b>2,762,589</b>	<b>1,560,720</b>	<b>1,567,478</b>	<b>1,669,362</b>	<b>1,603,554</b>
<b>E REDEVELOPMENT HOUSING FUND</b>						
1 Property Tax Increment	2,832,195	2,831,987	2,769,885	2,769,885	2,743,939	2,743,939
2 Interest Income	224,736	239,371	665,568	652,568	639,568	639,568
3 Miscellaneous Revenue	775	729		709		
4 County Waiver - 2nd Area	1,786,990	1,842,064	1,817,308	1,817,308	1,662,669	
<b>Subtotal Redevelopment Housing Fund</b>	<b>4,844,696</b>	<b>4,914,151</b>	<b>5,252,761</b>	<b>5,240,470</b>	<b>5,046,176</b>	<b>3,383,507</b>
<b>F REDEVELOPMENT GENERAL FUND</b>						
1 Property Tax Increment	8,052,739	8,056,626	7,830,992	7,830,992	7,899,540	7,899,540
2 Interest Income	101,869	90,141	3,800	24,000	6,000	6,000
3 Other Revenues	198,802	164,662	6,000	169,491		
<b>Subtotal Redevelopment General Fund</b>	<b>8,353,410</b>	<b>8,311,429</b>	<b>7,840,792</b>	<b>8,024,483</b>	<b>7,905,540</b>	<b>7,905,540</b>
<b>Subtotal All Redevelopment Agency Funds</b>	<b>13,198,106</b>	<b>13,225,580</b>	<b>13,093,553</b>	<b>13,264,953</b>	<b>12,951,716</b>	<b>11,289,047</b>
<b>G SUPPLEMENTAL LAW ENFORCEMENT SERVICES FUND GRANT</b>						
1 S.L.E.S.F. Grant	73,010	140,905	100,000	100,000		
2 Interest Income	387	1,291		1,109		
<b>Subtotal S.L.E.S.F. Grant</b>	<b>73,397</b>	<b>142,196</b>	<b>100,000</b>	<b>101,109</b>		
<b>Total Special Revenue Funds</b>	<b>17,562,175</b>	<b>19,625,887</b>	<b>17,917,504</b>	<b>18,313,357</b>	<b>18,100,338</b>	<b>16,451,538</b>

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Revenue Estimates**

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2010-11 ESTIMATE	2011-12 ESTIMATE	2012-13 ESTIMATE
<b><u>CAPITAL PROJECT FUNDS</u></b>						
<b>A CAPITAL PROJECTS FUND</b>						
1 Utility Users Taxes	10,041,673	9,681,668	9,562,142	9,562,142	9,535,096	9,518,283
2 Other Revenues	565,688	2,626,978	14,000	61,827	1,073,795	14,000
3 Interest Income	690,976	532,742	436,480	280,480	265,142	254,374
<b>Subtotal Capital Projects Fund</b>	<b>11,298,337</b>	<b>12,841,388</b>	<b>10,012,622</b>	<b>9,904,449</b>	<b>10,874,033</b>	<b>9,786,657</b>
<b>B TRANSPORTATION FUND</b>						
1 Measure 'A' Funds	1,238,561	1,208,945	1,199,657	1,293,856	1,324,909	1,364,656
2 Miscellaneous Contributions	107,216					
3 Interest Income	25,575	16,002	11,078	10,646	11,989	26,153
<b>Subtotal Measure 'A' Funds</b>	<b>1,371,352</b>	<b>1,224,947</b>	<b>1,210,735</b>	<b>1,304,502</b>	<b>1,336,898</b>	<b>1,390,809</b>
<b>C GID 1-64 FACILITIES FEES FUND</b>						
1 Interest Income	113,113	61,744		10,111		
<b>Subtotal GID-64 Facilities Fees Fund</b>	<b>113,113</b>	<b>61,744</b>		<b>10,111</b>		
<b>D CONSTRUCTION GRANTS FUND</b>						
1 Transportation Grants	1,892,010	1,997,942		1,091,985		
2 Interest Income	15,418	(538)		9,728		
<b>Subtotal Construction Grants Fund</b>	<b>1,907,428</b>	<b>1,997,404</b>		<b>1,101,713</b>		
<b>E TRAFFIC MITIGATION FEES FUND</b>						
1 Interest Income	139,869	111,965	85,000	48,999	48,999	73,999
<b>Subtotal Traffic Mitigation Fees Fund</b>	<b>139,869</b>	<b>111,965</b>	<b>85,000</b>	<b>48,999</b>	<b>48,999</b>	<b>73,999</b>
<b>F TRAFFIC IMPACT FEES FUND</b>						
1 Traffic Impact Fees	216,340	229,581	217,750	217,750	217,750	217,750
2 Interest Income	87,180	49,548	34,368	51,700	53,100	53,100
<b>Subtotal Traffic Impact Fees Fund</b>	<b>303,520</b>	<b>279,129</b>	<b>252,118</b>	<b>269,450</b>	<b>270,850</b>	<b>270,850</b>
<b>G ASSESSMENT DISTRICT BOND PROCEEDS AND INTEREST INCOME</b>						
1 Redwood Shores Traffic Improvement	37,959	14,051				
2 Pacific Shores Traffic Improvement	1,404					
<b>Subtotal Assessment District Fund</b>	<b>39,363</b>	<b>14,051</b>				
<b>H PARKS IMPACT FEES FUND</b>						
1 Developer Contributions	9,998	47,634		30,000	500,000	
2 Interest Income	1,234	1,488	1,581	1,581	1,581	1,581
<b>Subtotal Parks Impact Fees Fund</b>	<b>11,232</b>	<b>49,122</b>	<b>1,581</b>	<b>31,581</b>	<b>501,581</b>	<b>1,581</b>
<b>I GAS TAX CONSTRUCTION FUND</b>						
1 Propostion 42 Replacemt Revenues		10,500	769,472	786,342	870,544	870,544
<b>Subtotal Gas Tax Construction Fund</b>		<b>10,500</b>	<b>769,472</b>	<b>786,342</b>	<b>870,544</b>	<b>870,544</b>
<b>J PARKING IN-LIEU FEES FUND</b>						
1 Parking In-Lieu Fees	3,126	73,702		1,548		
<b>Subtotal Parking In-Lieu Fees Fund</b>	<b>3,126</b>	<b>73,702</b>		<b>1,548</b>		
<b>K WATER CAPITAL PROJECT FUND</b>						
1 Federal & State Grants	1,195,947	189,669		1,037,656		
2 Contributions				2,335,750		
<b>Subtotal Water Capital Project Fund</b>	<b>1,195,947</b>	<b>189,669</b>		<b>3,373,406</b>		
<b>Total Capital Project Funds</b>	<b>16,383,287</b>	<b>16,853,621</b>	<b>12,331,528</b>	<b>16,832,101</b>	<b>13,902,905</b>	<b>12,394,440</b>
<b><u>DEBT SERVICE FUNDS</u></b>						
<b>A GID 1-64 FACILITIES BONDS</b>						
1 Interest Income	921					
<b>Subtotal GID 1-64 Facilities Fund</b>	<b>921</b>					
<b>B GID 1-64 RECLAMATION BONDS</b>						
1 Interest Income	1,551					
<b>Subtotal GID 1-64 Reclamation Fund</b>	<b>1,551</b>					
<b>C PUBLIC FINANCE AUTHORITY</b>						
1 Rental Income	2,152,335	2,246,494	2,286,146	2,286,146	1,059,827	971,498
2 Interest Income	63,081	64,562	58,100	58,100	43,280	
<b>Subtotal Public Finance Authority</b>	<b>2,215,416</b>	<b>2,311,056</b>	<b>2,344,246</b>	<b>2,344,246</b>	<b>1,103,107</b>	<b>971,498</b>

# City of Redwood City Budget 2011-2012

## Budget Summary

## Revenue Estimates

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2010-11 ESTIMATE	2011-12 ESTIMATE	2012-13 ESTIMATE
<b>D 1997 TAX ALLOCATION BONDS</b>						
1 Interest Income	102,237	37,939				
<b>Subtotal 1997 Tax Allocation Bonds</b>	<b>102,237</b>	<b>37,939</b>				
<b>E CITY HALL FINANCING</b>						
1 Interest Income	(50,671)	16,503				
<b>Subtotal Interest Income</b>	<b>(50,671)</b>	<b>16,503</b>				
<b>F SEAPORT CONSOLIDATED ASSESSMENT DISTRICT</b>						
1 Interest Income	5,962					
<b>Subtotal Seaport Consolidated Assessment Dis</b>	<b>5,962</b>					
<b>G PACIFIC SHORES ASSESSMENT DISTRICT</b>						
1 Assessments	2,005,677	1,787,692	2,039,090	2,039,090	2,004,080	2,004,580
2 Interest Income	133,822	128,157	128,812	128,892	103,906	103,906
<b>Subtotal Pacific Shores Assessment Dist. Fund</b>	<b>2,139,499</b>	<b>1,915,849</b>	<b>2,167,902</b>	<b>2,167,982</b>	<b>2,107,986</b>	<b>2,108,486</b>
<b>H REDWOOD SHORES TRANSPORTATION ASSESSMENT DISTRICT</b>						
1 Assessments	853,650	837,289	912,313	912,313	912,323	909,695
2 Interest Income	21,449	23,641	26,300	26,397	29,300	29,300
<b>Subtotal Pacific Shores Assessment Dist. Fund</b>	<b>875,099</b>	<b>860,930</b>	<b>938,613</b>	<b>938,710</b>	<b>941,623</b>	<b>938,995</b>
<b>I ONE MARINA ASSESSMENT DISTRICT</b>						
1 Assessments					32,987	377,145
<b>Subtotal Pacific Shores Assessment District Fun</b>					<b>32,987</b>	<b>377,145</b>
<b>Total Debt Service Funds</b>	<b>5,290,014</b>	<b>5,142,277</b>	<b>5,450,761</b>	<b>5,450,938</b>	<b>4,185,703</b>	<b>4,396,124</b>
<b>ENTERPRISE FUNDS</b>						
<b>A PARKING</b>						
1 Property Taxes	28,390	25,904	25,000	25,000	25,000	25,000
2 Parking Fees	840,414	935,328	1,274,000	1,100,000	1,375,000	1,506,000
3 Interest Income	(14,715)	(9,739)				
<b>Subtotal Parking Fund</b>	<b>854,089</b>	<b>951,493</b>	<b>1,299,000</b>	<b>1,125,000</b>	<b>1,400,000</b>	<b>1,531,000</b>
<b>B WATER UTILITY</b>						
1 Interest Income	950,066	327,591	193,959	121,478	124,458	140,630
2 Facility Fees	179,675	186,751	125,000	195,509	129,300	129,300
3 Connection Fees	114,408	77,216	125,000	46,000	125,000	125,000
4 Basic Service Charges	7,957,042	8,135,744	8,862,000	8,862,000	9,682,000	10,868,000
5 Water Sales	14,705,291	14,467,457	16,405,000	16,405,000	16,440,000	18,339,000
6 Ration Penalties	27,537	(107,746)				
7 Miscellaneous Revenues	135,934	160,858	50,000	105,000	105,000	105,000
8 Capital Grants/Loans	1,159,153	38,230		608,741		
<b>Subtotal Water Utility Fund</b>	<b>25,229,106</b>	<b>23,286,101</b>	<b>25,760,959</b>	<b>26,343,728</b>	<b>26,605,758</b>	<b>29,706,930</b>
<b>C SEWER UTILITY</b>						
1 Interest Income	98,640	93,869	101,904	61,827	68,740	92,680
2 Facility Fees	92,861	124,835	100,000	159,986	100,000	100,000
3 Sewer Connection Fees	2,200	3,300				
4 Sewer Service Charges	15,407,449	16,680,966	18,250,000	18,250,000	20,730,000	22,640,000
5 Fair Oaks District	2,505,916	2,618,562	3,558,823	3,558,823	3,893,818	4,959,375
6 Emerald Lakes Area	712,606	777,038	866,555	866,555	978,021	1,066,059
7 Woodside Sewer Service	42,684	37,996	42,622	62,538	59,156	75,573
8 Miscellaneous Revenues	74,012	48,855	75,000	50,000	50,000	50,000
<b>Subtotal Sewer Utility Fund</b>	<b>18,936,368</b>	<b>20,385,421</b>	<b>22,994,904</b>	<b>23,009,729</b>	<b>25,879,735</b>	<b>28,983,687</b>
<b>Total Enterprise Funds</b>	<b>45,019,563</b>	<b>44,623,015</b>	<b>50,054,863</b>	<b>50,478,457</b>	<b>53,885,493</b>	<b>60,221,617</b>
<b>INTERNAL SERVICE FUNDS</b>						
<b>A EQUIPMENT SERVICES FUND</b>						
1 Internal Service Charges	3,587,001	3,803,934	3,836,771	3,836,771	3,816,290	3,863,702
2 Interest Income	172,203	145,923	126,135	80,500	74,000	
3 Miscellaneous	305,873	202,278	247,639	257,348	190,000	194,000
<b>Subtotal Equipment Services Fund</b>	<b>4,065,077</b>	<b>4,152,135</b>	<b>4,210,545</b>	<b>4,174,619</b>	<b>4,080,290</b>	<b>4,057,702</b>

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Revenue Estimates**

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2010-11 ESTIMATE	2011-12 ESTIMATE	2012-13 ESTIMATE
<b>B INTERNAL SERVICES FUND</b>						
1 Facility Maintenance Services	1,501,306	1,573,508	1,607,657	1,607,657	1,661,307	1,686,923
2 Facility Custodial Services	1,661,753	1,644,172	1,561,897	1,561,897	1,583,230	1,607,965
3 Central Services	151,674	161,341	128,632	128,632	127,280	127,989
4 Information Technology (IT) Services	1,760,827	1,596,951	1,590,760	1,590,760	1,640,449	1,673,271
5 IT Services - Other Agencies	889,548	932,253	904,555	912,924	924,538	947,850
6 Telephone Services	429,470	426,485	389,184	398,184	404,996	412,290
7 Communication Services	2,451,416	2,310,463	2,173,525	2,173,525	2,181,304	2,218,622
8 Fire Equipment Replacement	88,771	88,771	88,771	88,771	88,771	88,771
9 Miscellaneous	100,927	16,049	1,200	1,200	1,200	1,200
10 Interest Income	57,268	44,290	33,000	20,000	18,500	18,500
<b>Subtotal Internal Services Fund</b>	<b>9,092,960</b>	<b>8,794,283</b>	<b>8,479,181</b>	<b>8,483,550</b>	<b>8,631,575</b>	<b>8,783,381</b>
<b>C WORKERS' COMPENSATION INSURANCE FUND</b>						
1 Workers' Comp. Insurance Charges	2,128,560	2,195,182	2,285,731	2,285,731	2,290,441	2,299,025
2 Charges to Port	24,134	25,133	25,459	25,459	26,183	26,453
3 Interest Income	245,781	204,673	83,932	83,932	91,893	91,893
<b>Subtotal Worker's Compensation Ins. Fund</b>	<b>2,398,475</b>	<b>2,424,988</b>	<b>2,395,122</b>	<b>2,395,122</b>	<b>2,408,517</b>	<b>2,417,371</b>
<b>D GENERAL LIABILITY INSURANCE FUND</b>						
1 General Liability Insurance Charges	1,324,226	1,349,370	1,376,644	1,376,644	1,404,993	1,416,608
2 Insurance Pool Dividends	947	911		27,616		
3 Interest Income	78,164	21,152	30,577	30,577	13,310	13,310
<b>Subtotal General Liability Insurance Fund</b>	<b>1,403,337</b>	<b>1,371,433</b>	<b>1,407,221</b>	<b>1,434,837</b>	<b>1,418,303</b>	<b>1,429,918</b>
<b>E EMPLOYEE BENEFITS FUND</b>						
1 Charges and Interest	4,042,438	4,756,363	4,798,718	4,798,748	4,946,077	6,077,530
<b>Subtotal Employee Benefits Fund</b>	<b>4,042,438</b>	<b>4,756,363</b>	<b>4,798,718</b>	<b>4,798,748</b>	<b>4,946,077</b>	<b>6,077,530</b>
<b>Total Internal Services Funds</b>	<b>21,002,287</b>	<b>21,499,202</b>	<b>21,290,787</b>	<b>21,286,876</b>	<b>21,484,762</b>	<b>22,765,902</b>
<b>TOTAL REVENUES ALL FUNDS</b>	<b>183,693,641</b>	<b>187,365,655</b>	<b>182,339,658</b>	<b>189,725,043</b>	<b>189,282,932</b>	<b>195,251,117</b>

**Community Development Block Grant (CDBG)  
HOME Investment Partnership Program (HOME)  
2011-2012 ACTION PLAN BUDGET**

<b>CDBG ENTITLEMENT</b>	<b>Amount (\$)</b>
<b><u>Administration, Planning &amp; Fair Housing</u></b>	\$
General Administration	139,000
Project Sentinel Fair Housing Services	<u>40,000</u>
Subtotal	179,000
<b><u>Housing</u></b>	
CID - Housing Accessibility Modification Program	15,000
Casa de Redwood - Elevator Upgrades	50,000
Home Improvement Program Support	100,000
MidPen Housing - City Center Deck Repair	100,000
Rebuilding Together - Nation Rebuilding Day	<u>20,000</u>
Subtotal	285,000
<b><u>Homeless Programs</u></b>	
Mental Health Association - Spring Street Shelter	12,000
Samaritan House - Safe Harbor Shelter	10,000
Shelter Network - Maple Street Shelter	13,250
Shelter Network - Redwood Family House	25,000
YFES - Daybreak Shelter for Homeless Youth	<u>12,000</u>
Subtotal	72,250
<b><u>Human Services</u></b>	
Bay Area Legal Aid - Domestic Violence Legal Safety Net Project	10,000
CORA - Emergency Shelter for Domestic Violence Survivors	10,000
HIP Housing (Human Investment Project) - Home Sharing Program	12,000
Legal Aid Society - Homesavers	10,000
Ombudsman of San Mateo County - Ombudsman Services	10,000
Peninsula Family Services - Nutrition & Safety Net Services	<u>10,000</u>
Subtotal	62,000
<b><u>Non-Housing Community Development- Economic Development</u></b>	
Renaissance - Entrepreneur Training Program <sup>-1</sup>	<u>83,750</u>
Subtotal	83,750
<b>TOTAL CDBG ENTITLEMENT</b>	<b>682,000</b>
 <b>CDBG REVOLVING LOAN FUND – DEDICATED PROGRAM INCOME</b>	
Home Improvement Program Support	75,000
Single Family Loans	75,000
Multi-family Rehabilitation Loans	<u>75,000</u>
Subtotal	225,000
<b>TOTAL CDBG REVOLVING LOAN FUND</b>	<b>225,000</b>
 <b>HOME ENTITLEMENT</b>	
HOME Administration	36,200
CHDO Set-aside	54,300
Site Acquisition for Affordable Housing <sup>-2</sup>	<u>273,500</u>
Subtotal	364,000
<b>TOTAL HOME ENTITLEMENT</b>	<b>364,000</b>
<b>TOTAL BUDGET</b>	<b>1,271,000</b>

<sup>1</sup> Activity was allocated \$12,000 from CDBG Program Income (unallocated prior year revenue).

<sup>2</sup> Activity was allocated \$2,000 from HOME Program Income (unallocated prior year revenue).

**2011-2012  
ACTION PLAN ESTIMATED REVENUE**

	<u>Amount (\$)</u>
<b>CDBG</b>	\$
CDBG Entitlement Grant	670,000
CDBG Program Income 2010-2011 (unallocated prior year revenue)	<u>12,000</u>
<b>TOTAL</b>	<b>682,000</b>
 <b>CDBG REVOLVING LOAN FUND – PROGRAM INCOME</b>	
Estimated Single Family Rehab Income	125,000
Estimated Multifamily (RRP) Income	<u>100,000</u>
<b>TOTAL</b>	<b>225,000</b>
 <b>HOME</b>	
HOME Investment Partnership Grant	362,000
HOME Program Income 2010-2011 (unallocated prior year revenue)	<u>2,000</u>
<b>TOTAL</b>	<b>364,000</b>
 <b>TOTAL ALL FUND SOURCES</b>	 <b>1,271,000</b>

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2010/11	Recommended 2011/12	Adopted 2011/12
<b>City Council</b>				
Mayor	750 - 750	1.00	1.00	1.00
Vice Mayor	750 - 750	1.00	1.00	1.00
City Council Member	750 - 750	5.00	5.00	5.00
Total		7.00	7.00	7.00
<b>City Manager</b>				
Administrative Secty	4,919 - 5,903	1.00	1.00	1.00
Assistant City Manager	7,799 - 9,359	0.00	0.20	0.20
City Manager	16,182 - 18,020	0.65	0.65	0.65
Comm Communications Specialist	7,421 - 8,905	0.90	0.90	0.90
Comm Develop Services Supervisor	7,979 - 9,575	0.00	1.00	1.00
Deputy City Manager	12,688 - 15,315	1.00	0.00	0.00
Downtown Business Develop Specialist	7,172 - 8,607	0.00	1.00	1.00
Executive Assistant	5,402 - 6,485	0.75	0.75	0.75
Paraprofessional	2,600 - 5,200	0.40	0.40	0.40
Rec & Comm Svcs Prog Coord I	4,599 - 5,589	0.25	0.25	0.25
Total		4.95	6.15	6.15
<b>City Attorney</b>				
Administrative Assistant	5,145 - 6,178	1.00	0.50	0.50
Assistant City Attorney	10,077 - 13,236	0.75	0.75	0.75
City Attorney	17,256 - 17,256	0.80	0.80	0.80
Deputy City Attorney	7,388 - 9,676	0.00	1.00	1.00
Secretary	4,372 - 5,315	1.00	1.00	1.00
Technical Level II	6,067 - 8,667	0.75	0.00	0.00
Total		4.30	4.05	4.05
<b>City Clerk</b>				
Administrative Clerk III	3,957 - 4,810	0.50	0.50	0.50
City Clerk	8,429 - 8,429	0.90	0.90	0.90
Del Driver Stock Clk	3,781 - 4,596	0.75	0.75	0.75
Deputy City Clerk	5,145 - 6,178	0.90	0.90	0.90
Secretary	4,372 - 5,315	0.90	0.90	0.90
Total		3.95	3.95	3.95
<b>Community Development Services</b>				
Accountant	5,618 - 6,743	0.25	0.25	0.25
Accounting Technician II	4,518 - 5,491	0.10	0.10	0.10
Assistant City Attorney	10,077 - 13,236	0.25	0.25	0.25
Assistant Engineer II	6,348 - 7,716	6.00	6.00	6.00
Assistant Planner	5,704 - 6,934	1.00	1.00	1.00
Associate Engineer	6,985 - 8,491	2.90	2.00	2.00
Associate Planner	6,275 - 7,628	2.00	2.00	2.00
Bldg Maint Worker	4,750 - 5,776	0.22	0.22	0.22

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2010/11	Recommended 2011/12	Adopted 2011/12
<b>Community Development Services (continued)</b>				
Building Inspector	5,870 - 7,135	5.00	5.00	5.00
Building Official	9,553 - 11,464	0.00	1.00	1.00
Building, Infrastructure & Trans Director	11,890 - 15,965	1.00	0.00	0.00
CDBG/Home Administrator	7,172 - 8,607	0.00	1.00	1.00
City Attorney	17,256 - 17,256	0.20	0.20	0.20
City Clerk	8,429 - 8,429	0.10	0.10	0.10
City Manager	16,182 - 18,020	0.35	0.35	0.35
Code Enforcement Officer I	5,336 - 6,488	1.00	1.00	1.00
Comm. Dev Services Manager	9,468 - 13,236	1.00	2.00	2.00
Comm Development Director	13,323 - 16,280	0.00	1.00	1.00
Comm Development Svcs Supervisor	7,979 - 9,575	3.00	2.00	2.00
Comm Development Specialist	5,775 - 7,020	2.00	2.00	2.00
Comm Service Officer	4,439 - 5,399	1.00	1.00	1.00
Contract Fire Plan Checker	5,547 - 5,547	0.40	0.40	0.40
Deputy City Clerk	5,145 - 6,178	0.10	0.10	0.10
Engineering Tech II	4,711 - 5,729	0.75	0.75	0.75
Executive Assistant	5,402 - 6,485	0.15	0.15	0.15
Finance Director	12,972 - 16,219	0.15	0.15	0.15
Financial Services Manager	9,904 - 11,123	0.05	0.05	0.05
Fire Prev Officer	6,625 - 8,056	0.50	0.50	0.50
Housing & Econ Development Spec. II	5,870 - 7,135	2.00	1.00	1.00
Housing & Econ Development Spec. I	5,336 - 6,485	1.00	0.00	0.00
Landscape Architect	7,647 - 9,176	0.00	1.00	1.00
Landscape Gardener	4,322 - 5,250	1.00	1.00	1.00
Management Analyst II	6,795 - 8,152	1.00	1.00	1.00
Managerial / Professional Level II	6,067 - 8,667	1.00	1.00	1.00
Paraprofessional	2,600 - 5,200	1.00	0.00	0.00
Parks, Rec & Comm Services Manager	6,917 - 8,300	0.50	0.50	0.50
Permits Technician	4,888 - 5,942	2.00	2.00	2.00
Plan Check Engineer	7,979 - 9,575	1.00	1.00	1.00
Plan Checker	6,458 - 7,851	1.00	1.00	1.00
Planning, Housing & Econ Dev Director	11,890 - 15,965	1.00	0.00	0.00
Public Works Supv	6,912 - 8,293	0.50	0.50	0.50
Rec & Comm Svcs Prog Coord II	5,058 - 6,147	1.00	1.00	1.00
Redevelopment Project Manager	7,172 - 8,607	2.00	2.00	2.00
Secretary	4,372 - 5,315	5.80	5.80	5.80
Senior Accountant	6,777 - 8,130	0.80	0.80	0.80
Senior Building Coordinator	6,458 - 7,851	1.00	1.00	1.00
Senior Building Inspector	6,791 - 8,257	2.46	2.46	2.46
Senior Civil Engineer	8,456 - 10,147	6.00	6.00	6.00
Senior Construction Technician	6,577 - 7,994	1.00	1.00	1.00
Senior Engineering Technician	5,870 - 7,135	4.00	4.00	4.00
Senior Planner	7,253 - 8,704	2.00	2.00	2.00
Supv Civil Engineer	8,880 - 10,653	2.00	1.00	1.00
Technical Level I	3,467 - 6,065	1.00	1.00	1.00
Transportation Planner	7,647 - 9,176	0.00	1.00	1.00
Total		71.53	69.63	69.63

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2010/11	Recommended 2011/12	Adopted 2011/12
<b>Finance</b>				
Account Clerk II	3,930 - 4,778	7.56	7.64	7.64
Accountant	5,618 - 6,743	0.75	0.75	0.75
Accounting Technician II	4,518 - 5,491	2.53	2.53	2.53
Administrative Assistant	5,145 - 6,178	1.00	1.00	1.00
Administrative Clerk I	3,272 - 3,977	0.13	0.00	0.00
Administrative Clerk III	3,957 - 4,810	1.00	1.00	1.00
Executive Assistant	5,402 - 6,485	0.10	0.10	0.10
Finance Director	12,972 - 16,219	0.85	0.85	0.85
Financial Services Manager	9,904 - 11,123	0.95	0.95	0.95
Funded Executive Director C/cag	12,281 - 12,281	1.00	1.00	1.00
Information Tech Analyst I	5,980 - 7,178	1.00	1.00	1.00
Information Tech Analyst II	6,581 - 7,897	1.00	1.00	1.00
Information Technology Manager	9,735 - 11,682	1.00	1.00	1.00
Managerial / Professional Level I	3,467 - 6,065	1.00	1.00	1.00
Parking Meter Collector	3,398 - 4,130	0.90	0.90	0.90
Senior Accountant	6,777 - 8,130	2.20	2.20	2.20
Senior Information Tech Analyst	7,238 - 8,685	8.00	8.00	8.00
Supervising Information Tech Analyst	8,453 - 10,144	2.00	2.00	2.00
Webmaster	7,238 - 8,685	1.00	1.00	1.00
Total		33.97	33.92	33.92
<b>Fire</b>				
Admin Chief / Fire Marshal	9,863 - 11,988	1.00	1.00	1.00
Administrative Assistant	5,145 - 6,178	1.00	1.50	1.50
Administrative Secty	4,919 - 5,903	1.00	0.34	0.34
Battalion Chief	9,863 - 11,988	4.00	4.00	4.00
Fire Captain	8,014 - 9,738	18.00	18.00	18.00
Fire Chief	14,395 - 15,690	1.00	1.00	1.00
Fire Fighter/engineer	6,274 - 8,009	38.00	38.00	38.00
Fire Prev Officer	6,625 - 8,056	1.50	1.50	1.50
Secretary	4,372 - 5,315	1.00	1.00	1.00
Total		66.50	66.34	66.34
<b>Human Resources</b>				
Administrative Assistant	5,145 - 6,178	1.00	1.00	1.00
Human Resources Director	12,688 - 15,315	1.00	1.00	1.00
Human Resources Technician	4,589 - 5,504	1.00	1.00	1.00
Management Analyst I	6,177 - 7,411	2.00	0.00	0.00
Management Analyst II	6,795 - 8,152	1.00	0.00	0.00
Senior Human Resources Analyst	6,795 - 8,152	0.00	3.00	3.00
Total		6.00	6.00	6.00

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

<b>Department/Title</b>	<b>Monthly Salary Ranges (\$)</b>	<b>Adopted 2010/11</b>	<b>Recommended 2011/12</b>	<b>Adopted 2011/12</b>
<b>Library</b>				
Administrative Assistant	5,145 - 6,178	1.00	1.00	1.00
Administrative Clerk II	3,600 - 4,374	1.00	1.00	1.00
Administrative Clerk III	3,957 - 4,810	1.00	1.00	1.00
Building Attendant III	2,317 - 2,815	0.56	0.85	0.85
Facility Aide	3,275 - 3,979	1.00	1.00	1.00
Librarian II	5,054 - 6,146	8.02	8.02	8.02
Library Asst II	3,810 - 4,628	7.77	7.77	7.77
Library Director	12,688 - 15,315	1.00	1.00	1.00
Library Division Manager	7,452 - 8,940	1.00	1.00	1.00
Library Info Technology Technician	4,956 - 6,024	1.00	1.00	1.00
Library Page	1,499 - 1,822	0.50	0.50	0.50
Library Services Supervisor	6,485 - 7,781	2.00	2.00	2.00
Literacy Tutor - Student Coord	5,054 - 6,146	4.00	4.00	4.00
Managerial / Professional Level II	6,067 - 8,667	0.11	0.11	0.11
Senior Library Asst	4,187 - 5,089	4.13	4.13	4.13
Senior Library Page	1,796 - 2,184	2.58	2.58	2.58
Specialist Librarian	5,308 - 6,454	1.00	1.00	1.00
<b>Total</b>		<b>37.67</b>	<b>37.96</b>	<b>37.96</b>
<b>Parks, Recreation and Community Services</b>				
Administrative Assistant	5,145 - 6,178	1.00	1.00	1.00
Administrative Clerk I	3,272 - 3,977	0.53	0.53	0.53
Administrative Clerk II	3,600 - 4,374	1.00	1.00	1.00
Administrative Clerk III	3,957 - 4,810	3.00	3.00	3.00
Bldg Maint Worker	4,750 - 5,776	4.00	4.00	4.00
Building Attendant III	2,317 - 2,815	0.72	0.72	0.72
Custodial Services Supervisor	5,345 - 6,415	1.00	1.00	1.00
Facility Aide	3,275 - 3,979	3.00	3.00	3.00
Facility Leader	3,780 - 4,594	4.00	4.00	4.00
Food Service Worker I	1,499 - 1,822	0.56	0.56	0.56
Food Service Worker II	1,650 - 2,006	0.75	0.75	0.75
Human Services Specialist II	3,598 - 4,374	2.00	2.00	2.00
Human Services Specialist III	3,957 - 4,810	1.00	1.00	1.00
Landscape Gardener	4,322 - 5,250	16.00	16.00	16.00
Landscape Supervisor	5,345 - 6,415	1.00	1.00	1.00
Lead Landscape Gardener	4,750 - 5,776	4.00	4.00	4.00
Lead Maintenance Custodian	3,958 - 4,812	5.00	3.00	3.00
Maintenance Custodian	3,603 - 4,375	8.00	10.00	10.00
Office Clerical	1,387 - 3,467	1.67	1.67	1.67
Paraprofessional	2,600 - 5,200	7.00	7.00	7.00
Parks, Rec & Comm Services Manager	6,917 - 8,300	6.50	6.50	6.50
Parks, Rec & Comm Services Director	12,688 - 15,965	1.00	1.00	1.00
Rec & Comm Svcs Prog Coord II	5,058 - 6,147	1.50	1.50	1.50
Rec Leader II	1,550 - 1,794	0.55	0.55	0.55

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2010/11	Recommended 2011/12	Adopted 2011/12
<b>Parks, Recreation and Community Services (continued)</b>				
Rec Leader III	1,782 - 2,062	0.52	0.52	0.52
Rec Specialist I	1,969 - 2,364	3.21	3.21	3.21
Rec Specialist II	2,437 - 2,686	5.95	5.95	5.95
Rec Specialist III	2,765 - 3,048	2.18	2.18	2.18
Rec Supervisor	5,998 - 7,196	2.00	2.00	2.00
Secretary	4,372 - 5,315	1.00	1.00	1.00
Senior Building Maint Worker	5,225 - 6,352	3.00	3.00	3.00
Senior Crafts Specialist	4,750 - 5,776	2.00	2.00	2.00
Technical Level I	3,467 - 6,065	0.56	0.56	0.56
Total		95.20	95.20	95.20
<b>Police</b>				
Administrative Assistant	5,145 - 6,178	1.00	1.00	1.00
Administrative Secty	4,919 - 5,903	2.00	2.00	2.00
Communications Dispatcher	5,680 - 6,906	9.00	9.00	9.00
Communications Supervisor	6,520 - 7,823	1.00	1.00	1.00
Comm Service Officer	4,439 - 5,399	2.00	2.00	2.00
Juvenile Specialist	5,208 - 6,249	1.00	1.00	1.00
Lead Police Clerk	4,464 - 5,425	1.00	1.00	1.00
Lead Public Safety Dispatcher	6,249 - 7,595	1.00	1.00	1.00
Parking Enforcement Officer	2,994 - 3,639	0.00	2.00	2.00
Police Captain	13,322 - 14,840	3.00	3.00	3.00
Police Chief	14,293 - 16,248	1.00	1.00	1.00
Police Clerk	4,061 - 4,932	6.00	6.00	6.00
Police Officer	7,671 - 9,323	72.00	72.00	72.00
Police Sergeant	9,981 - 12,129	14.00	14.00	14.00
Records Supervisor	5,940 - 7,212	1.00	1.00	1.00
Total		115.00	117.00	117.00
<b>Public Works Services</b>				
Administrative Assistant	5,145 - 6,178	1.00	0.00	0.00
Administrative Clerk I	3,272 - 3,977	1.00	1.00	1.00
Administrative Clerk III	3,957 - 4,810	1.00	1.00	1.00
Assistant Engineer II	6,348 - 7,716	1.00	1.00	1.00
Comm Communications Specialist	7,421 - 8,905	0.10	0.10	0.10
Consumer Serv Tech	4,476 - 5,439	7.00	7.00	7.00
Customer Support Service Specialist	5,700 - 6,928	1.00	1.00	1.00

**City of Redwood City Budget 2011-2012**

**Budget Summary**

**Personnel Allocations by Department<sup>1</sup>**

Department/Title	Monthly Salary Ranges (\$)	Adopted 2010/11	Recommended 2011/12	Adopted 2011/12
<b>Public Works Services (continued)</b>				
Engineering Tech II	4,711 - 5,729	0.25	0.25	0.25
Equipment Mechanic II	5,027 - 6,110	4.00	4.00	4.00
Equipment Service Worker	3,975 - 4,832	2.00	1.00	1.00
Fleet Manager	7,286 - 9,137	1.00	1.00	1.00
Fleet Supervisor	6,209 - 7,544	1.00	1.00	1.00
Lead Equipment Mechanic	5,534 - 6,724	1.00	1.00	1.00
Lead Public Wks Maint Worker	4,939 - 5,999	8.00	8.00	8.00
Maint Electrician	5,531 - 6,720	1.00	1.00	1.00
Management Analyst II	6,795 - 8,152	1.00	1.00	1.00
Public Works Maint Worker II	4,476 - 5,439	22.70	22.70	22.70
Public Works Maint Wkr III/Eq Op	4,703 - 5,714	3.00	3.00	3.00
Public Works Services Director	13,323 - 15,965	1.00	1.00	1.00
Public Works Superintendent	8,300 - 9,960	3.00	3.00	3.00
Public Works Supv	6,912 - 8,293	3.50	2.50	2.50
Recycled Water Specialist	5,700 - 6,928	1.00	1.00	1.00
Secretary	4,372 - 5,315	1.50	1.20	1.20
Tree Maint Worker II	4,524 - 5,500	1.00	1.00	1.00
Tree Maintenance Leader	4,974 - 6,047	1.00	1.00	1.00
Urban Forestry Specialist	5,721 - 6,953	1.00	0.00	0.00
Utilities Specialist	5,700 - 6,928	3.00	3.00	3.00
Utilities Worker	5,181 - 6,299	2.00	2.00	2.00
Utility Locator	4,939 - 5,999	1.00	1.00	1.00
Water Conservation Specialist	5,700 - 6,928	1.00	1.00	1.00
<b>Total</b>		<b>77.05</b>	<b>72.75</b>	<b>72.75</b>
<b>RECAP</b>		<b>Adopted 2010/11</b>	<b>Recommended 2011/12</b>	<b>Adopted 2011/12</b>
<b>City Clerk</b>		3.95	3.95	3.95
<b>City Council</b>		7.00	7.00	7.00
<b>City Manager</b>		4.95	6.15	6.15
<b>City Attorney</b>		4.30	4.05	4.05
<b>Community Development Services</b>		71.53	69.63	69.63
<b>Finance</b>		33.97	33.92	33.92
<b>Fire</b>		66.50	66.34	66.34
<b>Human Resources</b>		6.00	6.00	6.00
<b>Library</b>		37.67	37.96	37.96
<b>Parks, Recreation and Community Services</b>		95.20	95.20	95.20
<b>Police</b>		115.00	117.00	117.00
<b>Public Works</b>		77.05	72.75	72.75
<b>Grand Total</b>		<b>523.12</b>	<b>519.95</b>	<b>519.95</b>

(1) Personnel under the management control of each department. Salary and Benefits (in certain situations) may be distributed to other departments.

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# Inter-fund Transfers

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**City of Redwood City Budget 2011-2012**

**Inter-fund Transfers**

	<u>Adopted FY 2011/12</u>	
	<u>Transfer</u>	
	<u>In</u>	<u>Out</u>
	\$	\$
<b>CAPITAL PROJECTS FUND</b>		
Utility Users Tax Fund	8,434,781	
Gas Tax Capital Fund		(1,254,000)
General Fund		(265,142)
	<u>8,434,781</u>	<u>(1,519,142)</u>
<b>GAS TAX CAPITAL FUND</b>		
Capital Projects Fund	1,254,000	
Gas Tax Operations Fund		(179,428)
	<u>1,254,000</u>	<u>(179,428)</u>
<b>GAS TAX OPERATIONS FUND</b>		
Gas Tax Capital	179,428	
<b>GENERAL FUND</b>		
GID 1-64 Maintenance Fund	250,000	
LIDO		(28,355)
Parking Fund		(637,186)
Water Fund		(169,746)
Capital Projects Fund	265,142	
Internal Services Interest Income Fund	18,500	
Traffic Safety Fund		(744,841)
	<u>533,642</u>	<u>(1,580,128)</u>
<b>GID 1-64 FUND</b>		
General Fund		(250,000)
<b>LIDO</b>		
General Fund	28,355	
<b>INTERNAL SERVICE FUND</b>		
General Fund		(18,500)
<b>PARKING FUND</b>		
General Fund	637,186	
<b>PUBLIC FINANCE AUTHORITY</b>		
Redevelopment Agency	1,855,825	
<b>REDEVELOPMENT AGENCY</b>		
Public Finance Authority		(1,855,825)
<b>SEWER FUND</b>		
Sewer Operations Fund		(2,100,000)
Water Fund		(507,277)
		<u>(2,607,277)</u>
<b>SEWER CAPITAL FUND</b>		
Sewer Operations Fund	2,100,000	
<b>TRAFFIC SAFETY FUND</b>		
General Fund	744,841	
<b>UTILITY USERS TAX FUND</b>		
Capital Projects Fund		(8,434,781)
<b>WATER FUND</b>		
General Fund	169,746	
Water Capital Fund		(2,000,000)
Sewer Fund	507,277	
	<u>677,023</u>	<u>(2,000,000)</u>
<b>WATER CAPITAL FUND</b>		
Water Operations Fund	2,000,000	
<b>TOTAL</b>	<u><b>18,445,081</b></u>	<u><b>(18,445,081)</b></u>

# **CAPITAL IMPROVEMENT PROJECTS**

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**City of Redwood City Budget 2011-2012**

**Capital Improvement Projects**

**By Funding Source**

<b>CAPITAL PROJECTS FUND</b>		<b>Original 2011-2012</b>	<b>+/- 2011-2012</b>	<b>Amended 2011-2012</b>
		\$	\$	\$
<b>On Going Programs</b>				
1.	Carpet Replacement Program	50,000	(50,000)	
2.	City Facilities Pavement Resurfacing Program	100,000	(100,000)	
3.	Civic Facilities Misc. Replacement Program	25,000		25,000
4.	Civic Facilities Painting Program	25,000	100,000	125,000
5.	Facilities Energy Efficiency Program	80,000		80,000
6.	Communication and Technology Program	25,000		25,000
7.	Island and Median Renovation Program	25,000		25,000
8.	Geographic Information System (GIS) Development <sup>1</sup>	100,000		100,000
9.	Information Technology Servers Replacement Program	110,000		110,000
10.	Park Playground Equipment Replacement Program	125,000	(125,000)	
11.	Parks and Facilities Fence Replacement Program	40,000	(25,000)	15,000
12.	Roof and Heating, Ventilating, Air Conditioning Program	115,000	162,160	277,160
13.	Tree Planting and Establishment Program	90,000		90,000
14.	Tree Preservation/Sidewalk Repair Program	950,000		950,000
15.	Tenant Improvement Program	10,000		10,000
16.	CEMEX Interfund Loan Repayment	510,000	15,000	525,000
17.	Fire Boat Grant <sup>2</sup>		1,059,795	1,059,795
<b>Building/Facilities/Systems</b>				
1.	County Wide Mutual Aid Radio System (Local Share)	29,538		29,538
2.	Library Materials Handling Upgrade	125,000		125,000
3.	City Hall Counter Streamlining Improvements	50,000	(50,000)	
4.	Touch Free Restroom Conversion	135,000	(135,000)	
5.	Electric Vehicle Charging Stations		60,000	60,000
6.	Police Range Upgrade		110,000	110,000
<b>Parks, Play Fields and Public Spaces</b>				
1.	Mezes Park Renovation	250,000	(40,000)	210,000
2.	Veterans South Bound Exit/101 Gateway	355,000	(300,000)	55,000
3.	John Rosselli Park Renovation		(450,000)	(450,000)
4.	Jardin de Ninos Park Renovation		200,000	200,000
5.	Stulsaft Park Hillside Slide Shade Cover		40,000	40,000
6.	New In-town Dog Park		75,000	75,000
7.	Bocce Ball Court Roof & Drainage Project		25,000	25,000
8.	Marlin/Beach Park Renovation		300,000	300,000
<b>Storm Drainage System</b>				
1.	Collection System Upgrade Program	600,000		600,000
2.	Creeks and Channel Improvement Program	500,000		500,000
3.	Pump Station Equipment Replacement Program	50,000		50,000
4.	Redwood Shores Lagoon Dredging Program	850,000		850,000
5.	Levee Federal Emergency Management Agency Compliance Regulatory Mitigations	225,000		225,000

<sup>1</sup> \$14,000 received annually through Geographic Information System Fees collected through Building Permit Fees.

<sup>2</sup> Grant covering 100% of cost expected from the FEMA Port Security Grant will reimburse the CIP program.

**City of Redwood City Budget 2011-2012**

**Capital Improvement Projects**

**By Funding Source**

	<u>Original 2011-2012</u>	<u>+/- 2011-2012</u>	<u>Amended 2011-2012</u>
	\$	\$	\$
<b>CAPITAL PROJECTS FUND CONTINUED</b>			
<b>System Automation/Software</b>			
1. Police Radio Narrow Banding	75,000		75,000
2. Electronic Disaster Recovery	14,000		14,000
3. Police Security Camera Replacement		30,000	30,000
4. Electronic Parking Citation Hardware & Software		60,000	60,000
5. Fuel Management System		50,000	50,000
	<hr/>	<hr/>	<hr/>
Subtotal Capital Projects Fund	5,638,538	1,011,955	6,650,493
<b>Other Appropriations</b>			
1. Capital Program Administration	1,085,000		1,085,000
2. Capital Program Contingency	512,854	(4,784)	508,070
	<hr/>	<hr/>	<hr/>
<b>Total Capital Projects Fund</b>	<b>7,236,392</b>	<b>1,007,171</b>	<b>8,243,563</b>
<b>GAS TAX CONSTRUCTION FUND</b>			
1. Transportation Planning	150,000	50,000	200,000
2. Neighborhood Traffic Calming Program	200,000		200,000
3. Pedestrian Crosswalk Warning Lights Program	100,000		100,000
4. Pedestrian Time-Display Signal Program	25,000	(25,000)	
5. Median Guard Rail /Barricade Program	25,000	(25,000)	
6. Roadway Management Program	375,000		375,000
7. Bridge Rehabilitation Program	100,000		100,000
8. Thermoplastic Pavement Markings	65,000		65,000
9. Emergency Vehicle Traffic Signal Pre-Emption	50,000	(25,000)	25,000
10. Traffic Signal Replacement/Upgrade Program	50,000	25,000	75,000
	<hr/>	<hr/>	<hr/>
Subtotal	1,140,000		1,140,000
Gas Tax Construction Fund Contingency (10%)	114,000		114,000
	<hr/>	<hr/>	<hr/>
<b>Total Gas Tax Construction Fund</b>	<b>1,254,000</b>		<b>1,254,000</b>
<b>TRANSPORTATION FUND - MEASURE A</b>			
1. Street Pavement Management Program	800,000	200,000	1,000,000
	<hr/>	<hr/>	<hr/>
<b>Total Transportation Fund - Measure A</b>	<b>800,000</b>	<b>200,000</b>	<b>1,000,000</b>
<b>GRANTS AND FEES FUND</b>			
<b>Traffic Impact Fees</b>			
1. Program Administration	10,000		10,000
2. Americans with Disabilities Act Ramp Program	50,000		50,000
3. Neighborhood Traffic Calming Program	100,000		100,000
4. Pedestrian Crosswalk Warning Lights Program	10,000	20,000	30,000
5. Shuttle Bus Services	70,000	80,000	150,000
6. Bicycle/Pedestrian Enhancement Program	50,000		50,000
	<hr/>	<hr/>	<hr/>
<b>Total Grants and Fees</b>	<b>290,000</b>	<b>100,000</b>	<b>390,000</b>

**City of Redwood City Budget 2011-2012**

**Capital Improvement Projects**

**By Funding Source**

	<u>Original 2011-2012</u>	<u>+/- 2011-2012</u>	<u>Amended 2011-2012</u>
<b>WATER FUND</b>	\$	\$	\$
<b>System Replacement</b>			
1. Distribution System Replacement Program	1,590,000		1,590,000
2. Water System Miscellaneous Equipment Replacement	60,000	(20,000)	40,000
3. California Pump House and Generator		100,000	100,000
<b>System Upgrade Projects</b>			
1. Cathodic Protection Program	250,000	(250,000)	
2. Wilmington and Cambride Water Tank Exterior Coating		25,000	25,000
3. Water System Seismic Update		175,000	175,000
<b>Support Facilities/Equipment</b>			
1. Water GIS Development/Update Program	100,000	(30,000)	70,000
<b>Total Water Fund</b>	<b>2,000,000</b>		<b>2,000,000</b>
<b>SEWER FUND</b>			
<b>Sanitary Sewer System Replacement</b>			
1. Collection System Replacement Program	1,215,000	(100,000)	1,115,000
2. Pumps & Control Replacement Program	50,000		50,000
3. Pump Station #14 Rehabilitation Project	400,000		400,000
4. Pump Station #25 Rehabilitation Project		100,000	100,000
<b>Sanitary Sewer System Upgrade Projects</b>			
1. Sewer Inflow and Infiltration Program	50,000		50,000
2. Closed Circuit Television Program	150,000		150,000
3. Walnut Street Interceptor Replacement Project	200,000		200,000
<b>Support Facilities/Equipment</b>			
1. Sewer GIS System Development/Update	25,000		25,000
2. Sewer Block Book Update	10,000		10,000
<b>Total Sewer Fund</b>	<b>2,100,000</b>		<b>2,100,000</b>
<b>GID 1-64</b>			
1. Marine Parkway Pump Station		600,000	600,000
2. Redwood Shores Lagoon Dredging		200,000	200,000
<b>Total GID 1-64 Fund</b>		<b>800,000</b>	<b>800,000</b>

**SUMMARY**

<u>PROJECTS</u>	<u>Original 2011-2012</u>	<u>+/- 2011-2012</u>	<u>Amended 2011-2012</u>
	\$	\$	\$
Capital Projects Fund	7,236,392	1,007,171	8,243,563
Gas Tax Construction Fund	1,254,000		1,254,000
Transportation Fund - Measure A	800,000	200,000	1,000,000
Traffic Impact Fees	290,000	100,000	390,000
Water Fund	2,000,000		2,000,000
Sewer Fund	2,100,000		2,100,000
GID1-64		800,000	800,000
<b>TOTAL</b>	<b>13,680,392</b>	<b>2,107,171</b>	<b>15,787,563</b>

NOTE: For purposes of transferring existing appropriations throughout the fiscal year, all projects within a fund are considered to be a single sub-program.

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